LOWER UMPQUA HOSPITAL DISTRICT BUDGET COMMITTEE MEETING FISCAL YEAR 2022-2023

May 17, 2022 12:30 P.M.

Via Conference Call

Call Ext. 1320 from inside the district - or - 541-271-2110 from outside the district

Pin code 976324 AGENDA

- I. Call to Order
- II. Appoint Budget Committee Chairperson and Secretary
- III. Appoint Budget Officer
- IV. Review Budget Timeline
- V. Approval of Budget Committee Meeting Minutes for May 25, 2021.
- VI. Deliver Budget Message
- VII. Review 2022-23 Proposed Budget
- VIII. Discussion/Questions
- IX. Motion to Approve Budget or Set Date of Next Meeting.
- X. Adjourn

LOWER UMPQUA HOSPITAL Budget Calendar Fiscal Year 2022 - 2023

DUE	E DATE	COMPL	TASK	RESPONSIBLE PARTY
Wed	2/2/2022	2/2/2022	Capital Budget Instructions and Forms to managers. Due back 3/1/2022	John
Fri	2/18/2022	2/18/2022	Complete Volume Projections	Admin Team
Wed	2/23/2022	3/23/2022	Re-appoint/Appoint New Budget Committee Members	Board
Tue	3/1/2022	3/11/2022	Capital Budget Request Deadline (Extended to 3/11)	Managers
Mon	3/14/2022	4/5/2022	Start Budget Meetings With Managers (Through 4/4/2022)	John / Managers
Tue	4/5/2022	5/6/2022	Complile Budget Documents (Complete by May 1)	John
Tue	4/26/2022	4/26/2022	Publish First Budget Committee Meeting, First Notice in <u>The World</u> (Accepting Public Comment)	Jamie
Tue	5/3/2022	5/3/2022	Publish First Budget Committee Meeting, Second Notice in The World (Accepting Public Comment)	Jamie
Tue	5/2/2022	5/6/2022	Start Round 2 Meetings with Managers as Needed (Through 5/6/2022)	John / Managers
Mon	5/9/2022	5/9/2022	Budget Documents In Admin-Available to Public in person and online. Send to Board and Committee	John / Jamie
Tue	5/17/2022		First Budget Committee Meeting - Main Conference Room - 12:30 PM	John/Committee
Tue	5/17/2022		Budget Revisions if Needed (Through 5/27/2022	John
Fri	5/20/2022		Publish Second Budget Committee Meeting, First Notice in The World (If needed)	Jamie
Fri	5/27/2022		Publish Second Budget Committee Meeting, Second Notice in The World (If needed)	Jamie
Thu	6/2/2022		Second Budget Committee Meeting (if needed)	John/Committee
Fri	6/10/2022		Publish Notice of Budget Hearing in <u>The World</u>	Jamie
Wed	6/22/2022		Budget Hearing - Main Conference Room - 7:30 AM	Board
Thu	6/30/2022		All Documents to County	John

LOWER UMPQUA HOSPITAL DISTRICT BUDGET COMMITTEE MEETING FISCAL YEAR 2021-2022 May 25, 2021

12:00 P.M.

Via Conference Call

Call Ext. 1300 from inside the district - or - 541-319-2160 from outside the district

Pin code 059682 MINUTES

Budget Committee: Board of Directors members present: Ron Kreskey, Lee Bridge, Karen Bedard, Tamara Szalewski (via phone), and Cheryl Young. Community Budget Committee members present: Charmaine Vitek (phone), Brenda Fraley, Steve Lund, and Michael Moss

Budget Committee members absent: Vera Koch.

Staff present: Paul Connolly, Frank Hemeon, Jennifer Green, Mary Chambers, Jamie Swafford, and hospital attorney, Steve Miller (phone).

- I. Call to Order Board president, Ron Kreskey welcomed everyone. Paul Connolly introduced Mary Chambers, Controller, Frank Hemeon, interim CFO, and Jennifer Green, CNO.
- II. Appoint Budget Committee Chairperson and Secretary
 After discussion, Lee Bridge moved to appoint Ron Kreskey to serve as Budget Committee chairman. Karen Bedard seconded the motion and it passed unanimously. (9-0) After discussion, Charmaine Vitek moved to appoint Jamie Swafford to serve as secretary. Karen Bedard seconded the motion and it passed unanimously. (9-0)
- III. Appoint Budget Officer
 After discussion, Karen Bedard moved to appoint Frank Hemeon to serve as Budget Officer. Lee Bridge seconded the motion and it passed unanimously. (9-0)

IV. Review Budget Timeline

Frank Hemeon reviewed the timeline and the possibility of holding a second meeting, if needed. Frank reported that managers were very realistic with their requests, helping to keep costs down as much as possible. Frank stressed that planning the budget is still very difficult because of the pandemic. The budget as presented to the committee is very fiscally conservative.

V. Approval of Budget Committee Meeting Minutes for April 28, 2020.

After discussion, Charmaine Vitek moved to approve the minutes as presented. Lee Bridge seconded the motion and it passed unanimously (9-0)

VI. Deliver Budget Message

Paul Connolly reported that this is an unprecedented time for everyone. The District experienced shut downs, lack of revenue, and loans/grants with uncertain payback rules. The most difficulty for this budget was planning for what will happen in the future due to the current conditions. At this time the District is in good financial standing. Volumes and revenue are increasing month by month. The District is planning to expand Outpatient Nursing, Rehabilitation, and Surgical services. Frank Hemeon reported that the Admin Team is preparing for the future, including a facility plan and new services planning. Frank expressed thanks to all of the staff who have been heroes through the months of upheavals: providers, EMS, clinical staff, housekeeping, dietary, maintenance and the finance personnel who have been working hard to keep the revenue stream flowing. Frank reported that he and Mary Chambers are working to earn the \$11-million Small Business Association's Paycheck Protection Plan (PPP) and the Provider Relief Fund (PRF) loans the District has received because of the pandemic. There are still questions regarding the amount of funding the District will get to keep, but, the documentation is strong and the possibility of keeping at least most of the funds is looking good. It will be several months before the District receives final word on the funding. These funds cannot be booked until they are approved. Therefore, the District will continue to show a loss both this year and next year until the decisions are made. Frank reported that most Critical Access Hospitals in the country are going under or wondering how to keep their door open. This District is in better financial condition than most. Current Days Cash on Hand stands at 50 and is expected to remain around 30 days.

VII. Review 2021-22 Proposed Budget

Frank Hemeon reviewed the budget. He reported that the District is showing a \$2.4-million loss for this year and a \$1.2-million loss for next year. This may change, depending on the status of forgiveness for the PPP and PRF loans. The District plans to bring volumes back up, with conservative increases next year. Frank reported that the new Electronic Health Record, Meditech, has not been processing bills correctly. The finance staff is making significant changes to improve billing and collecting. The District's supply chain is working well, with plentiful supply of Personal Protective Equipment (PPE). The District recently received an updated Cost Report and has increased hospital charges based on that report. Clinic charges remain the same.

VIII. Discussion/Questions

Discussion followed regarding discounts for cash payments and a provision of financial counseling to help people experiencing financial hardships. Dunes Family Health Care is seeking new providers to replace those who left the District. Locum providers are providing coverage until new providers are in place. Housing remains an issue for new providers and other staff.

Discussion followed regarding the possibility of the District ending up with a gain from operations loans, if PPP and PRF are all forgiven. Frank reported that the possibility exists. If it happens, the District would then have funds for deferred maintenance and capital projects that have been put on hold, pending funding.

IX. Motion to Approve Budget or Set Date of Next Meeting.

After discussion, Cheryl Young moved that the Lower Umpqua Hospital District Budget Committee approve the Fiscal Year ending June 30, 2022 Budget as presented by the Budget Officer including net appropriations of \$35,319,919 and property taxes at the rate of \$3.9729 per \$1,000 assessed valuation. Karen Bedard seconded the message and it passed unanimously. (9-0)

X. Adjourn

The meeting was adjourned at 1:06 pm.

LOWER UMPQUA HOSPITAL DISTRICT

BUDGET MESSAGE FYE: JUNE 30, 2023

BACKGROUND:

Starting during the fiscal year that ended June 30, 2020 and continuing well into the current year the hospital has experienced significant lost revenue and added costs related to the COVID-Public Health Emergency (PHE) that was declared on January 31, 2020. Thankfully, the federal government has provided much needed help in the way of Paycheck Protection Program (PPP) loans, Provider Relief Fund grants, American Recovery Program grants, Medicare Advance Payments and a variety of smaller, yet just as important grants – including two grants totaling \$275,000 from Douglas County. The PPP loans were converted to grants so we don't have to pay them back, but we are slowly repaying the Medicare Advance Payments. These grants totaled \$1.5 million for FYE 6/30/2021 and so far, we have recognized \$2.3 million in the current fiscal year with an additional \$2.1 million that we are carrying on our balance sheet as deferred revenue. Most of this amount will be recognized during the current fiscal year.

The hospital has traditionally experienced operating losses in fulfilling its mission to provide access to much needed services to the citizens of our community (see community benefit spending). With the generous tax support we receive, we have usually been able to offset these operating losses and record a modest positive bottom line. A positive bottom line is required to meet our debt obligations, purchase replacement and new equipment and to have the funds needed to invest in growing new services. Back during the fiscal year that ended June 30, 2019 we showed an operating loss of \$1.75 million which was offset by a net of \$2.06 million in non-operating income resulting in a surplus of \$310,000. Since then we have experienced operating losses of \$3.4 million, \$5.6 million and a projected \$5.8 million in 2020, 2021 and 2022 respectively. As mentioned before, taxes and grant revenues allowed us to end up with bottom lines during those years of a \$25,000 loss, a \$2.8 million surplus and likely a \$625,000 surplus this year. However, with no significant grant revenues in sight next year or in future years the operating losses must be reduced.

The proposed budget generates an operating loss of \$1.9 Million – about a \$3.9 million improvement over the current year. After taxes and other net non-operating income, we should have a surplus of \$210,000. This surplus will allow us to pay our annual debt service of \$406,000; generate enough cash to purchase new and replacement equipment totaling \$631,000 and hold an additional \$250,000 in reserve for contingencies. Most importantly it will generate a Debt Service Coverage Ratio (DSCR) of 3.98 – a little more than twice the DSCR that Umpqua Bank – the holder of \$1.4 million of our debt requires from us. If we do not meet the required ratio of 1.75 Umpqua could immediately call in that debt.

As stated above, our non-operating income – specifically the \$2.1 million in tax revenue we hope to receive plays a significant role in allowing us to maintain our mission while meeting other financial needs and obligations. We are requesting our full permanent levy rate of \$3.9729 per \$1,000 of assessed property valuation in our district.

Community Benefit Spending: Non-profit hospitals are required to engage in community benefit activities in return for their tax-exempt status. They report on these activities to the state annually. Community benefit generally is defined as programs, activities or service lines that hospitals provide in response to identified community needs that incur a financial loss, and because of that loss would not likely be available in the community unless another government entity stepped up and provided it. Examples of community benefit include providing free or discounted care to people living in poverty, unrecovered costs of government payment programs such as Medicaid (note: This used to also apply to Medicare, but Medicare losses were specifically excluded in the community benefit definition starting with the fiscal year that ended June 30, 2021), and public social assistance programs such as the Family Resource Center. Starting with the current year (2022) the state has set a minimum community benefit spending floor for each non-profit hospital. Lower Umpqua's floor for 2022 is \$3,063,000 and for the coming year it will be \$3,170,000. Our actual community benefit spending over the past three years was: 2019 - \$7,004,000; 2020 - \$8,772,000; and in 2021 - \$5,475,000. The large drop in 2021 is mostly the result of eliminating Medicare losses from the definition. While the state has not set any penalties for not reaching the floor, we still will endeavor to do so. We should not have any issues meeting the requirement for 2023.

GASB 87 and 96: GASB is the Government Accounting Standards Board and as a governmental agency we are required to present our financial reports using accounting principals promulgated by them as well as the 'normal' Generally Accepted Accounting Principles (GAAP). GASB 87 (which went into effect during the current fiscal year) changes the way certain leases and rental agreements are accounted for and how they are presented in our financial statements. In the past only certain leases needed to be capitalized. Now most will require that treatment. GASB 96 (which goes into effect beginning with this budget) changes the way certain subscription-based information technology arrangements are accounted for and how they are presented. These arrangements will also require capitalization. I mention this only because this budget, for comparison purposes, does not reflect these changes. Much of our rental expenses and software related expenses for both the current and next years will disappear from our financial statements and in their place, there will be interest and depreciation expense. The impact of these changes will be minimal to the bottom line in any given year and there will be no net change over the life of the agreement. On the balance sheet new assets will appear with offsetting liabilities. The assets will be depreciated and the former rental or subscription payments will partly be expensed as interest and will partly pay down the liability.

BUDGET SCOPE:

DUNES FAMILY HEALTH CARE: Dunes Family Health Care (DFHC) joined Lower Umpqua Hospital District in August 2013. The clinic will start the new year with four full-time employed providers, two part-time employed providers, one full-time contracted provider, one part-time contracted provider and two fully signed full-time employed providers slated to start early in the budget year. The Same-Day

Clinic and our Licensed Clinical Social Worker have been relocated to the Dunes Clinic to maximize reimbursement for these services. These improvements have been factored into the budget.

As a Rural Health Clinic (RHC) DFHC has traditionally been paid full reasonable costs by Medicare and Medicaid for patient visits — capped by a Medicare provider productivity formula. In past years the per visit reimbursement has been as high as nearly \$400. In April 2021 the allowed cost was running at about \$216 per visit — probably one of the lowest rates since Dunes joined the District. At that time, as part of a deal to allow RHCs to serve as a distant site for telehealth visits for the duration of the COVID related Public Health Emergency (PHE), congress permanently capped rates at each RHC's then current rate — thus the opportunity to improve rates was eliminated (other than by a small annual inflation factor). If, however, we were to become more productive and reduced our per visit cost, our rate would be lowered. Our current rate is \$219 per visit. If we were to open an additional RHC or somehow lose Dunes' RHC status (for example, by relocating the practice), the new rates would drop to the actual then current Medicare cap (which is \$119 per visit right now).

Telehealth service volumes have grown throughout the pandemic. RHCs have long been able to bill for telehealth visits as an originating site (meaning the patient comes to the clinic and is treated by a provider located at a distant site). The cost for providing telehealth services has always been excluded from the costs used to set the RHC's cost-based rate. The reimbursement for these visits is about \$29. As of now RHC's can also serve as a distant site (meaning the patient connects with a provider who is in the clinic from a remote site). These costs are excluded from rates as well and the current reimbursement for these visits is about \$98. Under current law, the ability to serve as a distant site will end with the end of the PHE. One exception is Behavioral Health telehealth visits. The ability to provide these visits has been made permanent and they are paid at the clinic's full capped rate (currently \$219). This was part of the reason for relocating these services back to Dunes.

REEDSPORT MEDICAL CLINIC (RMC): As mentioned earlier, the Same-Day Clinic and Behavioral Health have been relocated to Dunes. Our surgeons, Drs Lawson, Shank and Jany still operate out of RMC. Earlier this year we added a gynecologist – Dr. Valerie Simmonds. We are very excited to be able to offer her much needed services to the community.

HOSPITALISTS: In January 2016, two of the internal medicine providers from Reedsport Medical Clinic began working as hospitalists within the acute care unit. These providers were joined by three additional internal medicine providers to comprise the hospitalist group. The creation of this provider group has allowed for admitted patients to receive the dedicated attention of an internal medicine physician, which medical staff and administration believe provides an improved level of care. We just negotiated a one-year extension to each Hospitalist's agreement including a moderate rate increase which is included in the budget.

LABOR UNION NEGOTIATIONS: Other than exempt managers and providers, most employees are included in one of two unions: Teamsters (licensed nurses) and the UFCW. The current Teamster agreement is valid through May 31, 2022, but was successfully renegotiated in just three days last March. The new agreement will run for two years. The UFCW agreement is valid through November 30, 2023. The 2022-23 financial impacts of both of these agreements has been factored into the budget.

SCHOOL RESOURCE OFFICER: Included in the budget (under purchased services) are funds to assist the City of Reedsport and the Reedsport School District in the retention of a school resource officer. The hospital continues to subsidize this position in evidence to support our ongoing commitment to the school and police department. This cost counts towards our community benefit spending.

AMBULANCE SERVICES: In response to community need, the budget continues to include a second ambulance crew. The crew will continue to work seven days a week, ten hours per day. The staffing costs are offset with additional revenue from transfers and missed calls. The district also continues to help fund 911 Dispatch Services. These are also budgeted under purchased services and count as community benefit spending.

BUDGET CONSIDERATIONS AND ASSUMPTIONS:

PROCESS:

Volumes Budget: Senior leadership met and reviewed historical volume trends and based on knowledge of our current situation forecasted volumes for each or our service departments These forecasts were reviewed with the department managers during our individual meetings to discuss the departmental budgets and were adjusted as mutually agreed upon.

Departmental Operating Budgets: Budget input forms were created for both the staffing budgets and the non-labor budgets. Both forms showed history for each year back to 2019. They also show the 2021-22 budget and the projected 2022 results. In the case of the staffing budgets -- each form was pre-populated with all current positions from our position control system including the name of the current incumbent (or listed as "vacant" if that was the case) and the worked hours and pay rates associated with each position. Proposed staffing budgets were prepared based on historical "hours per unit of service" data applied to the current year's activity forecast. Spending history for the non-labor budgets was reviewed and detailed current year spending data was provided to assist the managers in developing their 2022-23 non-labor budgets. The CFO and Controller met with each department manager along with their supervisor when applicable to review the data and settle on proposed labor and non-labor budgets for 2022-23. Significant changes from past history were discussed as were changes due to external factors.

Capital Budget: Early on each manager was asked to develop and submit a five-year capital budget (as required by CMS). They were asked to prioritize the current year requests by numbering them #1 for the most urgent, #2 for the second most urgent etc. After the operating budget was finalized and the amount available for capital was determined, senior leadership met and determined which items we could afford to acquire in the coming fiscal year. These items were further ranked to determine when they would be purchased during the year to smooth out the cash flow needs.

Finalization: A second round of meetings was held with each manager for a final review of their budgets and to let them know which capital items had been approved.

VOLUME: Activity projections are based on the current year, past years' trends and significant factors that may impact volumes moving forward. Based on the increase in our medical staff base this year and next, we were able to forecast somewhat aggressive increases. Taken into context the increases may not be as aggressive as they seem. Recent history was tainted by the pandemic and in many cases, we are only projecting increases back to pre-COVID levels. The most notable increases are in the clinics – again due to the increases in our medical staff. In all cases we only projected volumes for physicians who are actually here or who have signed a contract to come here later in the year.

CHARGES: We did not budget an increase in our rates this year. Last May – just prior to the start of our current fiscal year – our interim CFO implemented a 10% charge increase. In the past we have been able to obtain regional comparative pricing data for inpatient services and outpatient services and procedures. We always strove to have our prices near the 50th percentile of the regional pricing levels. At this point I do not know how we stack up regionally, but given that price increases of three to five percent have pretty much been the norm over the past several years, I don't want to change our prices until I can obtain the regional data and see where we rank. Another detrimental factor for our patients is how Medicare pays us for outpatient services – due to our Critical Access Hospital status. At PPS Hospitals (like Bay Area) Medicare sets how much they will pay in total and then requires the patient to pay 20% of that total. At Critical Access Hospitals (like us) Medicare pays 101% of our allowed costs (less a two-percent sequester when it's in effect), but calculates the patients share based on 20% of billed charges. This means that if our charges rise faster than our costs, the patient's out of pocket costs will also increase – often to the point where the patient pays the full allowable cost and Medicare pays nothing.

DEDUCTIONS FROM REVENUE: As a Critical Access Hospital, we are paid for services on an interim allowable cost-plus basis for most services by both Medicare and Medicaid. Since about 2013 Medicare has imposed a 2% 'sequester' or reduction in our payments. This ended when the Public Health Emergency (PHE) related to COVID was declared. In April the PHE was extended 90 days until mid-July and at the same time 1% of the sequester was reinstated. When the current extension of the PHE ends, under current law, the sequester will fully return. I have factored this into our deductions from revenue. The ambulance and most professional fees are paid from fee schedules although we have recently started receiving supplemental payments for ambulance patients who are on Managed Medicaid from the state. Providers working out of our Rural Health Clinic (RHC) – Dunes – are an exception to the fee schedule rates. Medicare pays us an all-inclusive rate for both the professional fee and the facility – currently about \$219 per visit. The state also pays us a supplemental payment for each Medicaid visit at the RHC bringing the total state payment up to the full Medicare rate. Each month, deductions from revenue are calculated based upon historical trending of our payment rates.

STAFFING: While the attached payroll worksheet shows a very small decrease in budgeted productive hours over 2022, the 2022 projection was made based on total worked hours through December. Through March we are projecting 336,042 productive hours (161.6 FTEs) for 2022 compared to the 348,042 productive hours (167.3 FTEs) budgeted for 2022-23 – an increase of 12,000 hours (5.8 FTEs) or 3.6% next year. Most of this increase is volume driven. Included in these numbers is contracted labor. We are currently on a pace to use 7,049 hours of contracted labor this year, but we have only budgeted 4,407 hours next year. Most contracted hours, by far, are in nursing.

This reduction comes from plans made during the budgeting process to use nurses in different ways in order to reduce the reliance on contracted labor.

TAXES: The full permanent levy rate of \$3.9729 per \$1,000 assessed valuation is being requested which will result in net tax revenues of approximately \$2.1 million after allowing for the constitutional compression loss and discounts. As of this writing, the 2022-23 assessments have not been published on the County's website, thus I cannot calculate the exact amount we will receive. I based the current budgeted number off last year's calculations which is a conservative approach. The property tax funds are crucial for covering the projected operating loss as explained above and for providing funds for new and replacement equipment.

CAPITAL AND RESERVES: Funds generated through net operations after taxes, plus depreciation and interest expense are used to service our debt, build reserves, and to invest in capital equipment. The budgeted financials are producing \$880,809 for this purpose. I have proposed to hold back \$250,000 as a contingency fund which will be added to reserves if not used during the year. The amount of allowed capital expenditure presented for approval is \$630,809. The plan is to release these funds somewhat evenly over the course of the year.

LONG-TERM DEBT: We added a \$250,000 loan earlier this year for the replacement CT scan. The unit itself cost just over \$500,000 but the cost was offset \$250,000 by a generous grant from the county. The debt service for this new five-year, 3.8% loan will be \$54,720 next year. We continue to service the debt on the following loans: Umpqua Bank: \$21,268/mo. \$255,212 next year – final payment 4/30/2028. McKesson: \$3,696/mo. \$44,347 next year – final payment 9/1/2023. US Bank: \$10,902/qtr. \$21,804 next year – final payment 10/4/2022. GE Healthcare: \$2,529/mo. \$30,352 next year – final payment 12/16/2024. Umpqua Bank requires us to maintain a Debt Service Coverage Ratio (DSCR) of 1.75. This means we need to generate enough cash flow from our operations to pay our total debt service of \$406,435 at least 1.75 times. The 2022-23 budget generates a DSCR of 3.98.

LOWER UMPQUA HOSPITAL OPERATING BUDGET FOR THE FISCAL YEAR ENDING: 06/30/2023

FOR THE FISCAL YEAR ENDING: 06/30/2023	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
PATIENT CHARGES							
10 MEDICARE	\$27,726,641	\$25,739,165	\$25,604,667	\$31,383,549	\$29,963,776	\$33,548,666	Pg 16
30 MEDICAID	\$10,373,461	\$10,059,851	\$9,973,451	\$0	\$12,176,144	\$13,448,849	Pg 16
50 COMMERCIAL	\$6,770,987	\$6,512,737	\$6,452,229	\$4,425	\$8,386,626	\$9,368,503	Pg 16
60 OTHER	\$4,414,622	\$4,262,722	\$4,266,947	\$1,018,997	\$5,074,408	\$5,521,784	Pg 16
80 SELF-PAY	\$606,725	\$596,647	\$592,188	\$1,398,839	\$721,066	\$782,964	Pg 16
99 CONVERSION	\$4,846	\$4,718	\$5,277	\$16,320,361	\$0	\$0	Pg 16
	\$49,897,283	\$47,175,840	\$46,894,759	\$50,126,171	\$56,322,020	\$62,670,766	Pgs 9-16
DEDUCTIONS FROM REVENUE:							
10 MEDICARE	\$15,379,022	\$13,686,142	\$12,821,822	\$12,978,432	\$13,724,888	\$15,366,945	
30 MEDICAID	\$3,520,139	\$3,684,247	\$4,019,963	\$4,647,396	\$5,565,025	\$6,146,706	
50 COMMERCIAL	\$0	\$0	\$2,150,686	\$2,160,548	\$1,034,484	\$1,155,598	
60 OTHER	\$3,765,685	\$4,429,199	\$2,178,738	\$2,287,587	\$4,163,568	\$4,530,642	
810 SELF-PAY	\$0	\$0	\$688,867	\$683,836	\$935,594	\$1,015,907	
820 CHARITY	\$244,661	\$236,888	\$149,740	\$151,168	\$179,761	\$195,193	
830 COMM UNINS DISC	\$0	\$0	\$0	\$0	\$337,261	\$366,212	
840 BAD DEBT	\$1,146,587	\$1,248,438	\$232,501	\$221,596	\$582,752	\$632,777	
	\$24,056,095	\$23,284,913	\$22,242,317	\$23,130,563	\$26,523,333	\$29,409,979	
NET PATIENT REVENUE:	\$25,841,188	\$23,890,927	\$24,652,442	\$26,995,608	\$29,798,687	\$33,260,787	
	51.79%	50.64%	52.57%	53.86%	52.91%	53.07%	
				W	ithout Provider Tax	\$31,772,080	
						50.70%	Pg 17
OTHER OPERATING INCOME							
40000 OTHER OPERATING REVE OTHER REVENUE	\$35,912	\$65,061	\$141,646	\$115,000	\$85,497	\$85,500	Pg 18
40010 OTHER OPERATING REVE CAFETERIA REVENUE	\$108,412	\$101,148	\$87,275	\$90,000	\$85,566	\$90,000	Pg 18
40020 OTHER OPERATING REVE ULTRASOUND REIMB	\$72,315	\$65,488	\$66,087	\$70,000	\$23,306	\$0	Pg 18
40040 OTHER OPERATING REVE PHARMACY RETAIL REV	\$1,411,268	\$1,495,335	\$1,470,194	\$1,650,000	\$1,469,184	\$1,491,494	Pg 13
40100 OTHER OPERATING REVE MEDICAL RECORDS	\$2,309	\$3,929	\$3,379	\$3,500	\$6,104	\$6,000	Pg 18
40125 OTHER OPERATING REVE NURSING HOME REVENUE	\$286,795	\$216,445	\$134,765	\$135,000	\$187,509	\$250,000	Pg 18
40150 OTHER OPERATING REVE FRC EXPENSE RECOVERY	\$410	\$0	\$25,353	\$30,000	\$12,745	\$10,000	Pg 18
40200 OTHER OPERATING REVE FIRST AID RECOVERY	\$318	\$2,025	\$240	\$0 \$35,000	\$89	\$0 \$E6.33E	Pg 18
41000 OTHER OPERATING REVE OFFICE RENT INCOME	\$15,696	\$13,616	\$20,807	\$25,000	\$53,872	\$56,235	Pg 18
43000 OTHER OPERATING REVE PARAMED REVENUE	\$11,655	\$8,906	\$6,025	\$6,500	\$0	\$6,500	Pg 18

LOWER UMPQUA HOSPITAL
OPERATING BUDGET
FOR THE FISCAL YEAR ENDING: 06/30/2023

FOR THE FISCAL YEAR ENDING: 06/30/2023	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
	\$1,945,091	\$1,971,951	\$1,955,771	\$2,125,000	\$1,923,872	\$1,995,729	
TOTAL OPERATING REVENUE	\$27,786,279	\$25,862,878	\$26,608,213	\$29,120,608	\$31,722,559	\$35,256,516	
OPERATING EXPENSES:							
600 SALARIES AND WAGES	\$12,297,869	\$12,249,312	\$12,757,335	\$13,521,217	\$15,476,656	\$15,506,428	Pgs 19-24
660 BENEFITS	\$3,898,247 <i>31.70%</i>	\$4,557,134 <i>37.20</i> %	\$4,595,132 <i>36.02%</i>	\$5,002,287 <i>37.00%</i>	\$5,388,874 <i>34.82</i> %	\$5,374,545 <i>34.66%</i>	Pg 25
700 PRO FEES	\$3,555,384	\$3,509,114	\$4,248,456	\$4,408,155	\$4,415,044	\$4,778,985	Pgs 26-36
680 SUPPLIES	\$2,518,676	\$2,501,678	\$3,115,398	\$3,337,078	\$4,171,655	\$4,317,728	Pgs 37-58
720 PURCHASED SERVICES	\$2,172,527	\$1,755,040	\$1,453,525	\$2,051,214	\$2,847,534	\$2,384,691	Pgs 59-68
975 PROVIDER TAX	\$960,273	\$853,004	\$1,068,923	\$930,000	\$1,347,826	\$1,488,707	Pg 69
670 CONTRACT LABOR	\$592,022	\$558,148	\$1,383,407	\$292,093	\$985,329	\$440,625	Pgs 70-75
800 DEPRECIATION	\$954,240	\$713,970	\$838,635	\$836,729	\$938,481	\$1,026,125	Pg 76
625 RENTALS	\$493,300	\$470,354	\$393,709	\$454,533	\$423,762	\$245,835	Pgs 77-83
750 UTILITIES	\$259,051	\$254,327	\$290,659	\$299,480	\$343,681	\$389,250	Pgs 84-92
500 INSURANCE	\$266,151	\$274,138	\$279,211	\$282,152	\$310,000	\$363,277	Pg 93
850 REPAIRS AND MAINT	\$592,981	\$684,651	\$1,173,754	\$347,349	\$290,205	\$244,468	Pgs 94-95
690 MINOR EQUIP	\$110,089	\$107,841	\$178,360	\$110,089	\$234,362	\$223,820	Pgs 96-104
950 DUES/SUBSCRIPTIONS	\$160,128	\$157,893	\$254,699	\$145,166	\$169,362	\$155,592	Pgs 105-106
925 LICENSES & TAXES	\$557,122	\$532,191	\$53,789	\$45,687	\$59,773	\$57,030	Pgs 107-108
900 ADVERTISING	\$49,253	\$43,135	\$30,482	\$30,893	\$31,950	\$40,200	Pg 109
650 TRAVEL	\$46,901	\$26,206	\$25,222	\$48,850	\$29,465	\$50,700	Pgs 110-111
550 EDUCATION	\$51,094	\$34,335	\$40,691	\$35,445	\$16,224	\$82,890	Pgs 112-113
	\$29,535,306	\$29,282,472	\$32,181,387	\$32,178,417	\$37,480,183	\$37,170,897	
OPERATING MARGIN	(\$1,749,027)	(\$3,419,594)	(\$5,573,174)	(\$3,057,809)	(\$5,757,625)	(\$1,914,381)	
NON-OPERATING INCOME/(EXPENSE)							
40000 NON-OPERATING REVENU OTHER REVENUE	\$0	\$0	\$0	\$0	\$0	\$0	
45000 NON-OPERATING REVENU GAIN ON SALE- FIXED	\$1,474	(\$164,996)	\$0	\$0	\$0	\$0	
46000 NON-OPERATING REVENU GRANTS	\$35,114	\$1,505,248	\$6,306,419	\$0	\$2,504,643	\$0	
46010 NON-OPERATING REVENU UNRESTRICTED DONATIO	\$18,559	\$53,935	\$10,532	\$0	\$0	\$0	
48000 NON-OPERATING REVENU INTEREST INCOME	\$17,140	\$21,197	\$22,527	\$0	\$27,536	\$20,000	Pg 18
48150 NON-OPERATING REVENU OTHER COUNTY REVENUE	\$28,549	\$4,824	\$17,466	(\$100,000)	\$5,384	\$5,500	Pg 18

LOWER UMPQUA HOSPITAL OPERATING BUDGET

FOR THE FISCAL YEAR ENDING: 06/30/2023

49000	NON-OPERATING REVENU TAXES CURRENT YEAR
999	INTEREST

	<u>2019</u>	<u>2020</u>	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
	\$2,036,924 (\$79,071)	\$2,038,194 (\$63,758)	\$2,122,759 (\$96,748)	\$2,116,833 (\$57,000)	\$2,099,576 (\$55,000)	\$2,150,000 (\$51,191)	Pg 18 Pg 114
_	\$2,058,688	\$3,394,643	\$8,382,955	\$1,959,833	\$4,582,138	\$2,124,309	
	\$309,661	(\$24,951)	\$2,809,781	(\$1,097,976)	(\$1,175,486)	\$209,928	

Lower Umpqua Hospital		_
Debt Service Coverage Ratio Calculation		
Net Patient Revenue	incl Provider Tax	33,260,787
Other Revenue		1,995,729
Charges for Service		35,256,516
Operating Exp-before Int. Exp.	incl Provider Tax	(37,170,897)
Property Tax Revenue		2,150,000
Interest Income		20,000
Non Capital Grants/Contributions		
Gain/Loss () on disposal of Cap. Assets		
Interest Expense		(51,191)
Other Non Operating Rev/(Exp)		
Capital Grants/Contributions		
Net Revenue (match Audit)		204,428
Depreciation		1,026,125
Interest Expense		51,191
One Time Income/Expense: Construction		
Cash Flow to Service Debt		1,281,744
Debt Service Reserve		333,880
Cash Flow per covenant		1,615,624
Cash Flow to Service Debt		1,615,624
Proposed		
UB 70013983 (\$20,762.51*12): (\$21,267.64 eff 6/1/21)		255,212 Prin and Int
Calfirst Lease (\$20,468.18 * 8) paid off 2/20		
McKesson Lease (\$3,695.59 * 12)		44,347 Prin and Int
US Bank (\$10,902.06 * 4) (Gov't Lsng & Fin) Ambulance		21,804 Prin and Int
GE Healthcare (\$2,529.33 * 12) C-Arm		30,352 Prin and Int
	СТ	54,720 Prin and Int
Total Debt Service		406,435
DSCR		3.98 1.75 Required
Margin		

FORM OR-LB-1

NOTICE OF BUDGET HEARING

A public meeting of the LOWER UMPQUA HOSPITAL DISTRICT will be held on JUNE 22, 2022 at 7:30 AM at 600 RANCH ROAD, REEDSPORT, Oregon. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2022 as approved by the LOWER UMPQUA HOSPITAL DISTRICT Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at 600 RANCH ROAD, REEDSPORT, OR - ADMINISTRATION DEPARTMENT, between the hours of 9 AM and 4 PM WEEKDAYS or online at https://www.lowerumpquahospital.org. This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as the preceding year.

Contact: Jamie Swafford Telephone: 541-271-2171 Email: jswafford@luhonline.com

FINANCIA	L SUMMARY - RESOURCES		
TOTAL OF ALL FUNDS	Actual Amount	Adopted Budget	Approved Budget
	2020-21	This Year 2021-22	Next Year 2022-23
Beginning Fund Balance/Net Working Capital	7,283,431	10,093,212	8,995,236
Fees, Licenses, Permits, Fines, Assessments & Other Service Charges	26,625,679	29,120,608	35,256,516
Federal, State & all Other Grants, Gifts, Allocations & Donations	6,297,807		
Revenue from Bonds and Other Debt	669,729	250,000	
Interfund Transfers / Internal Service Reimbursements			
All Other Resources Except Current Year Property Taxes	10,532		25,500
Current Year Property Taxes Estimated to be Received	2,122,759	2,116,833	2,150,000
Total Resources	43,009,937	41,580,653	46,427,252

FINANCIAL SUMMARY - REQUIR	EMENTS BY OBJECT CLASSIFICAT	ION	
Personnel Services	17,352,467	18,523,505	20,880,974
Materials and Services	13,908,032	12,918,184	15,263,798
Capital Outlay	1,070,956	851,729	630,809
Debt Service	585,270	292,000	406,435
Interfund Transfers			
Contingencies			
Special Payments			
Unappropriated Ending Balance and Reserved for Future Expenditure	10,093,212	8,995,236	9,245,236
Total Requirements	43,009,937	41,580,653	46,427,252

Name of Organizational Unit or Program			
FTE for that unit or program			
Hospital Operations			
FTE	167	176	165
Not Allocated to Organizational Unit or Program			
FTE	ATEC ACT ALCO CONTRACT		

Total FTE	167	176	165

	PROPERTY TAX LEVIES		
	Rate or Amount Imposed	Rate or Amount Imposed	Rate or Amount Approved
	2020-21	This Year 2021-22	Next Year 2022-23
Permanent Rate Levy (rate limit 3.9724 per \$1,000)	3.9724	3.9724	3.9724
Local Option Levy			
Levy For General Obligation Bonds			

	STATEMENT OF INDEBTEDNESS	
LONG TERM DEBT	Estimated Debt Outstanding	Estimated Debt Authorized, But
	on July 1.	Not Incurred on July 1
General Obligation Bonds	\$0	\$0
Other Bonds	\$0	\$0
Other Borrowings	\$1,792,110	\$0
Total	\$1,792,110	\$0

^{*} If more space is needed to complete any section of this form, insert lines (rows) on this sheet. You may delete blank lines.

150-504-064 (Rev. 11-19-21)

Notice of Property Tax and Certification of Intent to Impose a Tax, Fee, Assessment or Charge on Property

FORM OR-LB-50 2022-2023

To assessor of DOUGLAS County

- Re sure to read instruc	tions in the Notice of Pr	operty Tax Levy Forms and Instr	uction booklet		Check here if this is an amended form.
The LOWER UMPQUA HO		the responsibility and authority	to place the follo	owing property tax, fee, charge or assessment is categorized as sta	
600 PAN	County Name	REEDSPORT	OR	97467	06/22/2022
Mailing Address of Dist		City	State	ZIP code	Date
JOHN CHIVERS	3	CFO		541-271-2171	jchivers@luhonline.com
Contact Person		Title	-	Daytime Telephone	Contact Person E-Mail
PART I: TAXES TO BE		art were enanged by the ge		Subject to General Government Limits Rate -or- Dollar Amount	
		ried (within permanent rate lim	1	3.9729	
Local option operating	g tax				Excluded from
3. Local option capital p	project tax				Measure 5 Limits
4. City of Portland Levy	for pension and disab	oility obligations			Dollar Amount of Bond Levy
5a. Levy for bonded inde	ebtedness from bonds	approved by voters prior to 0	October 6, 200	1	a.
5b. Levy for bonded inde	ebtedness from bonds	approved by voters on or aft	er October 6,	2001 . 1944, 1944, 1944, 1955	b
5c. Total levy for bonded	l indebtedness not sub	bject to Measure 5 or Measur	e 50 (total of 5	a + 5b) на начасната воз в	с. 0

PART II: RATE LIMIT CERTIFICATION

6.	Permanent rate limit in dollars and cents per \$1,000	6	3.9729
7.	Election date when your new district received voter approval for your permanent rate limit	7	
8.	Estimated permanent rate limit for newly merged/consolidated district	8	

PART III: SCHEDULE OF LOCAL OPTION TAXES - Enter all local option taxes on this schedule. If there are more than two taxes, attach a sheet showing the information for each.

Purpose	Date voters approved	First tax year	Final tax year	Tax amount -or- rate
(operating, capital project, or mixed)	local option ballot measure	levied	to be levied	authorized per year by voters

Part IV. SPECIAL ASSESSMENTS, FEES AND CHARGES*

Description	ORS Authority**	Subject to General Government Limitation	Excluded from Measure 5 Limitation
1			
2	·		

^{*}If fees, charges, or assessments will be imposed on specific property within your district, you must attach a complete listing of properties, by assessor's account number, to which fees, charges, or assessments will be imposed. Show the fees, charges, or assessments uniformly imposed on the properties. If these amounts are not uniform, show the amount imposed on each property.

150-504-050 (Rev. 11-19-21)

(see the back for worksheet for lines 5a, 5b, and 5c)

File with your assessor no later than JULY 15, unless granted an extension in writing.

^{**}The ORS authority for putting these assessments on the roll must be completed if you have an entry in Part IV.

No Charge Increases Bu	uilt into this Model	2017- 2018 <u>TOTAL</u>	2018- 2019 <u>TOTAL</u>	2019- 2020 <u>TOTAL</u>	2020- 2021 <u>TOTAL</u>	56,322,020 2021- 2022 <u>PACE</u>	62,670,766 2022- 2023 <u>BUDGET</u>	\$6,348,746 CHANGE FROM PREV YR
EMERGENCY:								
62300 TOTAL VISITS:	(2)	3,755	4,065	3,963	3,641	4,455	4,455	0.00%
	(Change from Previous Year);		8.3%	-2.5%	-8.1%	22.4%		
ADMISSIONS F	ROM ED:	272	270	218	172	216	250	15.62%
	(Change from Previous Year):		-0.7%	-19.3%	-21.1%	25.7%	-	
	(Percentage of ED Visits Admitted):	7.2%	6.6%	5.5%	4.7%	4.9%	5.6%	
SURGICAL SERVICES:								
IP VISITS		98	100	72	64	83	95	14.40%
	(Change from Previous Year):		2.0%	-28.0%	-11.1%	30.2%		
OP VISITS		472	505	386	497	520	565	8.66%
0	(Change from Previous Year):		7.0%	-23.6%	28.8%	4.6%		
ID ADMICCIONO								
IP ADMISSIONS: FROM EMERG	ENCV:	272	270	218	172	216	250	
FROM SURGIC		98	100	72	64	83	95	
DIRECT ADMIT		4	21	(5)	3	4 [4	0.00%
TOTAL	ADMISSIONS:	374	391	285	239	304	349	15.08%
TOTAL	ADMISSIONS.	3/4	4.5%	-27.1%	-16.1%	27.0%	J43	13.00 /6
IP PATIENT DAYS								
ACUTE:		1,017	1,050	849	737	1,095	1,162	6.10%
	(Change from Previous Year):	,	3.2%	-19.1%	-13.2%	48.6%		
	(Percentage of Total Patient Days):	88.4%	89.7%	92.0%	90.1%	93.1%	93.2%	
ICU:		134	121	74	81	81	85	5.00%
1000	(Change from Previous Year):		-9.7%	-38.8%	9.5%	0.4%		
	(Percentage of Total Patient Days):	11.6%	10.3%	8.0%	9.9%	6.9%	6.8%	
TOTAL	IP PATIENT DAYS:	1,151	1,171	923	818	1,176	1,247	6.02%
·	(Change from Previous Year):	.,	1.7%	-21.2%	-11.4%	43.8%	- ,—	2.02.3
ALOS:		3.08	2.99	3.24	3.42	3.88	3.57	-7.87%
ALOG.	(Change from Previous Year):	3.00	-2.7%	8.1%	5.7%	13.2%	0.07	

No Cha	rge Increases Bui	It into this Model	2017- 2018 <u>TOTAL</u>	2018- 2019 <u>TOTAL</u>	2019- 2020 <u>TOTAL</u>	2020- 2021 <u>TOTAL</u>	56,322,020 2021- 2022 PACE	62,670,766 2022- 2023 BUDGET	\$6,348,746 CHANGE FROM PREV YR
SWING	ADMISSIONS:	(Change from Previous Year):	56	74 32.1%	40 -45.9%	42 5.0%	40 [-5.5%	40	0.00%
Omno	PATIENT DAYS:	(Change from Previous Year):	528	552 4.5%	257 -53.4%	314 22.2%	577 83.8%	577	0.00%
	ALOS:	(Change from Previous Year):	9.43	7.46 -20.9%	6.43 -13.9%	7.48 16.4%	14.55 94.6%	14.55	0.00%
RECOV	ERY:	IP VISITS OP VISITS (Change from Previous Year - OP Only) (Percentage of Surgical Cases):	59 143 35.4%	63 170 18.9% 38.5%	49 144 -15.3% 42.1%	62 124 -13.9% 33.2%	83 109 [-12.0% 31.9%	95 109 31.0%	14.40% 0.00%
ANEST	HESIA								
ANLOT	nesia.	IP VISITS: OP VISITS: (Change from Previous Year): (Percentage of Surgical Cases):	117 444 98.4%	104 518 16.7% 102.8%	75 414 -20.1% 106.8%	86 448 8.2% 95.2%	107 462 [3.2% 94.4%	123 462 88.6%	14.40% 0.00%
OP NUF	RSING:								
		VISITS: (Change from Previous Year):		0.0%	0.0%	0.0%	1,838 [<i>0.0%</i>	2,000	8.83%
OPH:		PATIENT DAYS: (Change from Previous Year):	261	325 24.5%	345 6.2%	260 -24.6%	270 [3.8%	270	0.00%
AMBUL	ANCE:	NUMBER OF PATIENTS: (Change from Previous Year):	971	1,067 9.9%	1,056 -1.0%	1,204 <i>14.0%</i>	1,188 [-1.3%	1,188	0.00%
CARDIO	OPULMONARY:	TOTAL PROCEDURES: (Change from Previous Year):	2,627	2,018 -23.2%	1,642 -18.6%	1,306 -20.5%	1,250 [-4.3%	1,374	10.00%
EKG:		IP PROCEDURES:	159	139	61		-	χ = :	6.02%

No Charge Increases E	Built into this Model	2017- 2018 TOTAL	2018- 2019 TOTAL	2019- 2020 TOTAL	2020- 2021 <u>TOTAL</u>	56,322,020 62,670,766 2021- 2022- 2022 2023 PACE BUDGET	\$6,348,746 CHANGE FROM PREV YR
	OP PROCEDURES:	1,397	1,585	1,606	1,599	1,361 1,600	17.56%
RMC:	TOTAL PROVIDER VISITS: Amsden Jany Lawson Rice Shank G Shank A Irvine Simmonds					5,890 260 1,170 650 1,840 650 0	
DUNES:	TOTAL PROVIDER VISITS: Casey Jacques Miller Newsome Nguyen Sargent Waltos Wornstaff Carman Pinkham Coe Nichols Vanasche Irvine					15,561 1,620 2,520 2,160 1,957 1,984 1,200 1,600	
LABORATORY:	TOTAL BILLED TESTS: (Change from Previous Year):	42,546	40,979 -3.7%	40,021 -2.3%	47,971 19.9%	55,117 57,000	3.42%
RADIOLOGY:	IP PROCEDURES: OP PROCEDURES: (Change from Previous Year - OP Only):	295 4,227	318 3,958 -6.4%	221 3,992 <i>0.9%</i>	213 4,208 5.4%	173 183 3,825 3,825 -9.1%	6.02% 0.00%
MAMMOGRAPHY:	OP PROCEDURES:: (Change from Previous Year - OP Only):	79	157 98.7%	323 105.7%	375 16.1%	448 448	0.00%

No Charge Increases Bu	uilt into this Model	2017- 2018 <u>TOTAL</u>	2018- 2019 <u>TOTAL</u>	2019- 2020 <u>TOTAL</u>	2020- 2021 <u>TOTAL</u>	2021- 2022	2,670,766 2022- 2023 BUDGET	\$6,348,746 CHANGE FROM PREV YR
ULTRASOUND:								
	IP PROCEDURES: OP PROCEDURES: (Change from Previous Year - OP Only):	107 844	118 1,010 <i>1</i> 9.7%	139 880 -12.9%	59 810 <i>-8.0%</i>	42 573 -29.2%	800	6.02% 39.55%
MRI:	IP PROCEDURES: OP PROCEDURES: (Change from Previous Year - OP Only):	6 327	11 288 -11.9%	8 273 -5.2%	8 338 23.8%	8 331 -2.0%	8 331	6.02% 0.00%
ст:	IP PROCEDURES: OP PROCEDURES: (Change from Previous Year - OP Only):	115 1,263	137 1,384 9.6%	106 1,461 5.6%	77 1,501 2.7%	93 1,559 3.9%	99 1,559	6.02% 0.00%
NUCLEAR MED :	IP PROCEDURES: OP PROCEDURES: (Change from Previous Year - OP Only):	2 62	1 99 59.7%	2 61 -38.4%	2 35 -42.6%	2 46 30.4%	30	-34.25%
ЕСНО	IP PROCEDURES: OP PROCEDURES: (Change from Previous Year - OP Only):	33 153	30 177 15.7%	16 143 -19.2%	12 128 -10.5%	14 81 -36.5%	15 90	6.02% 10.66%
PHYSICAL THERAPY	IP OP (Change from Previous Year - OP Only):	303 6,017	395 6,042 <i>0.4%</i>	304 5,555 <i>-8.1%</i>	298 5,363 -3.5%	452 5,554 3.6%	480 6,000	6.02% 8.02%
OCCUPATIONAL THERA	APY: IP OP (Change from Previous Year - OP Only):	222 1,586	135 1,593 <i>0.4%</i>	135 1,770 11.1%	151 2,188 23.6%	184 2,023 -7.5%	196 2,023	6.02% 0.00%
SPEECH THERAPY:	IP OP (Change from Previous Year - OP Only):	14 269	26 379 40.9%	67 498 31.4%	19 435 -12.7%	44 502 15.4%	46 502	6.02% 0.00%

No Charge Increases E	Built into this Model	2017- 2018 <u>TOTAL</u>	2018- 2019 <u>TOTAL</u>	2019- 2020 <u>TOTAL</u>	2020- 2021 <u>TOTAL</u>	56,322,020 2021- 2022 <u>PACE</u>	62,670,766 2022- 2023 <u>BUDGET</u>	\$6,348,746 CHANGE FROM PREV YR
BLOOD BANK:	OP Only		325,178	315,093	326,469	58,087	63,217	8.83%
CARDIAC STRESS:	OP Only - Enter a Dollar Projection		0	0	0	22,292	22,292	0.00%
PHARMACY	OP Only		1,392,847	1,229,131	1,132,674	1,348,450	1,523,749	13.00%
NUTRITIONAL ED:	OP Only - Enter a Dollar Projection		0	0	0	0	\$20,000	
CENTRAL SUPPLY: PHARMACY	OP Only IP Only		985,325 1,124,335	773,955 992,180	550,616 914,318	739,708 1,728,455	835,870 1,789,164	13.00%
RETAIL PHARMACY	CASH: (Change from Previous Year):	\$1,531,885	\$1,485,304 -3.0%	\$1,549,358 4.3%	\$1,402,870 -9.5%	\$1,360,486 [-3.0%	\$1,491,494	9.63%

LOWER UMPQUA HOSPITAL DISTRICT	\$49,897,283	\$47,175,840	\$46,894,759	\$50,126,171	\$56,322,020	\$62,670,766
GROSS CHARGES BUDGET	(\$49,897,283)	(\$47,175,840)	(\$46,894,759)	(\$50,126,171)	(\$56,322,020)	(\$62,670,766)
FISCAL YEAR ENDING 06/30/2023	\$0	\$0	\$0	\$0	\$0	\$0
	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET
OP NURSING	\$657,069	\$743,138	\$849,837	\$888,903	\$819,018	\$890,621
SURGERY	\$2,601,814	\$2,073,117	\$2,566,054	\$2,734,873	\$3,510,128	\$3,857,258
RECOVERY	\$171,079	\$165,682	\$158,967	\$167,135	\$188,533	\$196,964
ICU/CCU	\$405,228	\$185,835	\$484,120	\$626,303	\$467,731	\$491,117
HOSPITALIST	\$700,117	\$638,167	\$484,933	\$500,983	\$650,651	\$677,569
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
ACUTE	\$2,134,627	\$1,795,408	\$1,522,100	\$2,143,654	\$2,168,102	\$2,299,112
SWING BED	\$964,480	\$429,440	\$362,560	\$382,136	\$1,046,881	\$1,046,881
RESPIRATORY THERAPY	\$664,218	\$659,084	\$613,745	\$639,967	\$587,599	\$625,128
E/R	\$8,050,932	\$8,805,293	\$8,213,117	\$8,975,959	\$9,886,619	\$9,939,646
AMBULANCE	\$2,530,141	\$2,094,736	\$2,387,731	\$2,353,644	\$2,579,074	\$2,579,074
SPEECH THERAPY	\$113,134	\$170,064	\$128,062	\$162,143	\$143,682	\$144,589
OBSERVATION	\$567,510	\$603,844	\$436,326	\$450,791	\$474,187	\$482,997
ECHO	\$224,621	\$231,539	\$220,049	\$219,500	\$156,139	\$171,596
LABORATORY	\$5,310,256	\$5,144,007	\$5,331,944	\$5,362,397	\$7,040,922	\$7,260,511
BLOODBANK	\$57,228	\$143,010	\$118,589	\$128,672	\$165,681	\$175,221
EKG	\$553,523	\$523,362	\$534,523	\$524,578	\$654,661	\$699,277
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$22,292	\$22,292
RADIOLOGY DIAGNOSTIC	\$1,965,318	\$1,982,789	\$2,061,714	\$2,115,697	\$2,163,929	\$2,173,771
ULTRASOUND	\$888,845	\$856,207	\$772,580	\$909,229	\$616,017	\$831,210
NUCLEAR MEDICINE	\$374,797	\$254,099	\$76,876	\$96,887	\$135,905	\$93,272
CT SCAN	\$5,226,443	\$5,284,455	\$6,241,763	\$6,305,328	\$7,436,602	\$7,513,584
MRI	\$713,105	\$691,949	\$960,895	\$1,034,586	\$1,072,448	\$1,074,459
PHARMACY	\$2,517,182	\$2,221,311	\$2,046,992	\$2,098,844	\$3,076,905	\$3,312,913
ANESTHESIOLOGY	\$1,326,708	\$1,173,270	\$1,269,951	\$1,398,839	\$1,401,527	\$1,445,854
PHYSICAL THERAPY	\$1,698,881	\$1,703,778	\$1,594,670	\$1,832,676	\$1,756,576	\$1,891,639
OCCUPATIONAL THERAPY	\$552,930	\$620,932	\$778,774	\$804,687	\$858,972	\$861,303
NUTRITIONAL EDU	\$6,980	\$5,549	\$6,863	\$4,425	\$0	\$20,000
CENTRAL SUPPLY	\$1,819,237	\$1,428,978	\$1,016,620	\$1,063,335	\$1,366,647	\$1,491,379

LOWER UMPQUA HOSPITAL DISTRICT	\$49,897,283	\$47,175,840	\$46,894,759	\$50,126,171	\$56,322,020	\$62,670,766
GROSS CHARGES BUDGET	(\$49,897,283)	(\$47,175,840)	(\$46,894,759)	(\$50,126,171)	(\$56,322,020)	(\$62,670,766)
FISCAL YEAR ENDING 06/30/2023	\$0	\$0	\$0	\$0	\$0	\$0
	<u>2019</u>	<u>2020</u>	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
WALK IN CLINIC	<u>2019</u> \$0	2020 \$0	2021 \$0	2022 BUDGET \$0	2022 PROJ \$250,249	2023 BUDGET \$0
WALK IN CLINIC RMC						
····	\$0	\$0	\$0	\$0	\$250,249	\$0

^{*}Includes Women's Services

LOWER UMPQUA HOSPITAL DISTRICT GROSS CHARGES BY FINANCIAL CLASS BUDGET FISCAL YEAR ENDING 06/30/2023

FISCAL YEAR ENDING 06/30/2023	<u>2019</u>	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET
MEDICARE	20,396,400	18,909,885	18,791,710	18,286,129	21,051,442	23,480,374
MEDICARE ADVANTAGE	7,330,241	6,829,280	6,812,957	13,097,420	8,912,333	10,068,292
MEDICAID	10,373,461	10,059,851	9,973,451	0	12,176,144	13,448,849
COMMERCIAL	6,770,987	6,512,737	6,452,229	4,425	8,386,626	9,368,503
OTHER PAYERS (VA, WC, 3RD PARTY LIABIITY)	4,414,622	4,262,722	4,266,947	1,018,997	5,074,408	5,521,784
SELF PAY	606,725	596,647	592,188	1,398,839	721,066	782,964
CONVERSION	4,846	4,718	5,277	16,320,361	0	0
	49,897,283	47,175,840	46,894,759	50,126,171	56,322,020	62,670,766
	8=					
MEDICARE	40.9%	40.1%	40.1%	36.5%	37.4%	37.5%
MEDICARE MEDICARE ADVANTAGE	*	40.1% 14.5%	40.1% 14.5%	36.5% 26.1%	15.8%	16.1%
MEDICARE MEDICARE ADVANTAGE	40.9%			26.1%		
	40.9% 14.7%	14.5%	14.5%	26.1% 62.6 %	15.8%	16.1%
MEDICARE ADVANTAGE	40.9% 14.7% 5 5.6 %	14.5% 54.6%	14.5% 54.6%	26.1% 62.6% 0.0%	15.8% 53.2%	16.1% 53.5%
MEDICARE ADVANTAGE MEDICAID	40.9% 14.7% 55.6% 20.8 %	14.5% 54.6% 21.3%	14.5% 54.6% 21.3%	26.1% 62.6% 0.0%	15.8% 53.2% 21.6%	16.1% 53.5% 21.5%
MEDICARE ADVANTAGE MEDICAID COMMERCIAL	40.9% 14.7% 55.6% 20.8% 13.6%	14.5% 54.6% 21.3% 13.8%	14.5% 54.6% 21.3% 13.8%	26.1% 62.6% 0.0% 0.0% 2.0%	15.8% 53.2% 21.6% 14.9%	16.1% 53.5% 21.5% 14.9%

LOWER UMPQUA HOSPITAL DISCTRICT NET REVENUE TRACKING

Gross Chgs M-1 M-2 M+1 M+2 Ded-Est Net Rev	\$43,093,899 [\$20,980,751] \$22,113,148 51.31%	Jul-21 \$5,073,865 (\$254,152) (\$1,999) \$356,532 \$3,225 \$5,177,471 (\$2,520,710) \$2,656,761 51.31%	Aug-21 \$4,889,418 (\$356,532) (\$9,968) \$306,872 \$15,942 \$4,845,731 (\$2,359,199) \$2,486,532 51.31%	\$ep-21 \$4,240,007 (\$306,872) (\$3,225) \$338,106 \$5,137 \$4,273,154 (\$2,080,433) \$2,192,721 51,31%	Oct-21 \$4,524,938 (\$338,106) (\$15,942) \$242,584 \$1,383 \$4,414,857 (\$2,149,423) \$2,265,434 51,31%	Nov-21 \$4,455,890 (\$242,584) (\$5,137) \$255,087 \$5,872 \$4,469,128 (\$2,175,845) \$2,293,282 51,31%	Dec-21 \$3,922,260 (\$255,087) (\$1,383) \$429,533 (\$8,485) \$4,086,838 (\$1,989,723) \$2,097,115 51.31%	\$3,968,213 (\$429,533) (\$5,872) \$333,838 \$16,140 \$3,882,787 (\$1,890,379) \$1,992,408 51,31%	Feb-22 \$3,578,607 (\$333,838) \$8,485 \$370,265 \$6,778 \$3,630,297 (\$1,767,451) \$1,862,846 51.31%	Mar-22 \$4,495,185 (\$370,265) (\$16,140) \$325,403 \$4,434,182 (\$2,158,832) \$2,275,350 51.31%	Apr-22 \$4,211,635 (\$325,403) (\$6,778) \$3,879,454 (\$1,888,756) \$1,990,698 51.31%	<u>May-22</u>	<u>Jun-22</u>	\$3,545,017
Month							Service Date	e						
Received JUL Total AUG Total SEP Total OCT Total NOV Total DEC Total JAN Total FEB Total MAR Total APR Total	\$2,183,617 \$2,351,935 \$2,259,629 \$2,380,346 \$2,396,594 \$2,200,325 \$1,783,071 \$2,294,821 \$2,432,226 \$2,073,373	Jul-21 \$224,982 \$1,388,896 \$595,238 \$178,784 \$102,679 \$25,214 \$22,423 \$29,076 \$34,396 \$12,945	Aug-21 \$0 \$246,160 \$1,168,698 \$645,989 \$149,820 \$70,312 \$47,435 \$22,883 \$60,171 \$42,374	\$ep-21 \$0 \$0 \$173,644 \$1,108,314 \$622,618 \$103,228 \$63,124 \$16,845 \$123,528 \$4,870	Oct-21 \$0 \$0 \$0 \$174,695 \$1,189,182 \$405,695 \$104,157 \$55,563 \$66,557 \$17,562	\$0 \$0 \$0 \$0 \$0 \$176,650 \$1,271,434 \$381,641 \$224,720 \$92,718 \$17,112	\$0 \$0 \$0 \$0 \$0 \$0 \$242,834 \$953,374 \$777,184 \$287,319 \$43,950	\$142,330 \$1,080,420 \$706,483 \$336,373	\$77,967 \$782,938 \$609,888	\$136,549 \$797,691	<u>Apr-22</u> \$99,140	<u>May-22</u>	Jun-22	2021 \$1,958,635 \$716,804 \$322,245 \$270,820 \$154,948 \$81,608 \$68,588 \$10,163 \$141,566 \$91,469
A/R Pmts Less 2021 Net 2022 Pmts Remaining Net Cumulative	\$22,355,938 (\$3,816,845) \$18,539,092 \$3,574,056	\$2,614,632 \$42,129 \$42,129	\$2,453,843 \$32,690 \$74,819	\$2,216,171 (\$23,451) \$51,368	\$2,013,411 \$252,023 \$303,391	\$2,164,275 \$129,007 \$432,398	\$2,304,660 (\$207,545) \$224,853	\$2,265,605 (\$273,197) (\$48,344)	\$1,470,794 \$392,052	\$934,240 \$1,341,110	\$99,140 \$1,891,558	\$0	\$0	\$3,816,845 (\$271,829)
Cumulative		50.50%	50.57%	50.95%	49.69%	49.45%	50.49%	51.47%	l					

DESCRIPTION	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
OTHER OPERATING REVE OTHER REVEAULE	25.042	55.054	444.545	115.000	05 407	COE 500	
OTHER OPERATING REVE OTHER REVENUE	35,912	65,061	141,646	115,000	85,497	\$85,500	
OTHER OPERATING REVE CAFETERIA REVENUE	108,412	101,148	87,275	90,000	85,566	\$90,000	
OTHER OPERATING REVE ULTRASOUND REIMB	72,3 1 5	65,488	66,087	70,000	23,306	\$0	Changes with purchase of our own Ultrasound
OTHER OPERATING REVE MEDICAL RECORDS	2,309	3,929	3,379	3,500	6,104	\$6,000	
OTHER OPERATING REVE NURSING HOME REVENUE	286,795	216,445	134,765	135,000	187,509	\$250,000	Based on Feb 2022 YTD and 5/1/22 Renewal
OTHER OPERATING REVE FRC EXPENSE RECOVERY	410	0	25,353	30,000	12,745	\$10,000	
OTHER OPERATING REVE FIRST AID RECOVERY	318	2,025	240	0	89	\$0	
							2654 Highlands \$0 , Adv Skin Care \$8,375 , Peace Health \$3,515 , 859 View \$21,000 , ENT \$1,485 , POD \$660 , LS Net \$18,600 ,
OTHER OPERATING REVE OFFICE RENT INCOME	15,696	13,616	20,807	25,000	53,872	\$56,235	DFN \$2,600
OTHER OPERATING REVE PARAMED REVENUE	11,655	8,906	6,025	6,500	0	\$6,500	
NON-OPERATING REVENU OTHER REVENUE	0	0	0	0	0	\$0	
NON-OPERATING REVENU GAIN ON SALE- FIXED	1,474	(164,996)	0	0	0	\$0	
NON-OPERATING REVENU GRANTS	35,114	1,505,248	6,306,419	0	2,504,643	\$0	
NON-OPERATING REVENU UNRESTRICTED DONATIO	18,559	53,935	10,532	0	0	\$0	
NON-OPERATING REVENU INTEREST INCOME	17,140	21,197	22,527	0	27,536	\$20,000	
NON-OPERATING REVENU OTHER COUNTY REVENUE	28,549	4,824	17,466	(100,000)	5,384	\$5,500	
NON-OPERATING REVENU TAXES CURRENT YEAR	2,036,924	2,038,194	2,122,759	2,116,833	2,099,576	\$2,150,000	

	\$12,297,869	\$12,249,312	\$12,757,335	\$13,521,217	\$15,476,656	\$15,506,428
SALARIES	2019	2020	<u>2021</u>	<u>2022 BUDGET</u>	2022 PROJ	2023 BUDGET
NURSING ADMINISTRATION	\$423,368	\$320,132	\$418,995	\$503,078	\$671,014	\$487,033
OP NURSING	\$80,805	\$79,082	\$127,490	\$97,288	\$239,599	\$170,135
SURGERY	\$595,485	\$600,123	\$629,584	\$636,615	\$636,434	\$564,203
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$119,333
ICU/CCU	\$73,697	\$46,467	\$200,008	\$123,747	\$199,675	\$116,803
INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
HOSPITALIST	\$179,250	\$236,000	\$69,600	\$0	\$0	\$0
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
ACUTE	\$1,153,746	\$1,166,537	\$1,010,174	\$1,209,719	\$1,222,211	\$943,772
SWING BED	\$0	\$0	\$0	\$0	\$0	\$197,694
RESPIRATORY THERAPY	\$264,234	\$254,011	\$235,585	\$273,448	\$300,011	\$324,117
E/R	\$798,102	\$938,745	\$928,351	\$888,851	\$1,152,230	\$1,214,718
AMBULANCE	\$777,881	\$877,695	\$891,477	\$942,016	\$908,227	\$938,413
SPEECH THERAPY	\$98,940	\$86,796	\$0	\$0	\$0	\$0
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$92,374
ECHO	\$0	\$0	\$0	\$0	\$0	\$0
LABORATORY	\$417,077	\$363,270	\$386,534	\$645,362	\$590,481	\$682,535
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
EKG	\$0	\$0	\$0	\$0	\$0	\$0
CARDIAC STRESS	\$0	\$0	\$0	\$ 0	. \$0	\$0
RADIOLOGY DIAGNOSTIC	\$319,766	\$297,845	\$312,955	\$333,252	\$304,779	\$273,572
ULTRASOUND	\$86,957	\$80,023	\$82,682	\$86,435	\$58,785	\$101,385
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$79,750
MRI	\$0	\$0	\$0	\$0	\$0	\$0
RETAIL PHARMACY	\$273,910	\$280,655	\$289,118	\$282,596	\$321,892	\$311,576
PHARMACY	\$104,701	\$151,447	\$184,730	\$289,342	\$394,295	\$301,122
ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
PHYSICAL THERAPY	\$157,979	\$155,734	\$186,620	\$309,860	\$151,926	\$483,168
OCCUPATIONAL THERAPY	\$327,522	\$478,540	\$478,823	\$545,412	\$612,933	\$185,294

	\$12,297,869	\$12,249,312	\$12,757,335	\$13,521,217	\$15,476,656	\$15,506,428
SALARIES	2019	<u>2020</u>	2021	2022 BUDGET	2022 PROJ	2023 BUDGET
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$75,135
DIETARY	\$312,446	\$317,659	\$281,898	\$310,630	\$319,064	\$332,043
HOUSEKEEPING	\$178,682	\$190,440	\$209,579	\$190,779	\$244,250	\$321,560
BIO MED	\$31,155	\$33,462	\$42,935	\$40,726	\$54,441	\$54,964
MATERIALS MANAGEMENT	\$135,576	\$142,999	\$154,659	\$158,370	\$171,161	\$199,149
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
INFORMATION TECHNOLOGY	\$277,795	\$225,740	\$300,853	\$352,707	\$301,771	\$314,582
CLINICAL INFORMATICS	\$0	\$0	\$137,586	\$153,349	\$140,947	\$247,517
PLANT OPERATIONS	\$280,186	\$249,666	\$337,513	\$304,685	\$356,942	\$294,133
PATIENT ACCESS	\$281,831	\$291,366	\$290,304	\$299,681	\$373,127	\$498,645
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$169,492
COMMUNITY OUTREACH	\$31,358	\$35,839	\$49,380	\$45,687	\$62,907	\$39,798
MEDICAL RECORDS	\$153 <i>,</i> 692	\$134,520	\$184,831	\$252,293	\$265,562	\$227,247
COVID	\$0	\$0	\$7,500	\$0	\$374,299	\$0
WALK IN CLINIC	\$267,024	\$204,924	\$223,579	\$288,153	\$203,447	\$0
RMC	\$1,601,931	\$1,393,104	\$1,058,960	\$956,578	\$1,669,572	\$1,173,610
DUNES	\$1,802,043	\$1,564,422	\$1,641,153	\$1,390,998	\$1,510,489	\$1,588,100
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$118,780
GENERAL ACCOUNTING	\$272,678	\$359,193	\$338,917	\$416,066	\$451,874	\$358,745
PATIENT ACCOUNTING	\$304,116	\$308,367	\$353,932	\$563,381	\$488,901	\$547,750
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
HUMAN RESOURCES	\$68,311	\$70,417	\$110,957	\$120,918	\$167,130	\$172,987
FOUNDATION	\$0	\$0	\$117,238	\$103,862	\$103,862	\$26,354
ADMINISTRATION	\$123,635	\$274,702	\$437,861	\$376,066	\$422,707	\$422,052
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$128,001
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$55,792
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$130,234
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$ 0
PUBLIC RELATIONS	\$41,990	\$39,389	\$44,974	\$29,267	\$24,655	\$62,500
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$5,056	\$0

	\$12,297,869	\$12,249,312	\$12,757,335	\$13,521,217	\$15,476,656	\$15,506,428
SALARIES	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$360,260

SALARIES	175.85 <u>2022</u> <u>BUD FTE</u>	165.65 2022 ACT FTE	165.21 2023 BUD FTE
NURSING ADMINISTRATION	4.00	4.82	3.51
OP NURSING	1.00	1.85	1.36
SURGERY	5.40	5.61	4.93
RECOVERY	ă.	2	0.93
ICU/CCU	1.00	1.46	1.00
INTERM CARE FACILITY	*	=	
HOSPITALIST	×	-	¥
BEHAVIORAL HEALTH	=	15	ā
ACUTE	12.00	11.30	7.56
SWING BED	=	ė	2.01
RESPIRATORY THERAPY	3.00	3.05	3.47
E/R	9.00	9.12	8.76
AMBULANCE	12.70	12.67	12.58
SPEECH THERAPY	#	16	<u></u>
OBSERVATION	122	12	0.94
ECHO) (4)	÷
LABORATORY	8.00	6.97	7.76
BLOODBANK	1.5	15	•
EKG	72	(<u>*</u>	Ē
CARDIAC STRESS	224	:#:	2
RADIOLOGY DIAGNOSTIC	3.00	2.79	2.45
ULTRASOUND	1.00	0.62	0.88
NUCLEAR MEDICINE	155	25	-
CT SCAN	€	Ē.	0.91
MRI	-	~	\ <u>\</u>
RETAIL PHARMACY	4.00	3.83	3.53
PHARMACY	3.00	3.29	2.56
ANESTHESIOLOGY		.=:	170
PHYSICAL THERAPY	6.00	5.91	5.09
OCCUPATIONAL THERAPY	3.00	1.72	1.81

SALARIES	175.85 <u>2022</u> BUD FTE	165.65 2022 ACT FTE	165.21 2023 BUD FTE
SALARIES	<u> </u>	7.01.1.2	
NUTRITIONAL EDU	3. \$	(7)	0.90
DIETARY	7.00	6.93	6.98
HOUSEKEEPING	8.00	6.19	7.11
BIO MED	0.75	0.74	0.71
MATERIALS MANAGEMENT	2.60	2.43	2.86
CENTRAL SUPPLY	5	3.55	<u></u>
INFORMATION TECHNOLOGY	5.00	3.55	3.51
CLINICAL INFORMATICS	2.00	1.43	2.22
PLANT OPERATIONS	4.25	4.23	3.73
PATIENT ACCESS	6.00	7.05	10.68
PRE SERVICE	5		3.55
COMMUNITY OUTREACH	1.20	1.20	0.84
MEDICAL RECORDS	4.50	4.35	3.71
COVID	¥	3.16	3
WALK IN CLINIC	3.25	1.94	=
RMC	7.60	8.59	5.62
DUNES	23.35	17.48	15.75
CARE COORDINATOR/UR	=	2	1.00
GENERAL ACCOUNTING	5.00	3.83	4.11
PATIENT ACCOUNTING	12.75	10.11	9.84
FINANCE	=	=	30
HUMAN RESOURCES	2.00	1.76	1.74
FOUNDATION	1.00	0.85	0.22
ADMINISTRATION	3.00	4.44	2.95
INFECTION CONTROL/EMPL HEALTH		-	0.88
MEDICAL STAFF SERVICES	31	=	0.88
RISK MANAGEMENT/QUALITY	3	=	0.88
TELEMEDICINE	14 7	2	; -
PUBLIC RELATIONS	0.50	0.37	0.88
DO.CO. CRF GRANT 2610	(4)	5°L	~

<u>SALARIES</u>	175.85 <u>2022</u> BUD FTE	165.65 2022 ACT FTE	165.21 2023 BUD FTE
HRSA RHCCTM GRANT 1172	2	=	(a)
HRSA RHCVC 21-142 GRANT	2	*	(€);
HRSA SHIP ARPA GRANT	-	*	**
RMC-WOMEN'S HEALTH	=	π.	1.63

FINANCE	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	\$5,374,545 2023 BUDGET
BENEFITS						
FICA	\$821,731	\$854,709	\$890,465	\$945,348	\$1,097,472	\$1,099,583
RETIREMENT	\$470,953	\$537,843	\$505,023	\$529,308	\$555,378	\$556,446
UNEMPLOYMENT	\$2,023	\$48,590	\$44,481	\$98,020	\$8,476	\$8,493
INSURANCE-(HEALTH INS)	\$2,511,858	\$2,950,405	\$3,056,615	\$3,256,442	\$3,586,613	\$3,568,818
INSURANCE-(LIFE/DISAB)	\$64,069	\$71,767	\$67,194	\$72,970	\$45,888	\$45,976
WORKERS COMPENSATION	\$27,613	\$93,820	\$31,354	\$100,198	\$95,046	\$95,229

2022 BUD FTE 2022 ACT FTE 2023 BUD FTE

Based on % Gross Payroll increases	0.199
	0.19%
<u>* </u>	0.19%
Incrs based on increased FTE only-no rate incr this year	-0.50%
Based on % Gross Payroll increases	0.19%
W	0.19%

	\$3,555,384	\$3,509,114 \$4,248,45		\$4,408,155	\$4,415,044	\$4,778,985
PRO-FEES SUMMARY	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
NURSING ADMINISTRATION	\$0	\$0	\$413	\$0	\$0	\$0
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
SURGERY	\$0	\$0	\$0	\$0	\$0	\$0
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
HOSPITALIST	\$676,800	\$659,050	\$806,023	\$879,593	\$892,800	\$1,000,020
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
ACUTE	\$9,435	\$0	\$531	\$0	\$0	\$0
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
RESPIRATORY THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
E/R	\$1,408,232	\$1,337,212	\$1,366,518	\$1,405,955	\$1,414,673	\$1,789,000
AMBULANCE	\$0	\$0	\$0	\$0	\$9,000	\$12,000
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
ECHO	\$35,378	\$36,629	\$29,507	\$15,453	\$16,951	\$49,980
LABORATORY	\$10,292	\$11,362	\$53,535	\$24,098	\$34,422	\$21,000
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
EKG	\$0	\$0	\$0	\$0	\$0	\$0
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$2,000	\$6,000
RADIOLOGY DIAGNOSTIC	\$187,527	\$178,643	\$168,139	\$174,596	\$141,658	\$147,348
ULTRASOUND	\$80,617	\$69,800	\$72,274	\$63,078	\$50,000	\$61,308
NUCLEAR MEDICINE	\$105	\$2,024	\$40,004	\$43,176	\$36,170	\$2,192
CT SCAN	\$203,538	\$203,035	\$219,786	\$183,481	\$199,723	\$209,928
MRI	\$63,013	\$58,039	\$57,632	\$45,948	\$48,954	\$51,429
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0
PHARMACY	\$0	\$1,197	\$37,966	\$0	\$0	\$0
ANESTHESIOLOGY	\$497,089	\$501,369	\$502,087	\$503,785	\$506,053	\$510,000
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
OCCUPATIONAL THERAPY	\$2,458	\$5,912	\$126	\$0	\$0	\$0

	\$3,555,384 \$3,509,114 \$4,248,4		\$4,248,456	\$4,408,155	\$4,415,044	\$4,778,985
PRO-FEES SUMMARY	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
NUTRITIONAL EDU	\$0	\$3,960	\$0	\$0	\$0	\$0
DIETARY	\$0	\$220	\$37	\$0	\$101	\$200
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$0	\$0
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
PLANT OPERATIONS	\$0	\$0	\$4	\$0	\$0	\$0
PATIENT ACCESS	\$0	\$0	\$50	\$0	\$0	\$0
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0
MEDICAL RECORDS	\$0	\$0	\$0	\$0	\$0	\$0
COVID	\$0	\$0	\$0	\$0	\$3,048	\$1,500
WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
RMC	\$190,722	\$164,284	\$1,088	\$211,349	\$0	\$0
DUNES	\$16,398	\$77,642	\$602,385	\$608,475	\$783,153	\$520,880
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL ACCOUNTING	\$101,723	\$104,604	\$99,684	\$130,533	\$129,271	\$105,000
PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$1,500	\$0
FINANCE	\$51,885	\$52,802	\$51,114	\$48,347	\$82,136	\$63,000
HUMAN RESOURCES	\$0	\$0	\$1,110	\$0	\$0	\$100,000
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
ADMINISTRATION	\$20,173	\$41,330	\$137,962	\$70,287	\$63,431	\$128,200
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
PUBLIC RELATIONS	\$0	\$0	\$481	\$0	\$0	\$0
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0

	\$3,555,384	\$3,509,114	\$4,248,456	\$4,408,155	\$4,415,044	\$4,778,985
PRO-FEES SUMMARY	<u>2019</u>	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0

	\$0	\$0	\$0	\$0	\$0	\$109,800
PRO FEES-LEGAL	<u>2019</u>	<u>2020</u>	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$109,800

	\$122,801	\$152,426	\$227,771	\$200,820	\$175,626	\$130,500	
PRO FEES-OTHER	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
							Many of the expenses charged here have been
NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	ćo	budgeted in more specicif categories
OP NURSING	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
SURGERY	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	
RECOVERY	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	
ICU/CCU	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
INTERM CARE FACILITY	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
HOSPITALIST	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
BEHAVIORAL HEALTH	\$0 \$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	
ACUTE	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	
SWING BED	\$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0 \$0	
RESPIRATORY THERAPY	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
E/R	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$12,000	Koschel - Trauma Dir
AMBULANCE	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$9,000	\$12,000	Koschel - Phy Dir
SPEECH THERAPY	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$9,000	\$12,000	ROSCHEL- FILY DII
OBSERVATION	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
ECHO	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0 \$0	
LABORATORY	\$800	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	
BŁOODBANK	\$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	
EKG	\$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$0	\$0	\$0	\$0	\$0	\$0	
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$105	\$2,024	\$0	\$0	\$0	\$0	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0	
PHARMACY	\$0	\$0	\$0	\$0	\$ 0	\$0	
ANESTHESIOLOGY	\$0	\$0	\$ 0	\$0	\$0	\$0	
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OCCUPATIONAL THERAPY	\$0	\$287	\$0	\$0	\$0	\$0	
NUTRITIONAL EDU	\$0	\$3,960	\$0	\$0	\$0	\$0	
DIETARY	\$0	\$220	\$0	\$0	\$0	\$0	
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	
MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$0	\$0	
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	
INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$0	\$0	
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0	
PLANT OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	
PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0	

	\$122,801	\$152,426	\$227,771	\$200,820	\$175,626	\$130,500	
PRO FEES-OTHER	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
							Many of the expenses charged here have been
PRE SERVICE	ćo.	ćo	ćo.	do.	áa.	40	budgeted in more specicif categories
COMMUNITY OUTREACH	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$0 \$0	
MEDICAL RECORDS	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	
COVID	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0	D
WALK IN CLINIC	\$0 \$0	\$0 \$0	\$0 \$0	\$0 60	\$3,048	\$1,500	Draffin Tucker
RMC	\$0 \$0	\$0 \$0	\$0 \$0	\$0 60	\$0 \$0	\$0 \$0	
DUNES		\$0 \$0	•	\$0 \$0	\$0 \$0	\$0 \$0	
CARE COORDINATOR/UR	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
GENERAL ACCOUNTING	\$101,723	\$104,604		\$0 \$130.533	\$0 \$120.371	\$0 \$105,000	675 000 D-1 625 000 D74 65 000 D (C T)
PATIENT ACCOUNTING			\$99,684	\$130,533	\$129,271	\$105,000	\$75,000 DeLap, \$25,000 DZA, \$5,000 Draffin Tucker
FINANCE	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$1,500	\$0 \$0	
HUMAN RESOURCES	\$0 \$0	\$0 \$0	\$0 \$574	\$0 \$0	\$6,051	\$0 \$0	
FOUNDATION	\$0 \$0	\$0 \$0	•	\$0 \$0	\$0 \$0	\$0 \$0	
ADMINISTRATION	\$20,173	\$41,330	\$0 \$127,513		\$0 \$26.756	\$0 \$0	
INFECTION CONTROL/EMPL HEALTH	\$20,173 \$0	\$41,550 \$0	\$127,515	\$70,287 \$0	\$26,756 \$0	\$0 \$0	
MEDICAL STAFF SERVICES	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
RISK MANAGEMENT/QUALITY	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
TELEMEDICINE	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
PUBLIC RELATIONS	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
DO.CO. CRF GRANT 2610	\$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0 \$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0 \$0	
HRSA SHIP ARPA GRANT	\$0 \$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0 \$0	
RMC-WOMEN'S HEALTH	Ţ.	ŶŮ.	Ţ.	,	70	Ç0	

	\$3,349,209	\$3,272,802	\$3,878,339	\$4,158,988	\$4,062,911	\$4,357,085	
PRO FEES-PHYSICIANS	<u>2019</u>	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0	
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0	
SURGERY	\$0	\$0	\$0	\$0	\$0	\$0	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0	
							\$112.50 July 1 to Oct 31 (123 days);
HOSPITALIST	\$676,800	\$659,050	\$806,023	\$879,593	\$892,800	\$1,000,020	\$115.00 Nov 1 to Jun 30, 2023 (242 Days)
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$0	\$0	\$0	\$0	\$0	\$0	
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
							Vituity (\$200 x 24 x 365) plus \$25,000
E/R	\$1,408,232	\$1,337,212	\$1,366,518	\$1,405,955	\$1,414,673	\$1,777,000	transition cost
AMBULANCE	\$0	\$0	\$0	\$0	\$0	\$0	
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$35,378	\$36,629	\$29,507	\$15,453	\$16,951	\$49,980	Links to Gross Rev X Dept Tab
LABORATORY	\$8,800	\$10,597	\$28,592	\$24,098	\$21,000	\$21,000	Path \$1500 X 12 plus travel
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$2,000	\$6,000	\$500 / day X 12
RADIOLOGY DIAGNOSTIC	\$187,527	\$178,643	\$168,139	\$174,596	\$141,108	\$147,348	Links to Gross Rev X Dept Tab
ULTRASOUND	\$80,617	\$69,800	\$72,274	\$63,078	\$50,000	\$61,308	Links to Gross Rev X Dept Tab
NUCLEAR MEDICINE	\$0	\$0	\$40,004	\$43,176	\$36,170	\$2,192	Links to Gross Rev X Dept Tab
CT SCAN	\$203,538	\$203,035	\$219,786	\$183,481	\$199,723	\$209,928	Links to Gross Rev X Dept Tab
MRI	\$63,013	\$58,039	\$57,632	\$45,948	\$48,954	\$51,429	Links to Gross Rev X Dept Tab
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0	
PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0	
ANESTHESIOLOGY	\$497,089	\$501,369	\$502,087	\$503,785	\$506,053	\$510,000	Per Agreement
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OCCUPATIONAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0	
DIETARY	\$0	\$0	\$0	\$0	\$0	\$0	
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	
MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$0	\$0	
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	

	\$3,349,209	\$3,272,802	\$3,878,339	\$4,158,988	\$4,062,911	\$4,357,085	
PRO FEES-PHYSICIANS	<u>2019</u>	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$0	\$0	
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0	
PLANT OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	
PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0	
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	
COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL RECORDS	\$0	\$0	\$0	\$0	\$0	\$0	
COVID	\$0	\$0	\$0	\$0	\$0	\$0	
WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0	
RMC	\$188,215	\$164,100	\$766	\$211,349	\$0	\$0	
							Only those known/committed are
DUNES	\$0	\$54,330	\$587,011	\$608,475	\$733,478	\$520,880	budgeted. Volume only reflects same
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0	
PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0	
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0	
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0	
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0	
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
RMC-WOMEN'S HEALTH							

	\$31,489	\$31,083	\$91,232	\$0	\$100,423	\$118,600	
RECRUITING	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$0	\$0	\$413	\$0	\$0	\$0	
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0	
SURGERY	\$0	\$0	\$0	\$0	\$0	\$0	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0	
HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0	
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$9,435	\$0	\$531	\$0	\$0	\$0	
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
E/R	\$0	\$0	\$0	\$0	\$0	\$0	
AMBULANCE	\$0	\$0	\$0	\$0	\$0	\$0	
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$692	\$765	\$24,943	\$0	\$13,422	\$0	See HR
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$0	\$0	\$0	\$0	\$550	\$0	
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0	
PHARMACY	\$0	\$1,197	\$37,966	\$0	\$0	\$0	
ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0	
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OCCUPATIONAL THERAPY	\$2,458	\$5,625	\$126	\$0	\$0	\$0	
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0	
DIETARY	\$0	\$0	\$37	\$0	\$101	\$200	
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	
MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$0	\$0	
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	
INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$0	\$0	
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0	
PLANT OPERATIONS	\$0	\$0	\$4	\$0	\$0	\$0	

	\$31,489	\$31,083	\$91,232	\$0	\$100,423	\$118,600	
RECRUITING	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
PATIENT ACCESS	\$0	\$0	\$50	\$0	\$0	\$0	
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	
COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL RECORDS	\$0	\$0	\$0	\$0	\$0	\$0	
COVID	\$0	\$0	\$0	\$0	\$0	\$0	
WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0	
RMC	\$2,507	\$184	\$322	\$0	\$0	\$0	
DUNES	\$16,398	\$23,313	\$15,374	\$0	\$49 , 675	\$0	All current recruiting is contingency
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0	
PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0	
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$0	\$0	\$536	\$0	\$0	\$100,000	Hospital-wide
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$0	\$0	\$10,449	\$0	\$36,675	\$18,400	See Clinics and HR (BE Smith - \$18,400)
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$0	\$0	\$481	\$0	\$0	\$0	
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
RMC-WOMEN'S HEALTH							

FINANCE	\$51,885	\$52,802	\$51,114	\$48,347	\$38,355	\$76,085	\$63,000
	<u>2019</u>	<u>2020</u>	2021	2022 BUDGET	2022 YTD	2022 PROJ	2023 BUDGET
FEES-BANK CHARGES/CC FEES	\$51,885	\$52,802	\$51,114	\$48,347	\$38,355	\$76,085	\$63,000

	\$2,518,676	\$2,501,678	\$2,501,678 \$3,115,398		\$4,171,655	\$4,317,728
SUPPLIES SUMMARY	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
NURSING ADMINISTRATION	\$267	\$0	\$953	\$4,016	\$4,501	\$2,500
OP NURSING	\$0	\$0	\$56	\$0	\$0	\$0
SURGERY	\$196,945	\$150,002	\$264,781	\$297,067	\$302,119	\$7,650
RECOVERY	\$0	\$0	\$27	\$0	\$0	\$0
ICU/CCU	\$0	\$0	(\$10)	\$0	\$0	\$0
INTERM CARE FACILITY	\$3,136	\$3,467	\$34,283	\$34,551	\$35,515	\$37,200
HOSPITALIST	\$594	\$488	\$663	\$703	\$2,325	\$1,000
BEHAVIORAL HEALTH	\$0	\$0	\$2	\$0	\$0	\$0
ACUTE	\$90,869	\$77,088	\$121,536	\$152,911	\$171,981	\$24,830
SWING BED	\$1,486	\$1,210	\$0	\$0	\$0	\$500
RESPIRATORY THERAPY	\$21,198	\$17,715	\$19,657	\$19,820	\$14,259	\$20,300
E/R	\$36,990	\$42,685	\$109,726	\$132,459	\$107,053	\$7,300
AMBULANCE	\$16,920	\$13,381	\$29,727	\$32,567	\$34,193	\$43,350
SPEECH THERAPY	\$72	\$1,235	\$60	\$0	\$215	\$200
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
ECHO	\$0	\$0	\$0	\$0	\$0	\$0
LABORATORY	\$54,751	\$71,006	\$379,212	\$403,448	\$626,282	\$447,500
BLOODBANK	\$9,558	\$0	\$51,244	\$0	\$78,673	\$42,000
EKG	\$0	\$0	\$0	\$0	\$0	\$0
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
RADIOLOGY DIAGNOSTIC	\$33,319	\$64,924	\$69,448	\$56,732	\$89,099	\$9,450
ULTRASOUND	\$168	\$613	\$2,335	\$2,008	\$246	\$1,150
NUCLEAR MEDICINE	\$33,319	\$21,439	\$9,239	\$11,045	\$12,972	\$11,046
CT SCAN	\$1,862	\$482	\$4,059	\$3,012	\$2,753	\$250
MRI	\$0	\$0	\$0	\$0	\$0	\$0
RETAIL PHARMACY	\$972,275	\$1,077,282	\$1,023,411	\$1,010,096	\$1,284,080	\$1,185,127
PHARMACY	\$460,781	\$453,428	\$498,669	\$624,114	\$805,751	\$1,178,073
ANESTHESIOLOGY	\$1,765	\$608	\$3,503	\$3,816	\$3,926	\$4,300
PHYSICAL THERAPY	\$1,799	\$2,632	\$14,746	\$14,057	\$24,647	\$9,800
OCCUPATIONAL THERAPY	\$2,825	\$2,034	\$8,970	\$12,852	\$9,462	\$28,350

	\$2,518,676	\$2,501,678	\$3,115,398	\$3,337,078	\$4,171,655	\$4,317,728
SUPPLIES SUMMARY	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET
NUTRITIONAL EDU	\$0	\$0	\$34	\$0	\$0	\$1,100
DIETARY	\$183,067	\$171,392	\$169,157	\$175,713	\$190,192	\$194,780
HOUSEKEEPING	\$18,469	\$19,185	\$22,690	\$25,163	\$25,649	\$24,500
BIO MED	\$0	\$0	\$3,037	\$0	\$591	\$0
MATERIALS MANAGEMENT	\$11,233	\$15,941	\$13,439	\$12,351	\$21,356	\$17,750
CENTRAL SUPPLY	\$141,639	\$30,304	\$22,363	\$45,185	\$40,813	\$617,750
INFORMATION TECHNOLOGY	\$2,040	\$2,142	\$1,691	\$1,807	\$307	\$150
CLINICAL INFORMATICS	\$0	\$0	\$87	\$502	\$0	\$200
PLANT OPERATIONS	\$6,387	\$9,698	\$6,675	\$10,041	\$12,638	\$25,750
PATIENT ACCESS	\$4,592	\$3,533	\$4,421	\$4,518	\$5,612	\$3,800
PRE SERVICE	\$0	\$0	\$423	\$0	\$36	\$0
COMMUNITY OUTREACH	\$70	\$117	\$3,271	\$4,261	\$78	\$6,200
MEDICAL RECORDS	\$3,892	\$2,287	\$3,264	\$3,615	\$2,644	\$2,550
COVID	\$0	\$0	\$3,342	\$0	\$5,811	\$5,750
WALK IN CLINIC	\$7,009	\$4,269	\$5,078	\$11,547	\$5,432	\$0
RMC	\$47,346	\$56,115	\$39 <i>,</i> 378	\$43,176	\$36,676	\$34,250
DUNES	\$110,403	\$145,892	\$137,280	\$151,555	\$163,509	\$242,463
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL ACCOUNTING	\$3,518	\$2,007	\$2,896	\$2,109	\$2,749	\$2,700
PATIENT ACCOUNTING	\$5,994	\$5 , 588	\$7,006	\$9,238	\$4,714	\$5,530
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
HUMAN RESOURCES	\$12,261	\$4,556	\$4,784	\$0	\$1,779	\$21,030
FOUNDATION	\$125	\$487	\$977	\$0	\$3,700	\$250
ADMINISTRATION	\$11,816	\$20,131	\$16,230	\$20,275	\$23,939	\$15,350
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$2,350
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$100
PUBLIC RELATIONS	\$7,920	\$6,315	\$1,578	\$746	\$4,876	\$5,800
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0

	\$2,518,676	\$2,501,678	\$3,115,398	\$3,337,078	\$4,171,655	\$4,317,728
SUPPLIES SUMMARY	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$8,506	\$0
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$25,750

	\$210,030	\$192,109	\$171,714	\$4,283	\$193,051	\$208,390	
SUPPLIES - FOOD	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0	
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0	
SURGERY	\$271	\$206	\$170	\$0	\$396	\$0	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$921	\$910	\$3,896	\$4,283	\$420	\$0	
HOSPITALIST	\$594	\$488	\$663	\$0	\$825	\$0	
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$21,161	\$11,434	\$8,534	\$0	\$9,650	\$10,330	Guest Trays
SWING BED	\$0	\$115	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$32	\$0	\$0	\$0	\$0	\$0	
E/R	\$1,920	\$2,198	\$1,911	\$0	\$2,277	\$2,300	Guest Trays
AMBULANCE	\$1,114	\$1,177	\$966	\$0	\$1,300	\$1,300	Transfer Meals
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$623	\$280	\$40	\$0	\$0	\$0	
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$31	\$95	\$44	\$0	\$10	\$0	
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0	
PHARMACY	\$0	\$5	\$0	\$0	\$0	\$0	
ANESTHESIOLOGY	\$761	\$543	\$816	\$0	\$994	\$1,000	
PHYSICAL THERAPY	\$108	\$0	\$0	\$0	\$0	\$0	
OCCUPATIONAL THERAPY	\$570	\$171	\$0	\$0	\$0	\$0	
NUTRITIONAL EDU	\$0	\$0	(\$2)	\$0	\$0	\$0	
DIETARY	\$165,999	\$156,770	\$145,226	\$0	\$168,660	\$178,780	6% Inflation
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	
MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$0	\$0	
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	
INFORMATION TECHNOLOGY	\$195	\$730	\$0	\$0	\$0	\$0	
CLINICAL INFORMATICS	\$0	\$0	\$31	\$0	\$0	\$0	

	\$210,030	\$192,109	\$171,714	\$4,283	\$193,051	\$208,390	
SUPPLIES - FOOD	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
PLANT OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	
PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0	
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	
COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL RECORDS	\$750	\$0	\$0	\$0	\$0	\$0	
COVID	\$0	\$0	\$0	\$0	\$0	\$0	
WALK IN CLINIC	\$362	\$537	\$394	\$0	\$165	\$0	
RMC	\$908	\$1,112	\$240	\$0	\$405	\$1,250	Café
DUNES	\$4,460	\$3,624	\$3,766	\$0	\$3,804	\$5,000	\$3,500 Café - Other
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$235	\$42	\$37	\$0	\$0	\$0	
PATIENT ACCOUNTING	\$0	\$0	\$96	\$0	\$276	\$500	Coffee
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
							Christmas and Thanksgiving \$900, Halloween
HUMAN RESOURCES	\$1,130	\$1,701	\$1,143	\$0	\$847	\$1,830	\$450, Orientation \$480
FOUNDATION	\$125	\$245	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$5,283	\$7,249	\$3,672	\$0	\$3,023	\$3,600	Med Staff / Board / Other Meetings
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$2,477	\$2,476	\$71	\$0	\$0	\$2,500	Family Night Out
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	

	\$491,751	\$330,067	\$1,004,261	\$2,650,651	\$1,243,356	\$577,716	
SUPPLIES - MEDICAL	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$0	\$0	\$272	\$0	\$95	\$0	
OP NURSING	\$0	\$0	\$7	\$0	\$0	\$0	
SURGERY	\$190,699	\$146,169	\$259,185	\$293,051	\$279,722	\$0	See Supplies sold patients
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	(\$10)	\$0	\$0	\$0	
INTERM CARE FACILITY	\$1,543	\$1,796	\$27,880	\$27,794	\$32,925	\$35,000	
HOSPITALIST	\$0	\$0	\$0	\$703	\$0	\$0	
BEHAVIORAL HEALTH	\$0	\$0	\$2	\$0	\$0	\$0	
ACUTE	\$59,452	\$55,550	\$97,582	\$0	\$141,510	\$0	See Supplies sold patients
SWING BED	\$1,486	\$1,095	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$19,880	\$15,496	\$18,175	\$0	\$13,329	\$6,000	
E/R	\$32,257	\$37,708	\$101,859	\$0	\$100,308	\$0	See Supplies sold patients
AMBULANCE	\$6,505	\$4,397	\$19,047	\$0	\$17,000	\$21,600	
SPEECH THERAPY	\$0	\$37	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$40,613	\$50,432	\$354,317	\$401,641	\$491,099	\$425,000	
BLOODBANK	\$9,558	\$0	\$51,244	\$0	\$78,673	\$0	See Blood
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$4,135	\$5,385	\$8,899	\$55,226	\$7,966	\$8,500	
ULTRASOUND	\$0	\$0	\$2,309	\$2,008	\$158	\$1,000	
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
CT SCAN	\$160	\$362	\$4,059	\$3,012	\$2,753	\$250	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$112	\$46	\$7,349	\$1,010,096	\$7,705	\$7,875	
PHARMACY	\$1,231	\$974	\$3,084	\$622,106	\$10,452	\$7,000	
ANESTHESIOLOGY	\$608	\$14	\$2,675	\$0	\$2,714	\$3,000	
PHYSICAL THERAPY	\$1,690	\$2,606	\$13,264	\$14,057	\$23,118	\$6,800	See Supplies sold patients
OCCUPATIONAL THERAPY	\$75	\$0	\$6,019	\$11,045	\$6,025	\$27,000	
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0	
DIETARY	\$0	\$0	\$3,440	\$175,713	\$5,588	\$0	
HOUSEKEEPING	\$0	\$0	\$0	\$24,159	\$0	\$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	

	\$491,751	\$330,067	\$1,004,261	\$2,650,651	\$1,243,356	\$577,716
SUPPLIES - MEDICAL	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET
MATERIALS MANAGEMENT	(\$12)	\$0	\$309	\$0	\$143	\$0
CENTRAL SUPPLY	\$119,185	\$6,465	(\$131)	\$0	\$0	\$0
INFORMATION TECHNOLOGY	\$0	\$0	\$75	\$0	\$150	\$0
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
PLANT OPERATIONS	\$15	\$0	\$447	\$0	\$116	\$0
PATIENT ACCESS	\$0	\$0	\$941	\$0	\$1,599	\$0
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$3,500
MEDICAL RECORDS	\$0	\$0	\$1,162	\$0	\$43	\$0
COVID	\$0	\$0	\$875	\$0	\$3,261	\$1,750
WALK IN CLINIC	\$911	\$377	\$1,996	\$10,041	\$3,237	\$0
RMC	\$216	\$396	\$4,861	\$0	\$4,225	\$1,000
DUNES	\$1,435	\$762	\$11,586	\$0	\$8,900	\$22,061
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL ACCOUNTING	\$0	\$0	\$30	\$0	\$24	\$0
PATIENT ACCOUNTING	\$0	\$0	\$364	\$0	\$157	\$380
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
ADMINISTRATION	\$0	\$0	\$945	\$0	\$92	\$0
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
PUBLIC RELATIONS	\$0	\$0	\$143	\$0	\$268	\$0
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
HRSA SHIP ARPA GRANT RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0

	\$0	\$0	\$0	\$0	\$0	\$587,000	
SUPPLIES - SUPPLIES SOLD TO PATIENTS	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
RESPIRATORY THERAPY	\$0	\$0	\$0	\$0	\$0	\$13,000	Oxygen
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$564,000	
RMC-WOMEN'S HEALTH						\$10,000	Gyn

Equals about 39% of gross supply charges: Consistent with last year.

	\$0	\$0	\$0	\$0	\$0	\$42,000
SUPPLIES - BLOOD / TISSUE	2019	<u>2020</u>	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$42,000

	\$1,681,426	\$1,801,219	\$1,716,774	\$0	\$2,341,888	\$22,896	
SUPPLIES - DRUGS	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$1,891	\$0	
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0	
SURGERY	\$150	\$141	\$68	\$0	\$1,071	\$1,000	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$37	\$0	\$0	\$0	\$0	\$0	
HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0	
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$6,553	\$6,755	\$5,003	\$0	\$6,000	\$0	See Drugs Sold Patients
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$486	\$528	\$277	\$0	\$159	\$200	
E/R	\$282	\$187	\$222	\$0	\$143	\$0	
AMBULANCE	\$6,125	\$5,099	\$4,964	\$0	\$5,989	\$8,600	
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$111	\$53	\$1	\$0	\$0	\$0	
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$27,672	\$57,797	\$59,728	\$0	\$79,247	\$0	See Drugs Sold Patients
ULTRASOUND	\$168	\$613	\$26	\$0	\$88	\$150	
NUCLEAR MEDICINE	\$32,692	\$20,953	\$9,239	\$0	\$12,877	\$10,946	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$964,484	\$1,068,524	\$1,011,460	\$0	\$1,273,749	\$0	See Drugs Sold Patients
PHARMACY	\$500,331	\$451,417	\$494,335	\$0	\$792,462	\$0	See Drugs Sold Patients
ANESTHESIOLOGY	\$4	\$0	\$0	\$0	\$0	\$0	
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OCCUPATIONAL THERAPY	\$89	\$58	\$41	\$0	\$0	\$0	
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0	
DIETARY	\$0	\$0	\$0	\$0	\$0	\$0	
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	
MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$0	\$0	

	\$1,681,426	\$1,801,219	\$1,716,774	\$0	\$2,341,888	\$22,896	
SUPPLIES - DRUGS	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	
INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$0	\$0	
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0	
PLANT OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	
PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0	
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	
COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL RECORDS	\$0	\$0	\$0	\$0	\$0	\$0	
COVID	\$0	\$0	\$0	\$0	\$0	\$0	
WAŁK IN CLINIC	\$4,910	\$2,738	\$1,533	\$0	\$793	\$0	See Drugs Sold Patients
RMC	\$41,883	\$51,641	\$32,951	\$0	\$27,341	\$0	See Drugs Sold Patients
DUNES	\$95,448	\$134,714	\$96,926	\$0	\$140,079	\$0	See Drugs Sold Patients
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0	
PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0	
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0	
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0	
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$2,000	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0	
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
RMC-WOMEN'S HEALTH							

	\$0	\$0	\$0	\$0	\$0	\$2,594,707	
SUPPLIES - DRUGS SOLD TO PATIENTS	<u>2019</u>	<u>2020</u>	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$1,175,732	.788 of revenue
PHARMACY	\$0	\$0	\$0	\$0	\$0	\$1,168,573	75.8% of Gross Revenue
RMC	\$0	\$0	\$0	\$0	\$0	\$28,000	
DUNES	\$0	\$0	\$0	\$0	\$0	\$207,402	Links to Clinic Volume
RMC-WOMEN'S HEALTH						\$15,000	IUDs

	\$95,888	\$142,558	\$113,418	\$675,615	\$276,473	\$123,020	Many of the historical charges to this code have been budgeted in more specific codes
SUPPLIES - NON MED-DEPT SPECIFIC	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$234	\$0	\$485	\$4,016	\$480	\$500	
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0	
SURGERY	\$5,536	\$2,875	\$4,394	\$4,016	\$19,274	\$5,000	
RECOVERY	\$0	\$0	\$27	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$285	\$48	\$1,736	\$1,769	\$1,472	\$1,500	
HOSPITALIST	\$0	\$0	\$0	\$0	\$1,500	\$1,000	
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$1,806	\$1,798	\$6,319	\$152,911	\$10,624	\$10,000	
SWING BED	\$0	\$0	\$0	\$0	\$0	\$500	Activity Mats
RESPIRATORY THERAPY	\$12	\$1,224	\$693	\$19,820	\$748	\$1,000	
E/R	\$644	\$94	\$4,088	\$132,459	\$2,684	\$3,500	
AMBULANCE	\$1,570	\$1,878	\$3,014	\$32,567	\$8,000	\$4,800	Non-Medical
SPEECH THERAPY	\$20	\$77	\$60	\$0	\$215	\$200	Vend West
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$11,007	\$17,847	\$14,382	\$1,807	\$132,216	\$20,000	Non-Medical
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$1,136	\$1,281	\$29	\$1,506	\$1,476	\$500	Radiology week
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$0	\$0	\$0	\$11,045	\$95	\$100	
CT SCAN	\$1,702	\$120	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$6,733	\$6,791	\$108	\$0	\$1,490	\$320	Vend West \$120, Pharm Week \$200
PHARMACY	(\$41,484)	\$142	\$625	\$2,008	\$1,977	\$2,000	
ANESTHESIOLOGY	\$0	\$0	(\$73)	\$3,816	\$218	\$200	
PHYSICAL THERAPY	\$0	\$0	\$1,321	\$0	\$1,529	\$1,800	Vend West, Amazon , \$500 PT Week
OCCUPATIONAL THERAPY	\$1,095	\$878	\$1,435	\$1,807	\$1,100	\$1,350	
NUTRITIONAL EDU	\$0	\$0	\$36	\$0	\$0	\$1,000	
DIETARY	\$15,820	\$14,247	\$20,042	\$0	\$15,263	\$15,000	Mostly Chemicals
HOUSEKEEPING	\$18,148	\$18,346	\$20,716	\$1,004	\$24,149	\$0	See Janitorial and Cleaning
BIO MED	\$0	\$0	\$3,034	\$0	\$91	\$0	
MATERIALS MANAGEMENT	\$10,133	\$14,782	\$348	\$12,351	\$740	\$750	
CENTRAL SUPPLY	\$22,706	\$23,862	(\$4,056)	\$45,185	(\$350)	\$0	
INFORMATION TECHNOLOGY	\$1,187	\$696	\$945	\$1,807	\$0	\$0	
CLINICAL INFORMATICS	\$0	\$0	\$22	\$0	\$0	\$0	
PLANT OPERATIONS	\$6,130	\$9,308	\$5,878	\$10,041	\$11,861	\$5,500	
PATIENT ACCESS	\$1,050	\$690	\$669	\$4,518	\$481	\$800	
PRE SERVICE	\$0	\$0	\$325	\$0	\$0	\$0	

	\$95,888	\$142,558	\$113,418	\$675,615	\$276,473	\$123,020	Many of the historical charges to this code have been budgeted in more specific codes
SUPPLIES - NON MED-DEPT SPECIFIC	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
COMMUNITY OUTREACH	\$0	\$0	\$2,985	\$4,261	\$0	\$2,600	Tree of Giving - Funded by Donations
MEDICAL RECORDS	\$1,240	\$813	\$170	\$0	\$750	\$750	Coding Books \$600, HIM Week \$150
COVID	\$0	\$0	\$2,336	\$0	\$2,335	\$3,500	
WALK IN CLINIC	\$123	\$176	\$327	\$1,506	\$154	\$0	
RMC	\$968	\$512	\$326	\$43,176	\$1,686	\$1,500	
DUNES	\$2,669	\$964	\$2,203	\$151,555	\$2,470	\$3,000	
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$1,729	\$716	\$146	\$2,109	\$0	\$0	
PATIENT ACCOUNTING	\$3,259	\$3,898	\$3,587	\$7,531	\$826	\$1,650	Vend West \$650 , Celebrations \$1000
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
							Employee Svs Awards-\$5,000 , Hospital Week- \$8,000 , Xmas \$1,200 , Recruit Basket \$1,000 , Above and Beyond \$1,000 , Events Committee
HUMAN RESOURCES	\$10,913	\$2,649	\$3,064	\$0	\$793	\$18,700	\$2,500
FOUNDATION	\$0	\$242	\$560	\$0	\$2,500	\$0	
ADMINISTRATION	\$5,365	\$11,884	\$10,075	\$20,275	\$19,010	\$10,000	
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$250	Employee Incentives (Wellness)
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
							Giveaways (Sanitizer, Grocery Bags, Sun Block)
PUBLIC RELATIONS	\$4,152	\$3,719	\$1,037	\$746	\$108	\$3,000	\$3,000
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$8,506	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
RMC-WOMEN'S HEALTH						\$750	

	\$0	\$0	\$0	\$0	\$0	\$20,000	
SUPPLIES - BUILDING SUPPLIES	<u>2019</u>	2020	2021 20	022 BUDGET	2022 PROJ	2023 BUDGET	
PLANT OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$20,000	

	\$0	\$0	\$0	\$0	\$0	\$24,000
SUPPLIES - JANITORIAL AND CLEANING	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$24,000

	\$38,269	\$35,041	\$46,524	\$6,529	\$48,538	\$41,200
SUPPLIES - OFFICE	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET
NURSING ADMINISTRATION	\$32	\$0	\$196	\$0	\$2,035	\$2,000
OP NURSING	\$0	\$0	\$49	\$0	\$0	\$0
SURGERY	\$289	\$610	\$964	\$0	\$1,656	\$1,650
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
INTERM CARE FACILITY	\$350	\$713	\$681	\$705	\$698	\$700
HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
ACUTE	\$1,897	\$1,551	\$4,098	\$0	\$4,196	\$4,500
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
RESPIRATORY THERAPY	\$787	\$466	\$512	\$0	\$23	\$100
E/R	\$1,888	\$2,497	\$1,646	\$0	\$1,641	\$1,500
AMBULANCE	\$404	\$145	\$151	\$0	\$205	\$250
SPEECH THERAPY	\$52	\$1,121	\$0	\$0	\$0	\$0
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
ECHO	\$0	\$0	\$0	\$0	\$0	\$0
LABORATORY	\$2,398	\$2,394	\$2,946	\$0	\$2,447	\$2,500
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
EKG	\$0	\$0	\$0	\$0	\$0	\$0
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
RADIOLOGY DIAGNOSTIC	\$346	\$367	\$748	\$0	\$400	\$450
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0
NUCLEAR MEDICINE	\$627	\$486	\$0	\$0	\$0	\$0
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0
MRI	\$0	\$0	\$0	\$0	\$0	\$0
RETAIL PHARMACY	\$946	\$1,921	\$4,494	\$0	\$1,136	\$1,200
PHARMACY	\$594	\$890	\$445	\$0	\$861	\$500
ANESTHESIOLOGY	\$392	\$51	\$85	\$0	\$0	\$100
PHYSICAL THERAPY	\$0	\$26	\$74	\$0	\$0	\$1,200
OCCUPATIONAL THERAPY	\$995	\$927	\$1,475	\$0	\$1,005	\$0

	\$38,269	\$35,041	\$46,524	\$6,529	\$48,538	\$41,200
SUPPLIES - OFFICE	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$100
DIETARY	\$1,248	\$375	\$449	\$0	\$681	\$1,000
HOUSEKEEPING	\$321	\$839	\$1,952	\$0	\$1,500	\$500
BIO MED	\$0	\$0	\$3	\$0	\$500	\$0
MATERIALS MANAGEMENT	\$1,112	\$1,159	\$1,155	\$0	\$799	\$1,000
CENTRAL SUPPLY	(\$252)	(\$23)	\$0	\$0	\$0	\$0
INFORMATION TECHNOLOGY	\$657	\$715	\$587	\$0	\$157	\$1 5 0
CLINICAL INFORMATICS	\$0	\$0	\$34	\$502	\$0	\$200
PLANT OPERATIONS	\$242	\$390	\$350	\$0	\$660	\$2 5 0
PATIENT ACCESS	\$3,542	\$2,843	\$2,811	\$0	\$3,531	\$3,000
PRE SERVICE	\$0	\$0	\$98	\$0	\$36	\$0
COMMUNITY OUTREACH	\$70	\$117	\$286	\$0	\$78	\$100
MEDICAL RECORDS	\$1,901	\$1,474	\$1,932	\$3,615	\$1,851	\$1,800
COVID	\$0	\$0	\$131	\$0	\$216	\$500
WALK IN CLINIC	\$704	\$441	\$828	\$0	\$1,083	\$0
RMC	\$3,371	\$2,454	\$1,000	\$0	\$3,019	\$2,500
DUNES	\$6,390	\$5,828	\$8,041	\$0	\$5,255	\$5,000
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL ACCOUNTING	\$1,554	\$1,249	\$2,547	\$0	\$2,724	\$2,700
PATIENT ACCOUNTING	\$2,735	\$1,690	\$2,959	\$1,707	\$2,781	\$3,000
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
HUMAN RESOURCES	\$218	\$206	\$570	\$0	\$139	\$500
FOUNDATION	\$0	\$0	\$417	\$0	\$1,200	\$250
ADMINISTRATION	\$1,168	\$997	\$1,530	\$ 0	\$1,526	\$1,500
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$100
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
TELEMEDICINE	\$ 0	\$0	\$0	\$0	\$0	\$100
PUBLIC RELATIONS	\$1,291	\$120	\$280	\$0	\$4,500	\$300
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0

	\$38,269	\$35,041	\$46,524	\$6,529	\$48,538	\$41,200
SUPPLIES - OFFICE	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
RMC-WOMEN'S HEALTH						

	\$0	\$0	\$46,279	\$0	\$65,319	\$70,000
SUPPLIES-POSTAGE AND MAILING	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
INTERM CARE FACILITY	\$0	\$0	\$90	\$0	\$0	\$0
LABORATORY	\$0	\$0	\$7,526	\$0	\$520	\$0
PHARMACY	\$0	\$0	\$180	\$0	\$0	\$0
MATERIALS MANAGEMENT	\$0	\$0	\$11,627	\$0	\$19,673	\$16,000
CENTRAL SUPPLY	\$0	\$0	\$26,550	\$0	\$41,163	\$53,750
INFORMATION TECHNOLOGY	\$0	\$0	\$84	\$0	\$0	\$0
DUNES	\$0	\$0	\$24	\$0	\$3,000	\$0
GENERAL ACCOUNTING	\$0	\$0	\$136	\$0	\$0	\$0
PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$674	\$0
HUMAN RESOURCES	\$0	\$0	\$7	\$0	\$0	\$0
ADMINISTRATION	\$0	\$0	\$8	\$0	\$288	\$250
PUBLIC RELATIONS	\$0	\$0	\$47	\$0	\$0	\$0

	\$1,311	\$685	\$1,694	\$0	\$3,032	\$6,800
SUPPLIES - UNIFORMS	<u>2019</u>	<u>2020</u>	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
AMBULANCE	\$1,202	\$685	\$1,585	\$0	\$1,700	\$6,800
PHARMACY	\$109	\$0	\$0	\$0	\$0	\$0
PHYSICAL THERAPY	\$0	\$0	\$87	\$0	\$0	\$0
OCCUPATIONAL THERAPY	\$0	\$0	\$0	\$0	\$1,332	\$0
HOUSEKEEPING	\$0	\$0	\$22	\$0	\$0	\$0

	\$0	\$0	\$14,734	\$0	\$0	\$0
SUPPLIES - LINENS	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
DUNES	\$0	\$0	\$14,734	\$0	\$0	\$0

	\$2,172,527	\$1,755,040	\$1,453,525	\$2,051,214	\$2,847,534	\$2,384,691
PURCHASED SERVICES SUMMARY	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
NURSING ADMINISTRATION	\$51,772	\$0	\$26	\$10,543	\$104	\$0
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
SURGERY	\$78	\$0	\$2,928	\$0	\$0	\$1,200
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
INTERM CARE FACILITY	\$2,769	\$200	\$306	\$443	\$3,000	\$0
HOSPITALIST	\$171	\$154	\$0	\$0	\$0	\$0
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
ACUTE	\$10,294	\$7,238	\$12,813	\$12,049	\$7,500	\$0
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
RESPIRATORY THERAPY	\$2,706	\$1,277	\$1,196	\$502	\$500	\$325
E/R	\$76,872	\$110,884	\$118,889	\$108,443	\$115,364	\$106,000
AMBULANCE	\$104	\$1,267	\$6,103	\$0	\$28	\$0
SPEECH THERAPY	\$2,821	\$9,002	\$35,418	\$62,188	\$64,179	\$69,000
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
ECHO	\$0	\$0	\$0	\$0	\$0	\$0
LABORATORY	\$454,162	\$400,707	\$416,102	\$401,641	\$308,411	\$375,750
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
EKG	\$0	\$0	\$0	\$0	\$0	\$0
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
RADIOLOGY DIAGNOSTIC	\$4,875	\$35,393	\$50,066	\$47,193	\$42,880	\$45,938
ULTRASOUND	\$0	\$792	\$0	\$0	\$0	\$0
NUCLEAR MEDICINE	\$107	\$0	\$229	\$0	\$0	\$0
CT SCAN	\$90	\$0	\$0	\$0	\$0	\$0
MRI	\$161,343	\$170,311	\$202,159	\$190,779	\$202,211	\$200,000
RETAIL PHARMACY	\$60,310	\$68,610	\$12,177	\$30,123	\$84,020	\$85,300
PHARMACY	\$18,777	\$32,835	\$93 <i>,</i> 578	\$50,205	\$103,997	\$98,500
ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
PHYSICAL THERAPY	\$103,579	\$0	\$0	\$0	\$0	\$0
OCCUPATIONAL THERAPY	\$205,076	\$38,276	\$265	\$0	\$0	\$0

	\$2,172,527	\$1,755,040	\$1,453,525	\$2,051,214	\$2,847,534	\$2,384,691
PURCHASED SERVICES SUMMARY	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
NUTRITIONAL EDU	\$0	\$0	\$26	\$0	\$0	\$0
DIETARY	\$4,773	\$729	\$5,467	\$0	\$4,145	\$5,000
HOUSEKEEPING	\$182,807	\$152,725	\$132,041	\$135,554	\$146,512	\$150,000
BIO MED	\$0	\$0	\$1,117	\$0	\$2,280	\$2,400
MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$303	\$150
CENTRAL SUPPLY	(\$4,050)	\$0	\$0	\$0	\$0	\$0
INFORMATION TECHNOLOGY	\$31,937	\$7,252	\$0	\$728	\$5,717	\$77,850
CLINICAL INFORMATICS	\$0	\$0	\$38,448	\$813,509	\$753,446	\$705,438
PLANT OPERATIONS	\$68,854	\$73,950	\$86,419	\$40,164	\$211,250	\$157,865
PATIENT ACCESS	\$20,848	\$28,717	\$2,651	\$4,518	\$302	\$0
PRE SERVICE	\$0	\$0	\$0	\$0	\$1,500	\$0
COMMUNITY OUTREACH	\$0	\$0	\$151	\$232	\$0	\$0
MEDICAL RECORDS	\$133,712	\$69,063	\$667	\$1,105	\$193	\$37,955
COVID	\$0	\$0	\$17,010	\$0	\$15,056	\$0
WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
RMC	\$4,572	\$3,572	\$3,800	\$2,611	\$5,389	\$4,500
DUNES	\$112,549	\$127,201	\$45,592	\$45,185	\$16,005	\$4,200
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL ACCOUNTING	\$552	\$43	\$110	\$0	\$312	\$0
PATIENT ACCOUNTING	\$44,927	\$35,136	\$64,497	\$45,185	\$643,359	\$143,000
FINANCE	\$26,540	\$31,126	\$29,539	\$29,783	\$29,805	\$30,000
HUMAN RESOURCES	\$52,317	\$52,027	\$59,362	\$0	\$68,086	\$72,300
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
ADMINISTRATION	\$334,939	\$295,817	\$12,383	\$18,074	\$6,000	\$3,000
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$2,400
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
PUBLIC RELATIONS	\$1,343	\$737	\$1,990	\$460	\$1,900	\$6,620
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$3,780	\$0

	\$2,172,527	\$1,755,040	\$1,453,525	\$2,051,214	\$2,847,534	\$2,384,691
PURCHASED SERVICES SUMMARY	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0

	\$0	\$0	\$0	\$705,066	\$745,344	\$816,718	
SOFTWARE SERVICES	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0	
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0	
SURGERY	, \$0	\$0	\$0	\$0	\$0	\$0	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0	
HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0	
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$0	\$0	\$0	\$0	\$0	\$0	
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
E/R	\$0	\$0	\$0	\$0	\$0	\$0	
AMBULANCE	\$0	\$0	\$0	\$0	\$0	\$0	
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$0	\$0	\$0	\$0	\$1,000	\$750	Data Innovations \$750
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$0	\$0	\$0	\$0	\$0	\$0	
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$22,521	\$32,000	McKesson (POS System)
PHARMACY	\$0	\$0	\$0	\$0	\$960	\$0	
ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0	
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OCCUPATIONAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0	
DIETARY	\$0	\$0	\$0	\$0	\$0	\$0	
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	
MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$0	\$0	
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	
							PCI/LS Networks \$17,200, O365 \$36,700, Kaspersky
INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$5,209	\$62,850	\$1,250, Log me in \$1,200, PDQ \$1,000, Avast \$5,500

	\$0	\$0	\$0	\$705,066	\$745,344	\$816,718	
SOFTWARE SERVICES	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
							Meditech \$605,000 , Nthrive \$8,000 , Nuance \$37,000
CLINICAL INFORMATICS	\$0	\$0	\$0	\$705,066	\$706,288	\$686,138	, Dr First \$21,638 , Impravada \$8,500 , Reliance \$6,000
PLANT OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	
PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0	
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	
COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0	
							Minds Eye: Epic Archive \$1,929 qtr , Centriq Archive
MEDICAL RECORDS	\$0	\$0	\$0	\$0	\$0	\$34,980	\$6,816 qyr
COVID	\$0	\$0	\$0	\$0	\$0	\$0	
WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0	
RMC	\$0	\$0	\$0	\$0	\$0	\$0	
DUNES	\$0	\$0	\$0	\$0	\$9,366	\$0	OCHIN Gone
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0	
PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0	
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0	
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0	
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0	
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0 \$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	

	\$2,145,987	\$1,723,914	\$1,422,386	\$1,316,230	\$2,071,985	\$912,588		
PURCHASED SERVICES-MEDICAL	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET		
NURSING ADMINISTRATION	\$51,772	\$0	\$26	\$10,543	\$104	\$0	See Purchased Sv	s Non-Medical
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0		
SURGERY	\$78	\$0	\$2,928	\$0	\$0	\$1,200	Aesculap	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0		
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0		
INTERM CARE FACILITY	\$2,769	\$200	\$306	\$443	\$3,000	\$0		
HOSPITALIST	\$171	\$154	\$0	\$0	\$0	\$0		
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0		
ACUTE	\$10,294	\$7,238	\$12,813	\$12,049	\$7,500	\$0	Indeed (Budget in HR)	
SWING BED	\$0	\$0	\$0	. \$0	\$0	\$0		
RESPIRATORY THERAPY	\$2, 7 06	\$1,277	\$1,196	\$502	\$500	\$325	<u>.</u>	
E/R	\$76,872	\$110,884	\$118,889	\$108,443	\$115,364	\$38,000	Trama (Registry Partners) \$38,000	\$68,000
AMBULANCE	\$104	\$1,267	\$6,103	\$0	\$28	\$0		
SPEECH THERAPY	\$2,821	\$9,002	\$35,418	\$62,188	\$64,179	\$69,000	Southwest Rehab	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0		
ECHO	\$0	\$0	\$0	\$0	\$0	\$0		
LABORATORY	\$454,162	\$400,707	\$416,102	\$401,641	\$307,411	\$375,000	Quest \$250,000 , BAH \$125,000	
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0		
EKG	\$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0		
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0		
							Health Physics NW - \$4.250 Badges \$1600,	
RADIOLOGY DIAGNOSTIC	\$4,875	\$35,393	\$50,066	\$47,193	\$42,880	\$45,938	Shimadzu \$10,000 X 2 , Novarad 20,088	
ULTRASOUND	\$0	\$792	\$0	\$0	\$0	\$0		
NUCLEAR MEDICINE	\$107	\$0	\$229	\$0	\$0	\$0		
CT SCAN	\$90	\$0	\$0	\$0	\$0	\$0		
MRI	\$161,343	\$170,311	\$202,159	\$190,779	\$202,211	\$200,000	MRI Mobile: \$3,880 / Day X 52 weeks	
			4	4	4		Express Scripts \$600, 340b Holdings \$48,000,	
RETAIL PHARMACY	\$60,310	\$68,610	\$12,177	\$30,123	\$61,499	\$53,300	Omnisys \$4,700	
							Medication Review \$51,000 , Spendmend -	
PHARMACY	\$18,777	\$32,835	\$93,578	\$50,205	\$103,037	\$98,500	\$40,000 , UWTASP \$7,500	
ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0		
PHYSICAL THERAPY	\$103,579	\$0	\$0	\$0	\$0	\$0		
OCCUPATIONAL THERAPY	\$205,076	\$38,276	\$265	\$0	\$0	\$0		
NUTRITIONAL EDU	\$0	\$0	\$26	\$0	\$0	\$0	5: 1 14 000 ha la sa (40 000) h	
DIETARY	44.770	4700	A= 45=	40	A	ć= 000	Statewide (\$1,200), Meal Suite (\$2,200), Bepoz	
DIETARY	\$4,773	\$729	\$5,467	\$0	\$4,145	\$5,000	(\$1,600)	4.50.000
HOUSEKEEPING	\$182,807	\$152,725	\$132,041	\$135,554	\$146,512	\$0 \$3.400	Course MCA	\$150,000
BIO MED	\$0 \$0	\$0 \$0	\$1,117 \$0	\$0 \$0	\$2,280	\$2,400	Gnxcor USA	
MATERIALS MANAGEMENT	\$0 (\$4.050)	\$0 \$0	\$0 \$0	\$0 \$0	\$303 \$0	\$150 \$0	Employee Related	
CENTRAL SUPPLY INFORMATION TECHNOLOGY	(\$4,050) \$31,937		\$0 \$0	\$0 \$728	\$0 \$508	\$0 \$0		¢15 000
CLINICAL INFORMATICS	\$31,937 \$0	\$7,252 \$0	\$0 \$38,448	\$728 \$108,443	\$508 \$47,159	\$0 \$19,300	\$1,575 min per mo: Intrado \$19,300	\$15,000
PLANT OPERATIONS	\$68,854	\$73,950	\$86,419	\$108,443	\$211,250	\$19,500	71,373 min per mo. muado 313,300	\$155,000
TEAT OF ENATIONS	700,034	J13,350	200,413	740,104	7211,2JU	ÇO.		7133,000

	\$2,145,987	\$1,723,914	\$1,422,386	\$1,316,230	\$2,071,985	\$912,588	
PURCHASED SERVICES-MEDICAL	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	Con Dovelored Con Non Mark House
PATIENT ACCESS	\$20,848	\$28,717	\$2,651	\$4,518	\$302	\$0	See Purchased Svs Non-Medical
PRE SERVICE	\$0	\$0	\$0	\$0	\$1,500	\$0	
COMMUNITY OUTREACH	\$0	\$0	\$151	\$232	\$0	\$0	
MEDICAL RECORDS	\$133,712	\$69,063	\$667	\$1,105	\$193	\$2,975	External Chart Review - Lake Health District
COVID	\$0	\$0	\$17,010	\$0	\$15,056	\$0	
WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0	
RMC	\$4,572	\$3,572	\$3,800	\$2,611	\$5,389	\$0	\$4,500
DUNES	\$112,549	\$127,201	\$45,592	\$45,185	\$6,639	\$0	\$4,200
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$552	\$43	\$110	\$0	\$312	\$0	\$20,000
PATIENT ACCOUNTING	\$44,927	\$35,136	\$64,497	\$45,185	\$643,359	\$0	\$143,000
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$52,317	\$52,027	\$59,362	\$0	\$68,086	\$0	<i>\$72,300</i>
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$334,939	\$295,817	\$12,383	\$18,074	\$6,000	\$0	\$3,000
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	\$2,400
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$1,343	\$737	\$390	\$324	\$1,500	\$1,500	Care Cards \$120
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$3,780	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
RMC-WOMEN'S HEALTH							

	\$0	\$0	\$0	\$0	\$0	\$620,385	
PURCHASED SERVICES - NON MEDICAL	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0	
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0	
SURGERY	\$0	\$0	\$0	\$0	\$0	\$0	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0	
HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0	
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$0	\$0	\$0	\$0	\$0	\$0	
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
E/R	\$0	\$0	\$0	\$0	\$0	\$68,000	911 Dispatch
AMBULANCE	\$0	\$0	\$0	\$0	\$0	\$0	
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$0	\$0	\$0	\$0	\$0	\$0	
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$0	\$0	\$0	\$0	\$0	\$0	
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0	
PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0	
ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0	
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OCCUPATIONAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0	
DIETARY	\$0	\$0	\$0	\$0	\$0	\$0	
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$150,000	Revisit Aidan's Rates: ALSCO
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	
MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$0	\$0	
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	
							Data Pro \$15,000 (Eliminated open staff
INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$0	\$15,000	position)

	\$0	\$0	\$0	\$0	\$0	\$620,385	
PURCHASED SERVICES - NON MEDICAL	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0	
							C-N-B \$112,000, NW Landscape
PLANT OPERATIONS	ćo	ćo	ćo	ćo	ćo	¢157.005	\$2,250/mo, Centric Elivator \$8,600 ,
PATIENT ACCESS	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$157,865 \$0	Peterson \$2, 865
PRE SERVICE	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
COMMUNITY OUTREACH	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
MEDICAL RECORDS	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	
COVID	\$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0 \$0	
WALK IN CLINIC	\$0	\$0	\$0 \$0	\$0	\$0	\$0 \$0	
RMC	\$0	\$0	\$0	\$0	\$0	\$4,500	Alsco \$2,500 , Bug Out \$1,500
DUNES	\$0	\$0	\$0	\$0	\$0	\$4,200	CC \$2,000 \$1200 Bugs , \$1900 Sterling
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	00 4 - 1000 4 - 1000 5
GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0	
							SISU Billing Support (Jul-Aug) - Price
							Transp \$12,500 - 1X Set up (Capitalized) in 2022: \$5300 Quarterly , Bugs \$600 ,
							Evolve \$7,500 , Ability \$95,000-See
PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$143,000	82775. Big SISU agreement is gone.
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
							Sterling \$300 , ADP \$42,000 , Relias
HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$72,300	\$12,000 , KRONOS \$18,000
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$3,000	Bug Out (\$500)
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$2,400	Arbor Assoc - HCAHPS
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$120	CANVA
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
RMC-WOMEN'S HEALTH							

	\$26,540	\$31,126	\$31,139	\$29,918	\$30,205	\$35,000	
MISC CONTRIBUTIONS	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
FINANCE	\$26,540	\$31,126	\$29,539	\$29,783	\$29,805	\$30,000	School Resource Officer TBD-LUMA, Project Blessing, Little
PUBLIC RELATIONS	\$0	\$0	\$1,600	\$136	\$400	\$5,000	League

FINANCE	2019	2020	<u>2021</u>	2022 BUDGET	2022 YTD	2022 PROJ	\$1,488,707 2023 BUDGET
PROVIDER TAX	\$960,273	\$853,004	\$1,068,923	\$930,000	\$657,168	\$1,347,826	\$1,488,707

	\$592,022	\$558,148	\$1,383,407	\$292,093	\$985,329	\$440,625
CONTRACT LABOR	<u>2019</u>	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET
NURSING ADMINISTRATION	\$0	\$0	\$86,967	\$0	\$0	\$0
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
SURGERY	\$0	\$0	\$4,350	\$0	\$191	\$0
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
ICU/CCU	\$35,866	\$3,978	\$4,553	\$0	\$15,000	\$0
INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
ACUTE	\$173,889	\$51,265	\$23,890	\$18,074	\$364,498	\$238,350
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
RESPIRATORY THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
E/R	\$19,844	\$30,224	\$30,373	\$10,041	\$109,152	\$0
AMBULANCE	\$0	\$0	\$0	\$0	\$0	\$0
SPEECH THERAPY	\$0	\$0	\$19,347	\$0	\$0	\$0
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
ECHO	\$22,600	\$17,100	\$14,200	\$16,066	\$9,600	\$13,900
LABORATORY	\$95,004	\$162,126	\$437,161	\$100,410	\$128,673	\$0
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
EKG	\$0	\$0	\$0	\$0	\$0	\$0
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
RADIOLOGY DIAGNOSTIC	\$86,126	\$115,553	\$47,512	\$40,164	\$90,426	\$0
ULTRASOUND	\$0	\$0	\$800	\$0	\$0	\$0
NUCLEAR MEDICINE	\$43,250	\$43,105	\$3,750	\$0	\$0	\$20,625
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0
MRI	\$0	\$0	\$0	\$0	\$0	\$0
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0
PHARMACY	\$0	\$0	\$0	\$0	(\$160)	
ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
PHYSICAL THERAPY	\$0	\$0	\$14,278	\$28,567	\$0	\$32,550
OCCUPATIONAL THERAPY	\$0	\$0	\$25,759	\$28,567	\$0	\$0

	\$592,022	\$558,148	\$1,383,407	\$292,093	\$985,329	\$440,625
CONTRACT LABOR	2019	2020	2021	2022 BUDGET	<u>2022 PROJ</u>	2023 BUDGET
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
DIETARY	\$0	\$0	\$3,025	\$0	\$0	\$0
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$0	\$0
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$750	\$0
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
PLANT OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0
PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0
MEDICAL RECORDS	\$0	\$0	\$0	\$0	\$75,000	\$135,200
COVID	\$0	\$0	\$0	\$0	\$2,820	\$0
WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
RMC	\$0	\$0	\$0	\$0	\$0	\$0
DUNES	\$0	\$0	\$108,096	\$0	\$131,628	\$0
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL ACCOUNTING	\$0	\$0	\$207,333	\$0	\$2,500	\$0
PATIENT ACCOUNTING	\$115,442	\$134,797	\$148,124	\$50,205	\$55,200	\$0
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
ADMINISTRATION	\$0	\$0	\$203,889	\$0	\$0	\$0
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	,\$O	\$0
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$50	\$0

	\$592,022	\$558,148	\$1,383,407	\$292,093	\$985,329	\$440,625
CONTRACT LABOR	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
RMC-WOMEN'S HEALTH						

	1.46	3.97	2.12
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CONTRACT LABOR	2022 BUD FTE	2022 ACT FTE	2023 BUD FTE
NURSING ADMINISTRATION			
OP NURSING			
SURGERY		0.00	
RECOVERY			
ICU/CCU		0.05	
INTERM CARE FACILITY			
HOSPITALIST			
BEHAVIORAL HEALTH			
ACUTE	0.06	1.19	0.76
SWING BED			
RESPIRATORY THERAPY			
E/R	0.03	0.32	
AMBULANCE			
SPEECH THERAPY		0.05	
OBSERVATION			
ECHO	0.12	0.06	0.07
LABORATORY	0.48	0.53	
BLOODBANK			
EKG			
CARDIAC STRESS			
RADIOLOGY DIAGNOSTIC	0.19	0.37	
ULTRASOUND			
NUCLEAR MEDICINE			0.08
CT SCAN			
MRI			
RETAIL PHARMACY			
PHARMACY			
ANESTHESIOLOGY			
PHYSICAL THERAPY	0.14		0.21
OCCUPATIONAL THERAPY	0.14		

0.01

CONTRACT LABOR NUTRITIONAL EDU DIETARY HOUSEKEEPING **BIO MED** MATERIALS MANAGEMENT **CENTRAL SUPPLY** 0.04 **INFORMATION TECHNOLOGY CLINICAL INFORMATICS PLANT OPERATIONS** PATIENT ACCESS PRE SERVICE **COMMUNITY OUTREACH** MEDICAL RECORDS 0.60 1.00 0.04 COVID WALK IN CLINIC **RMC DUNES** 0.37 CARE COORDINATOR/UR **GENERAL ACCOUNTING** 0.05 PATIENT ACCOUNTING 0.30 0.28 FINANCE **HUMAN RESOURCES FOUNDATION** ADMINISTRATION INFECTION CONTROL/EMPL HEALTH MEDICAL STAFF SERVICES RISK MANAGEMENT/QUALITY

TELEMEDICINE
PUBLIC RELATIONS
DO.CO. CRF GRANT 2610

1.46 3.97 2.12

CONTRACT LABOR

2022 BUD FTE 2022 ACT FTE 2023 BUD FTE

HRSA RHCCTM GRANT 1172 HRSA RHCVC 21-142 GRANT HRSA SHIP ARPA GRANT RMC-WOMEN'S HEALTH

<u>FINANCE</u> DEPRECIATION	2019	2020	2021	2022 BUDGET	2022 PROJ	\$1,026,125 2023 BUDGET
DEPR - LAND IMPROVEMENTS	\$23,592	\$25,898	\$18,910	\$19,760	\$16,470	\$0
DEPR - BUILDING	\$272,758	\$276,048	\$274,066	\$273,340	\$278,272	\$0
DEPR - FIXED EQUIPMENT	\$30,477	\$30,412	\$24,856	\$25,701	\$21,696	\$0
DEPR - MAJOR MOVABLE	\$585,840	\$332,984	\$432,066	\$428,827	\$530,727	\$1,026,125
DEPR - MINOR MOVABLE	\$41,572	\$48,628	\$88,737	\$89,101	\$91,316	\$0
	\$954,240	\$713,970	\$838,635	\$836,729	\$938,481	\$1,026,125

	\$493,300	\$470,354	\$393,709	\$454,533	\$423,762	\$245,835
RENTAL EXPENSES SUMMARY	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
SURGERY	\$4,405	\$6,872	\$6,035	\$6,225	\$10,480	\$6,500
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
INTERM CARE FACILITY	\$2,404	\$3,743	\$3,720	\$3,530	\$2,000	\$3,300
HOSPITALIST	\$14,880	\$15,600	\$15,617	\$15,664	\$25,400	\$22,800
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
ACUTE	\$3,322	\$3,138	\$2,885	\$3,012	\$16,170	\$5,700
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
RESPIRATORY THERAPY	\$52,251	\$44,505	\$44,946	\$45,185	\$23,313	\$31,045
E/R	\$2,150	\$847	\$772	\$803	\$1,075	\$1,000
AMBULANCE	\$657	\$1,645	\$2,302	\$2,008	\$1,149	\$2,200
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
ECHO	\$35,378	\$36,629	\$29,507	\$33,101	\$16,951	\$0
LABORATORY	\$14,156	\$4,652	\$5,230	\$5,523	\$6,095	\$4,720
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
EKG	\$0	\$0	\$0	\$0	\$0	\$0
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
RADIOLOGY DIAGNOSTIC	\$25,184	\$19,082	\$927	\$37,905	\$1,777	\$1,500
ULTRASOUND	\$241,767	\$234,784	\$178,338	\$212,173	\$150,000	\$0
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$29,500
MRI	\$0	\$0	\$75	\$0	\$0	\$0
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0
PHARMACY	\$1,766	\$1,524	\$1,489	\$1,506	\$1,489	\$1,500
ANESTHESIOLOGY	\$39	\$3,266	\$4,607	\$4,418	\$9,207	\$7,400
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$3,420
OCCUPATIONAL THERAPY	\$3,286	\$2,561	\$1,051	\$0	\$2,830	\$0

	\$493,300	\$470,354	\$393,709	\$454,533	\$423,762	\$245,835
RENTAL EXPENSES SUMMARY	<u>2019</u>	2020	2021	2022 BUDGET	<u>2022 PROJ</u>	2023 BUDGET
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
DIETARY	\$1,781	\$1,573	\$1,598	\$0	\$1,411	\$1,500
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
MATERIALS MANAGEMENT	\$4,902	\$6,363	\$7,051	\$6,828	\$11,976	\$7,000
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
INFORMATION TECHNOLOGY	\$330	\$660	\$660	\$783	\$660	\$660
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
PLANT OPERATIONS	\$106	\$110	\$114	\$0	\$236	\$0
PATIENT ACCESS	\$4,774	\$4,319	\$5,076	\$4,920	\$5,180	\$5,200
PRE SERVICE	\$0	\$0	\$261	\$0	\$0	\$0
COMMUNITY OUTREACH	\$603	\$517	\$388	\$397	\$0	\$0
MEDICAL RECORDS	\$1,865	\$1,722	\$1,722	\$1,807	\$1,722	\$1,740
COVID	\$0	\$0	\$0	\$0	\$7,624	\$6,600
WALK IN CLINIC	\$517	\$517	\$483	\$0	\$229	\$0
RMC	\$22,214	\$22,083	\$22,546	\$23,094	\$22,236	\$24,150
DUNES	\$4,229	\$4,297	\$7,559	\$5,021	\$23,217	\$20,600
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL ACCOUNTING	\$0	\$0	\$3,869	\$0	\$356	\$360
PATIENT ACCOUNTING	\$26,298	\$20,439	\$18,026	\$20,547	\$4,741	\$4,500
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
HUMAN RESOURCES	\$0	\$0	\$267	\$0	\$297	\$375
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
ADMINISTRATION	\$24,037	\$28,904	\$26,588	\$20,082	\$75,939	\$52,340
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$225
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0

	\$493,300	\$470,354	\$393,709	\$454,533	\$423,762	\$245,835
RENTAL EXPENSES SUMMARY	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0

	\$493,300	\$470,354	\$393,709	\$454,533	\$0	\$124,560	
RENTAL EXPENSES-BUILDING	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0	
OP NURSING	\$0	\$0	\$ 0	\$0	\$0	\$0	
SURGERY	\$4,405	\$6,872	\$6,035	\$6,225	\$0	\$0	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$2,404	\$3,743	\$3,720	\$3,530	\$0	\$0	
HOSPITALIST	\$14,880	\$15,600	\$15,617	\$15,664	\$0	\$22,800	Haddock - Hospitalists \$22,800
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$3,322	\$3,138	\$2,885	\$3,012	\$0	\$0	
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$52,251	\$44,505	\$44,946	\$45,185	\$0	\$6,420	Forest Park Apt G3 - \$6,420
E/R	\$2,150	\$847	\$772	\$803	\$0	\$0	
AMBULANCE	\$657	\$1,645	\$2,302	\$2,008	\$0	\$0	
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ЕСНО	\$35,378	\$36,629	\$29,507	\$33,101	\$0	\$0	
LABORATORY	\$14,156	\$4,652	\$5,230	\$5,523	\$0	\$0	
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$25,184	\$19,082	\$927	\$37,905	\$0	\$0	
ULTRASOUND	\$241,767	\$234,784	\$178,338	\$212,173	\$0	\$0	
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$75	\$0	\$0	\$0	
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0	
PHARMACY	\$1,766	\$1,524	\$1,489	\$1,506	\$0	\$0	
ANESTHESIOLOGY	\$39	\$3,266	\$4,607	\$4,418	\$0	\$0	
							Pool - May increase to 2X per week
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$2,100	during summer
OCCUPATIONAL THERAPY	\$3,286	\$2,561	\$1,051	\$0	\$0	\$0	
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0	
DIETARY	\$1,781	\$1,573	\$1,598	\$0	\$0	\$0	
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	
MATERIALS MANAGEMENT	\$4,902	\$6,363	\$7,051	\$6,828	\$0	\$0	
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	
INFORMATION TECHNOLOGY	\$330	\$660	\$660	\$783	\$0	\$0	

	\$493,300	\$470,354	\$393,709	\$454,533	\$0	\$124,560	
RENTAL EXPENSES-BUILDING	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0	
PLANT OPERATIONS	\$106	\$110	\$114	\$0	\$0	\$0	
PATIENT ACCESS	\$4,774	\$4,319	\$5,076	\$4,920	\$0	\$0	
PRE SERVICE	\$0	\$0	\$261	\$0	\$0	\$0	
COMMUNITY OUTREACH	\$603	\$517	\$388	\$397	\$0	\$0	
MEDICAL RECORDS	\$1,865	\$1,722	\$1,722	\$1,807	\$0	\$0	
COVID	\$0	\$0	\$0	\$0	\$0	\$6,600	Storage Unit (PPE)
WALK IN CLINIC	\$517	\$517	\$483	\$0	\$0	\$0	
RMC	\$22,214	\$22,083	\$22,546	\$23,094	\$0	\$21,000	Lion (Lawson) 12 X \$1750
DUNES	\$4,229	\$4,297	\$7,559	\$5,021	\$0	\$15,600	Woods - Nichols thru 4/2023
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	•
GENERAL ACCOUNTING	\$0	\$0	\$3,869	\$0	\$0	\$0	
PATIENT ACCOUNTING	\$26,298	\$20,439	\$18,026	\$20,547	\$0	\$0	
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$0	\$0	\$267	\$0	\$0	\$0	
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0	
							Forest Park G2 - \$8,520 , Forrest Park G4 - \$6,420 , Handyman 101 (2564
ADMINISTRATION	\$24,037	\$28,904	\$26,588	\$20,082	\$0	\$50,040	Highlands - \$17,100 , Moon - \$18,000
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$ 0	\$0	Tilginarias \$17,100 ; [VIOO11 - \$18,000
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0	
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$ 0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
RMC-WOMEN'S HEALTH		,	,,,	,-	7-	+*	

	\$0	\$0	\$0	\$0	\$423,762	\$121,275		
RENTAL EXPENSES - EQUIPMENT	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET		
						Also see	Rentals-Buildings. All 2022 rentals are in this	projection
NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0		
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0		
SURGERY	\$0	\$0	\$0	\$0	\$10,480	\$6,500	Canon \$1,000 Airgas \$5,500	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0		
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0		
INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$2,000	\$3,300	Airgas \$1,300 , Canon \$2,000	
HOSPITALIST	\$0	\$0	\$0	\$0	\$25,400	\$0		\$22,800
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0		
ACUTE	\$0	\$0	\$0	\$0	\$16,170	\$5,700	KCI \$2,700 , Canon \$3,000	
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0		
RESPIRATORY THERAPY	\$0	\$0	\$0	\$0	\$23,313	\$24,625	Airgas \$24,000, Canon \$625	\$6,420
E/R	\$0	\$0	\$0	\$0	\$1,075	\$1,000	Canon	
							\$1,100 Airgas , \$500 Canon , \$600	
AMBULANCE	\$0	\$0	\$0	\$0	\$1,149	\$2,200	Rosebur Resources (Radio Antenna Lic)	
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0		
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0		
							Purchasing our own. Links to Gross Rev X	
ECHO	\$0	\$0	\$0	\$0	\$16,951	\$0	Dept Tab	
LABORATORY	\$0	\$0	\$0	\$0	\$6,095	\$4,720	Canon - \$1600 , L.A.B. \$260 / mo	
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0		
EKG	\$0	\$0	\$0	\$0	\$0	\$0		
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0		
RADIOLOGY DIAGNOSTIC	\$0	\$0	\$0	\$0	\$1,777	\$1,500	Canon \$1,100 , \$400 Airgas	
ULTRASOUND	\$0	ćo	ćo	ćo	Ć150.000	40	Purchasing our own? (YES) Links to Gross	
NUCLEAR MEDICINE	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$150,000	\$0	Rev X Dept Tab	
NOCLEAN MEDICINE	3 0	Ş U	\$0	\$0	\$0	\$0	One Me CTR and Line in the	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$29,500	One Mo CT Rental during install of new CT	
MRI	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		CI	
RETAIL PHARMACY	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		
PHARMACY	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$1,489		Canan	
THANKIACT	50	50	ŞU	\$0	\$1,469	\$1,500	Canon	
							Baxter: 6 mo X 460 and 6 mo X 690 unless we term or renegotiate. \$6,900,	
ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$9,207	\$7,400	Canon \$500	
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$1,320	Canon \$1320	\$2,100
OCCUPATIONAL THERAPY	\$0	\$0	\$0	\$0	\$2,830	\$0		
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0		

	*-	•		·			
RENTAL EXPENSES - EQUIPMENT	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
	-					Also see	Rentals-Buildings. All 2022 rentals are in this projection
DIETARY	\$0	\$0	\$0	\$0	\$1,411	\$1,500	Ecolab and a Printer
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	
MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$11,976	\$7,000	Pitney 5,900 - \$1,473/qtr. , Canon 500
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	
INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$660	\$660	Cannon
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0	
PLANT OPERATIONS	\$0	\$0	\$0	\$0	\$236	\$0	
PATIENT ACCESS	\$0	\$0	\$0	\$0	\$5,180	\$5,200	Canon
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	
COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL RECORDS	\$0	\$0	\$0	\$0	\$1,722	\$1,740	Canon \$145/mo
COVID	\$0	\$0	\$0	\$0	\$7,624	\$0	\$6,600
WALK IN CLINIC	\$0	\$0	\$0	\$0	\$229	\$0	
RMC	\$0	\$0	\$0	\$0	\$22,236	\$3,150	Canon \$21,000
DUNES	\$0	\$0	\$0	\$0	\$23,217	\$5,000	Canon \$15,600
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$356	\$360	Canon
PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$4,741	\$4,500	Canon
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$297	\$375	Copier
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$0	\$0	\$0	\$0	\$75,939	\$2,300	Canon \$50,040
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$225	Canon
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	

\$0

\$0

\$0

\$0

\$423,762

\$121,275

	\$259,051	\$254,327	\$290,659	\$299,480	\$343,681	\$389,250
UTILITIES SUMMARY	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET
NURSING ADMINISTRATION	\$685	\$717	\$769	\$0	\$804	\$800
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
SURGERY	\$463	\$409	\$408	\$0	\$786	\$500
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
INTERM CARE FACILITY	\$865	\$1,040	\$8,950	\$9,122	\$4,285	\$8,800
HOSPITALIST	\$2,205	\$2,486	\$2,297	\$2,008	\$2,964	\$3,000
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
ACUTE	\$1,291	\$1,484	\$1,604	\$1,607	\$1,651	\$1,750
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
RESPIRATORY THERAPY	\$1,491	\$1,074	\$1,021	\$904	\$1,159	\$1,070
E/R	\$0	\$0	\$0	\$0	\$0	\$0
AMBULANCE	\$20,511	\$18,262	\$21,514	\$21,086	\$24,708	\$29,175
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
ECHO	\$0	\$0	\$0	\$0	\$0	\$0
LABORATORY	\$834	\$734	\$794	\$778	\$876	\$850
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
EKG	\$0	\$0	\$0	\$0	\$0	\$0
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
RADIOLOGY DIAGNOSTIC	\$204	\$201	\$210	\$0	\$121	\$145
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0
MRI	\$0	\$0	\$0	\$0	\$0	\$0
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0
PHARMACY	\$797	\$759	\$4,265	\$4,518	\$1,449	\$3 <i>,</i> 550
ANESTHESIOLOGY	\$11	\$11	\$12	\$0	\$12	\$0
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$160
OCCUPATIONAL THERAPY	\$158	\$155	\$434	\$0	\$154	\$0

	\$259,051	\$254,327	\$290,659	\$299,480	\$343,681	\$389,250
UTILITIES SUMMARY	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
DIETARY	\$17	\$18	\$18	\$0	\$18	\$0
HOUSEKEEPING	\$0	\$347	\$2,881	\$4,518	\$750	\$750
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
MATERIALS MANAGEMENT	\$109	\$438	\$42	\$0	\$81	\$100
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
INFORMATION TECHNOLOGY	\$2,357	\$2,920	\$2,008	\$783	\$1,882	\$1,800
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
PLANT OPERATIONS	\$164,885	\$165,044	\$176,496	\$190,779	\$224,227	\$265,000
PATIENT ACCESS	\$36	\$86	\$192	\$0	\$150	\$150
PRE SERVICE	\$0	\$0	\$39	\$0	\$0	\$0
COMMUNITY OUTREACH	\$248	\$291	\$138	\$117	\$157	\$0
MEDICAL RECORDS	\$0	\$647	\$1,288	\$0	\$1,920	\$1,700
COVID	\$0	\$0	\$0	\$0	\$4,174	\$0
WALK IN CLINIC	\$40	\$29	\$16	\$0	\$11	\$0
RMC	\$20,372	\$15,919	\$16,167	\$17,070	\$18,829	\$17,600
DUNES	\$21,562	\$17,658	\$15,943	\$15,062	\$19,245	\$19,400
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0
PATIENT ACCOUNTING	\$172	\$998	\$3,329	\$0	\$5,571	\$4,825
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0
FOUNDATION	\$0	\$0	\$5	\$0	\$6	\$0
ADMINISTRATION	\$19,738	\$22,598	\$29,819	\$31,127	\$27,692	\$28,000
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$125
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0

	\$259,051	\$254,327	\$290,659	\$299,480	\$343,681	\$389,250
UTILITIES SUMMARY	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0

	\$178,838	\$168,578	\$172,505	\$71,393	\$175,475	\$193,070	
UTILITIES	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$685	\$717	\$0	\$0	\$0	\$0	
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0	
SURGERY	\$463	\$409	\$0	\$0	\$0	\$0	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$865	\$1,040	\$7,857	\$8,134	\$2,977	\$7,500	Stericycle
HOSPITALIST	\$2,205	\$2,486	\$2,297	\$0	\$2,964	\$3,000	At residence
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$1,291	\$1,484	\$0	\$0	\$0	\$0	
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$1,491	\$1,074	\$585	\$0	\$379	\$570	Lincoln PUD
E/R	\$0	\$0	\$0	\$0	\$0	\$0	
AMBULANCE	\$1,019	\$898	\$0	\$0	\$0	\$0	
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$834	\$734	\$0	\$0	\$0	\$0	
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$204	\$201	\$0	\$0	\$0	\$0	
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0	
PHARMACY	\$797	\$759	\$3,452	\$0	\$607	\$2,700	Stericycle
ANESTHESIOLOGY	\$11	\$11	\$0	\$0	\$0	\$0	
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OCCUPATIONAL THERAPY	\$158	\$155	\$0	\$0	\$0	\$0	
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0	
DIETARY	\$17	\$18	\$0	\$0	\$0	\$0	
HOUSEKEEPING	\$0	\$347	\$2,507	\$0	\$0	\$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	

	\$178,838	\$168,578	\$172,505	\$71,393	\$175,475	\$193,070	
UTILITIES	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
MATERIALS MANAGEMENT	\$109	\$438	\$0	\$0	\$0	\$0	
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	
INFORMATION TECHNOLOGY	\$2,357	\$2,920	\$0	\$0	\$0	\$0	
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0	
PLANT OPERATIONS	\$104,163	\$96,659	\$117,756	\$0	\$123,602	\$135,000	Lincoln, Water, Trash
PATIENT ACCESS	\$36	\$86	\$0	\$0	\$0	\$0	
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	
COMMUNITY OUTREACH	\$248	\$291	\$0	\$0	\$0	\$0	
MEDICAL RECORDS	\$0	\$647	\$0	\$0	\$0	\$0	
COVID	\$0	\$0	\$0	\$0	\$0	\$0	
WALK IN CLINIC	\$40	\$29	\$0	\$0	\$0	\$0	
RMC	\$20,372	\$15,919	\$13,714	\$17,070	\$16,164	\$15,000	Lincoln
DUNES	\$21,562	\$17,658	\$12,475	\$15,062	\$14,818	\$15,800	Lincoln
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0	
PATIENT ACCOUNTING	\$172	\$998	\$2,829	\$0	\$5,353	\$4,500	Lincoln
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0	
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$19,738	\$22,598	\$9,033	\$31,127	\$8,611	\$9,000	Housing related
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0	
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
RMC-WOMEN'S HEALTH							

	\$80,214	\$85,749	\$79,233	\$211,865	\$123,840	\$158,275	27.8%
FUEL	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
AMBULANCE	\$19,492	\$17,364	\$20,517	\$21,086	\$23,239	\$28,275	21.7%
PLANT OPERATIONS	\$60,722	\$68,385	\$58,716	\$190,779	\$100,601	\$130,000	29.2%

	\$0	\$0	\$38,921	\$16,222	\$18,963	\$44,367	\$37,905	
<u>PHONE</u>	<u>2019</u>	2020	<u>2021</u>	2022 BUDGET	2022 YTD	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$0	\$0	\$769	\$0	\$402	\$804	\$800	
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
SURGERY	\$0	\$0	\$408	\$0	\$206	\$786	\$500	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$0	\$0	\$1,093	\$988	\$602	\$1,308	\$1,300	
HOSPITALIST	\$0	\$0	\$0	\$2,008	\$0	\$0	\$0	
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$0	\$0	\$1,604	\$1,607	\$825	\$1,651	\$1,750	Coded by IT
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$0	\$0	\$436	\$904	\$203	\$780	\$500	Verizon - Phone returned
E/R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
AMBULANCE	\$0	\$0	\$997	\$0	\$407	\$1,469	\$900	
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$0	\$0	\$794	\$778	\$430	\$876	\$850	ZIPFLY and PC Inc
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$0	\$0	\$210	\$0	\$60	\$121	\$145	PC NW
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
PHARMACY	\$0	\$0	\$813	\$4,518	\$419	\$842	\$850	Ziply PC Inc
ANESTHESIOLOGY	\$0	\$0	\$12	\$0	\$6	\$12	\$0	
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	\$160	From IT
OCCUPATIONAL THERAPY	\$0	\$0	\$434	\$0	\$77	\$154	\$0	
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
DIETARY	\$0	\$0	\$18	\$0	\$9	\$18	\$0	

	\$0	\$0	\$38,921	\$16,222	\$18,963	\$44,367	\$37,905	
PHONE	2019	<u>2020</u>	<u>2021</u>	2022 BUDGET	2022 YTD	<u>2022 PROJ</u>	2023 BUDGET	
HOUSEKEEPING	\$0	\$0	\$374	\$4,518	\$188	\$750	\$750	Verizon
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
MATERIALS MANAGEMENT	\$0	\$0	\$42	\$0	\$40	\$81	\$100	
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
								Reimb for personal phone
INFORMATION TECHNOLOGY	\$0	\$0	\$2,008	\$783	\$941	\$1,882	\$1,800	use \$1100. PCI \$700
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
PLANT OPERATIONS	\$0	\$0	\$24	\$0	\$12	\$24	\$0	
PATIENT ACCESS	\$0	\$0	\$192	\$0	\$75	\$150	\$150	
PRE SERVICE	\$0	\$0	\$39	\$0	\$0	\$0	\$0	
COMMUNITY OUTREACH	\$0	\$0	\$138	\$117	\$60	\$157	\$0	
MEDICAL RECORDS	\$0	\$0	\$1,288	\$0	\$960	\$1,920	\$1,700	Ziply Fiber - PC Inc
COVID	\$0	\$0	\$0	\$0	\$349	\$4,174	\$0	
WALK IN CLINIC	\$0	\$0	\$16	\$0	\$10	\$11	\$0	
RMC	\$0	\$0	\$2,453	\$0	\$1,333	\$2,666	\$2,600	Shank \$1,400
DUNES	\$0	\$0	\$3,468	\$0	\$2,213	\$4,427	\$3,600	
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
PATIENT ACCOUNTING	\$0	\$0	\$500	\$0	\$109	\$218	\$325	
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
FOUNDATION	\$0	\$0	\$5	\$0	\$3	\$6	\$0	
ADMINISTRATION	\$0	\$0	\$20,786	\$0	\$9,024	\$19,082	\$19,000	PC Inc NW (Internet)
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$125	PC, Inc
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

	\$0	\$0	\$38,921	\$16,222	\$18,963	\$44,367	\$37,905
PHONE	<u>2019</u>	<u>2020</u>	<u>2021</u>	2022 BUDGET	2022 YTD	2022 PROJ	2023 BUDGET
HRSA SHIP ARPA GRANT RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	\$0

FINANCE INSURANCE (LIAB/PROP)	<u>2019</u>	<u>2020</u>	<u>2021</u>	2022 BUDGET	2022 PROJ	\$363,277 2023 BUDGET
INSURANCE (LIAB/PROP)	\$266,151	\$274,138	\$279,211	\$282,152	\$310,000	\$363,277

	\$592,981	\$684,651	\$1,173,754	\$347,349	\$290,205	\$244,468	
REPAIRS AND MAINTENANCE	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$122	\$0	\$0	\$0	\$62	\$0	
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0	
SURGERY	\$50,816	\$71,211	\$51,398	\$48,197	\$41,499	\$43,000	Autoclave - Sterad
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$41	\$0	\$0	\$0	
INTERM CARE FACILITY	\$2,162	\$1,263	\$3,380	\$3,364	\$573	\$2,200	Canon \$1,200
HOSPITALIST	\$0	\$122	\$0	\$0	\$47	\$0	
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$20,329	\$20,579	\$16,426	\$13,053	\$10,500	\$2,400	Canon
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$1,177	\$7,594	\$2,196	\$3,514	\$3,000	\$2,200	Cascade \$2,000 , Canon \$200
E/R	\$3,696	\$2,501	\$5,851	\$3,816	\$4,500	\$1,000	Canon \$1,000
AMBULANCE	\$15,357	\$59,535	\$27,721	\$18,074	\$12,478	\$20,000	
SPEECH THERAPY	\$61	\$0	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
							Siemens \$1913/mo , Sysmex \$1,071 / mo ,
LABORATORY	\$14,513	\$30,565	\$43,923	\$40,164	\$26,536	\$43,808	Canon \$1000, EMD Millipore \$7,000
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	• • •
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
							Portable \$2,943/yr , REMI 35,232 , OEC
							Medical \$8,940, Canon \$600: Also See CT and
RADIOLOGY DIAGNOSTIC	\$187,166	\$154,724	\$137,086	\$120,492	\$100,718	\$47,715	Nuclear Med
ULTRASOUND	\$0	\$2,771	\$4,750	\$3,012	\$2,375	\$0	New Eq - 1 yr warranty
NUCLEAR MEDICINE	\$48	\$0	\$105	\$0	\$0	\$11,640	Universal Medical
							We are able to cancel the old CT agreement
CT CCAN	ć.c	62.047	6270	ć1 00 <i>4</i>	40	ćo	effective 6/14/2022 saving \$61,440. The new
CT SCAN	\$56	\$3,047	\$378	\$1,004	\$0	\$0	unit will be under warranty for 2022-23
MRI	\$0	\$0 \$224	\$0	\$0 \$0	\$0	\$0	
RETAIL PHARMACY	\$80	\$331	\$446	\$0	\$115	\$0	
							ENV \$4,500, Canon \$2,200, Omnicell \$9,100 (per year Jan), Omnicell \$4,920 (Per year - June), Omnicell \$40 X 2/mo X 12 (10 yrs): There is one more agreement (\$20 X 2 X 12mos) that ended 6/30/22 - There is no
PHARMACY	\$5,453	\$2,744	\$4,010	\$2,008	\$14,478	\$21,680	indication that it renews.
ANESTHESIOLOGY	\$6,164	\$1,561	\$3,209	\$5,523	\$3,000	\$3,600	
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$1,000	Canon 1,000

	\$592,981	\$684,651	\$1,173,754	\$347,349	\$290,205	\$244,468	
REPAIRS AND MAINTENANCE	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
OCCUPATIONAL THERAPY	\$1,009	\$942	\$963	\$803	\$1,418	\$0	
NUTRITIONAL EDU	\$0	\$0	\$404	\$0	\$0	\$0	
DIETARY	\$2,935	\$3,642	\$3,095	\$3,012	\$1,401	\$350	Cannon
HOUSEKEEPING	\$34	\$133	\$30	\$0	\$156	\$0	
BIO MED	\$0	\$0	\$19	\$0	\$42	\$0	
MATERIALS MANAGEMENT	\$375	\$675	\$457	\$0	\$524	\$500	Canon
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	
INFORMATION TECHNOLOGY	\$237,243	\$277,915	\$6,638	\$1,004	\$11,769	\$7,925	Kaseya \$7,000, Chown \$925
CLINICAL INFORMATICS	\$0	\$0	\$790,535	\$0	\$0	\$0	
PLANT OPERATIONS	\$21,403	\$29,156	\$46,434	\$65,267	\$27,990	\$20,000	Split 50/50 with bldg supplies
PATIENT ACCESS	\$4,893	\$2,948	\$2,865	\$2,711	\$2,311	\$2,400	Canon
PRE SERVICE	\$0	\$0	\$198	\$0	\$15	\$0	
COMMUNITY OUTREACH	\$198	\$188	\$238	\$181	\$0	\$0	
MEDICAL RECORDS	\$920	\$1,081	\$1,212	\$1,105	\$1,244	\$1,250	Canon - \$1,250
COVID	\$0	\$0	\$0	\$0	\$5,889	\$0	
WALK IN CLINIC	\$405	\$229	\$174	\$0	\$85	\$0	
RMC	\$5,719	\$2,909	\$1,947	\$2,008	\$2,774	\$3,250	EMG Svs Contract \$1,750, Canon \$1,500
DUNES	\$7,519	\$3,633	\$10,336	\$6,025	\$8,389	\$3,500	Canon \$2,500
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$235	\$0	\$71	\$0	\$215	\$250	Canon
PATIENT ACCOUNTING	\$992	\$984	\$4,199	\$1,004	\$3,630	\$2,000	Canon
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$51	\$0	\$390	\$0	\$107	\$100	Canon
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$1,850	\$1,670	\$2,629	\$2,008	\$2,364	\$2,500	Canon
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$200	Canon
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
RMC-WOMEN'S HEALTH							

	\$110,089	\$107,841	\$178,360	\$110,089	\$234,362	\$223,820	
MINOR EQUIPMENT	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$4,544	\$0	\$452	\$0	\$3,623	\$0	
OP NURSING	\$0	\$0	\$330	\$0	\$0	\$6,850	Per List
SURGERY	\$3,642	\$13,091	\$7,246	\$5,021	\$14,948	\$9,900	Per list
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$271	\$1,698	\$2,871	\$2,444	\$81	\$0	
HOSPITALIST	\$393	\$192	\$0	\$0	\$0	\$0	
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$13,629	\$17,313	\$30,365	\$0	\$12,165	\$5,770	Per List
SWING BED	\$0	\$0	\$0	\$0	= \$0	\$500	Safe
							Harness \$350 , Oximeters \$400 , Cuff
RESPIRATORY THERAPY	\$2,204	\$614	\$1,067	\$0	\$3,000	\$1,350	Pressure \$350 , Chair \$250
E/R	\$6,291	\$2,583	\$6,153	\$0	\$30,000	\$0	None per D Vest and J Green
AMBULANCE	\$7,236	\$2,760	\$2,929	\$4,016	\$17,000	\$9,700	Per Dan's List
SPEECH THERAPY	\$1,214	\$680	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$3,749	\$310	\$6,403	\$4,016	\$4,000	\$8,000	FFP - \$4000 , Centrifuge - \$4000
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$2,484	\$140	\$3,721	\$3,012	\$2,364	\$0	None needed this year
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$304	\$60	\$1,750	\$0	\$550	\$0	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$903	\$411	\$959	\$0	\$1,200	\$4,000	Med Grade Refrig \$4,000
PHARMACY	\$3,990	\$5,106	\$8,104	\$2,008	\$7,500	\$0	
ANESTHESIOLOGY	\$3,048	\$147	(\$1,075)	\$0	\$0	\$0	
PHYSICAL THERAPY	\$0	\$400	\$4,126	\$2,008	\$3,500	\$9,700	Per List
OCCUPATIONAL THERAPY	\$1,654	\$4,519	\$1,796	\$4,217	\$7,500	\$0	
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$1,500	2 Bariatric Chairs \$1,000
							Trays, Plate Warmers, Bowls, Mugs,
DIETARY	\$9,609	\$6,206	\$15,356	\$15,062	\$7,034	\$9,000	Charging Base
HOUSEKEEPING	\$30	\$187	\$2,176	\$0	\$500	\$1,500	Mop Tubs, Vacuums
							See Capital Budget Worksheet -
BIO MED	\$0	\$0	\$0	\$0	\$0	\$3,500	BioMed Tab

	\$110,089	\$107,841	\$178,360	\$110,089	\$234,362	\$223,820	
MINOR EQUIPMENT	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
MATERIALS MANAGEMENT	\$4,733	\$116	\$114	\$0	\$130	\$0	
CENTRAL SUPPLY	\$17	\$0	\$0	\$0	\$0	\$0	
							See Kristi's list (\$61,300) plus 60 PCs
INFORMATION TECHNOLOGY	\$8,236	\$18,772	\$9,644	\$18,074	\$40,000	\$128,000	(\$60,000) and 46 Monitors (\$6,700)
CLINICAL INFORMATICS	\$0	\$0	\$3,464	\$4,518	\$368	\$0	Computer allocations from IT
PLANT OPERATIONS	\$3,244	\$1,828	\$5,674	\$6,025	\$2,961	\$8,900	Per List
PATIENT ACCESS	\$2,912	\$2,101	\$2,179	\$3,514	\$5,000	\$1,500	
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	
							See 68000: Need to replace Recept
COMMUNITY OUTREACH	\$57	\$90	\$2,495	\$507	\$2,250	\$0	computer
MEDICAL RECORDS	\$1,092	\$2,044	\$1,179	\$2,008	\$3,500	\$650	Olympus - Fujitsu Scanners (2) \$650
COVID	\$0	\$0	\$0	\$0	\$6,743	\$500	
WALK IN CLINIC	\$852	\$210	\$1,960	\$0	\$0	\$0	
RMC	\$4,514	\$3,711	\$3,361	\$2,008	\$3,500	\$3,500	
DUNES	\$11,475	\$15,189	\$17,203	\$15,062	\$12,452	\$4,000	About \$11K of computers in IT
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$593	\$1,836	\$4,403	\$4,016	\$1,000	\$0	
							Needs min 2 Lap tops - docking station
PATIENT ACCOUNTING	\$1,960	\$2,525	\$8,674	\$2,510	\$8,000	\$0	for Brenda. Web cams
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$0	\$20	\$2,833	\$ 0	\$500	\$0	
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$5,210	\$2,983	\$20,448	\$10,041	\$10,000	\$2,500	
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$3,000	Chair - \$500 , Ergonomic - \$2,500
MEDICAL STAFF SERVICES	\$0	\$0	\$ 0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	, \$0	\$0	\$ 0	\$0	\$ 0	\$0	
TELEMEDICINE	\$0	\$0	\$ 0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$0	, \$0	\$0	\$0	\$0	\$0	
DO.CO. CRF GRANT 2610	\$0	\$0	;o	\$0	\$22,992	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$ 0	\$0	, \$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
RMC-WOMEN'S HEALTH	, -		•	•	, -	, -	

Item	Comment (Justification on need)	Cost Per Item	Quantity needed	Total Cost for budget
	OPN			
	Transporting patients to and from OPN if unable to			
Stryker Transport Chair	ambulate this distance	3250		1 3250
	For privacy between patients receiving infusions in			
Patient Privacy Screens	same room	500		1 500
Vital Machine Monitor	Currently	2500		1 2500
Office Chair	Ergonomic Office Chair	300		2 600
			Total	6850

Minor medical equipment for Surgery

OR bed pads\$1000.00
Rolling stools x5\$500.00
IV poles x 4\$200.00
Mayo stand x 2 \$1600.00
Stainless steel prep table x2 \$800.00
Stainless steel scope table \$550.00
Stainless steel surgical table \$650.00
Stainless rolling garbage buckets x 2\$500.00
Garbage/linen bag holders x 4\$200.00
Medical grade refrigerator\$1500.00
Regular refrigerator\$900.00
Generator/bovie cart holder x 2\$1500.00

\$9,900.00

Item	Comment (Justification on need)	Cost Per item	Quantity needed	Total Cost for budget
	ACU	102 12 13 13 15 15 15		
	Current stock of SPO2 sensors do not work with			
Tip-Clip Probes for SPO2	machines.	40	6	240
Bedside Reading Lamps		50	13	650
	Current/Previous Geri chairs broke and were disposed	4		
Patient Recliners (Geri Chairs)	of.	1000	2	2000
Shower Seat Pads	missing pad in one of the patient rooms	40	1	. 40
	For Swing Bed activities such as puzzles. Currently the table is taken out of the breakroom used for staff) 2		
Card Table	lunches when it is needed for patients.	60	1	60
Call Paddles		13	60	780
Patient TV		500	4	2000
		TOTAL		5770
				1

	GENERAL INFORMATION		
Requesting Department:	EMS		
Description of Item:	Microsoft Surface Pro, laptop with type cover	Cost: \$	\$1,500
Description of Item:	Ferno Pedi-Mate PLUS pediatric cot restraints, \$416 each X 2, new state requirements	Cost: \$	\$832
Description of Item:	Sager Traction splints, adult and pediatrics, Ped-550 ea X2 and adult \$440 ea X2, replacements for lo	Cost: \$	\$1,980
Description of Item:	SSCOR Quickdraw battery powered suction for rescue vehicle, rescue doesn't have powered suction	Cost: \$	\$540
Description of Item:	Pediatric pelvic binders, new state requirements \$90 each xS	Cost: \$	\$450
Description of Item:	B8Q.	Cost: \$	\$500
Description of Item:	Portable Radios, X4 \$450/ ea	Cost: \$	\$1,800
Description of Item:	AirTraq Video Laryngoscopes	Cost: \$	\$2,000
Description of Item:	Backboards with spider straps, \$200 each setX4, replacements for lost sets	Cost: \$	\$800
Description of Item:	Pediatric medical kits	Cost: \$	\$800
TOTAL REQUESTED:		\$	\$11,202
	Accounting Use Only		

GENERAL INFORMATION							
Requesting Department:	Rehabilitation						
Description of Item:	Chattanooga Hydrocollator M-2 Mobile heating unit	Cost: \$	\$1,365				
Description of Item:	Treatment table	Cost: \$	\$1,595				
Description of Item:	Office Supplies/OT/PT/ST appreciation gifts(ea. yr)_licensure/CEU reimbursements (every 2 yrs)	Cost: \$	TBD				
Description of Item:	Computer Towers (each) approx 4 need replacing this year 2022 and 2 next 2023	Cost: \$	OT.				
Description of Item:	Computer Monitors: approx 2 need replaced every other year	Cost: \$	п				
Description of Item:	Rehab Supplies: (Therabands, putty, KT tape, gerty balls, splinting material, shoulder pulleys, ETC	Cost: \$	TBD				
Description of Item:	Lymph/Wound Care Dept Supplies (We have labels and charge to pt insurances when able)	Cost: \$	TBD				
Description of Item:	New heavier duty Cable column: weights	Cost: \$	\$2,700				
Description of Item:	New light weight cable column	Cost: \$	\$2,000				
Description of Item:	New Olympic style weight bar w/ bumper plates for safety and employee screens	Cost: \$	\$2,000				
TOTAL REQUESTED:		\$	\$9,660				
	Accounting Use Only						

Revised 1/31/2022

	GENERAL INFORMATION		
Requesting Department:	Information Technology		
Description of Item:	7 Replacement PCs for IT & Remote Use @ 1150.00 ea	Cost: \$	\$8,050
Description of Item:	10 SG550X 48Port POE switches for network closet expansion and end of life replacement \$3800.00	Cost: \$	\$38,000
Description of Item:	50 GXP2170 Phones for replacment and upgrade @ 115.00 Ea (to be charged out to each dept.).	Cost: \$	\$5,750
Description of Item:	4 Server Room APC Smart UPS10KVA battery backups for server racks @ 250.00 Ea	Cost: \$	\$1,000
Description of Item:	4 APC Rack PDU for master server room power @ 1250.00 Ea	Cost: \$	\$5,000
Description of Item:	1 AlphaCard PRO 750 ID Card System (badge printer with software)	Cost: \$	\$3,500
Description of Item:		Cost: \$	
Description of Item:		Cost: \$	
Description of Item:		Cost: \$	
Description of Item:		Cost: \$	
TOTAL REQUESTED:		\$	\$61,300
	Accounting Use Only		

Revised 1/31/2022

	GENERAL INFORMATION		
Requesting Department:	Plant Operations		
Description of Item:	Panel Saw (Milwaukee) (Maintenance)	Cost: \$	\$1,699
Description of Item:	Track Saw (Saw and Track) (Amazon) (Maintenance)	Cost: \$	\$1,000
Description of Item:	Roto Hammer (Bosch) (Amazon) (Maintenance)	Cost: \$	\$400
Description of Item:	Fan (Tornado 24" High Velocity) (Amazon) (Maintenance)	Cost: \$	\$150
Description of Item:	Carpet Dryer Fan (Solaire Super Monsoon) (Amazon) (Maintenance)	Cost: \$	\$250
Description of Item:	Floor Extractor (Viper) (Janitorial Direct) (Maintenance & Housekeeping)	Cost: \$	\$2,000
Description of Item:	Floor Buffer/Polisher (Clarke CFP Pro 17 HD) (Amazon) Housekeeping)	Cost: \$	\$1,500
Description of Item:	Vacuum (Shark NV500) (Amazon) (Housekeeping)	Cost: \$	\$279
Description of Item:	Cardio Output Module for Bio Tester (Biomed)	Cost: \$	\$625
Description of Item:	2 Housekeeping Laundry carts (Housekeeping)	Cost: \$	\$1,000
TOTAL REQUESTED:		\$	\$8,903
	Accounting Use Only		

Revised 1/31/2022

	\$160,128	\$157,893	\$254,699	\$145,166	\$169,362	\$155,592	
DUES/SUBSCRIPTIONS	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$189	\$0	\$225	\$0	\$220	\$0	
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0	
SURGERY	\$0	\$0	\$5,500	\$0	\$0	\$240	AST - \$240
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0	
HOSPITALIST	\$11,677	\$11,677	\$22,138	\$12,049	\$2,430	\$2,100	Charter at residence
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$4,564	\$5,411	\$13,072	\$0	\$21,073	\$19,500	ICU Medical (Pump Programming) \$19.5K
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$1,047	\$1,155	\$1,123	\$1,205	\$1,314	\$356	\$89 X 4 - AARC
E/R	\$0	\$0	\$0	\$0	\$0	\$0	
AMBULANCE	\$60	\$0	\$0	\$0	\$0	\$0	
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$0	\$0	\$0	\$0	\$0	\$0	
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$1,130	\$307	\$2,391	\$0	\$250	\$2,200	FDA-MQSA Program (Mammography)
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$39,996	\$33,585	\$69,113	\$35,144	\$3,000	\$0	
PHARMACY	\$0	\$0	\$4,347	\$0	\$0	\$4,200	Wolters Kluwer
ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0	
PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$770	\$0	
OCCUPATIONAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$470	AND \$70, Dietetic Manual \$400
DIETARY	\$157	\$0	\$0	\$0	\$0	\$0	
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	
MATERIALS MANAGEMENT	\$0	\$0	\$119	\$0	\$0	\$0	
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	
INFORMATION TECHNOLOGY	\$25,015	\$15,599	\$24,408	\$0	\$3,650	\$0	In Software Services Washington Publishing Co , AMA (CPT Codes)
CLINICAL INFORMATICS	\$0	\$0	\$1,234	\$2,008	\$0	\$1,800	\$1,500
PLANT OPERATIONS	\$540	\$540	\$540	\$0	\$750	\$550	Fire Monitoring
PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0	-

	\$160,128	\$157,893	\$254,699	\$145,166	\$169,362	\$155,592	¥
DUES/SUBSCRIPTIONS	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	
COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL RECORDS	\$809	\$1,140	\$759	\$703	\$1,620	\$560	Ahima \$185 X 2 , AAPC \$190
COVID	\$0	\$0	\$0	\$0	\$0	\$0	
WALK IN CLINIC	\$0	\$560	\$0	\$402	\$0	\$0	
RMC	\$6,393	\$8,127	\$6,026	\$14,861	\$12,720	\$7,000	
DUNES	\$14,023	\$15,420	\$6,085	\$6,727	\$11,015	\$5,000	
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$10,966	Change Healthcare (Interqual)
GENERAL ACCOUNTING	\$761	\$785	\$145	\$0	\$0	\$350	American Payroll Assoc - Heather
PATIENT ACCOUNTING	\$0	\$0	\$1,464	\$1,004	\$0	\$500	
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$385	\$369	\$832	\$0	\$900	\$650	SHRM \$450, ASHRA \$200
FOUNDATION	\$0	\$0	\$370	\$0	\$0	\$1,075	MGMA - \$400 , NARC - \$450 , Non-Prof Org - \$50 , Assoc of Fundraising Prof \$175: Rotary in Admin
							OAHHS \$20,000 , Spectrun \$25,000 PCNW \$16,000 , Rotary \$600 , Special Districts \$2,800 , Oregon Pat Safety Comm \$2,600 , HIT Commons \$3,500 , AHA
ADMINISTRATION	\$52,687	\$61,892	\$94,234	\$70,287	\$108,900	\$97,250	\$11,500 , MCN Healthcare \$15,250
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$205	APIC
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$170	ASHRM dues
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$694	\$1,327	\$574	\$776	\$750	\$450	Chamber
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	

	\$557,122	\$532,191	\$53,789	\$45,687	\$59,773	\$57,030	
TAX AND LICENSES	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$5,032	\$3,650	\$1,217	\$2,008	\$2,000	\$2,000	
OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0	
SURGERY	\$32,799	\$28,578	\$0	\$0	\$0	\$0	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$29,124	\$29,757	\$0	\$0	\$0	\$0	
HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0	
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$67,967	\$55,032	\$3,000	\$0	\$0	\$3,000	Bainbridge
SWING BED	\$13	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$4,562	\$3,634	\$885	\$1,506	\$1,667	\$834	Airgas Property Tax
E/R	\$27,800	\$23,727	\$1,221	\$0	\$0	\$0	
AMBULANCE	\$9,954	\$10,464	\$300	\$0	\$1,800	\$500	Ambulance Svs Lic
SPEECH THERAPY	\$227	\$32	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$280,198	\$286,211	\$128	\$1, 506	\$1,239	\$3,500	CLIA \$3,500
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$4,870	\$8,390	\$3,024	\$3,012	\$5,000	\$2,800	Annual - all modalities
ULTRASOUND	\$2,660	\$1,273	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$4,477	\$1,490	\$1,370	\$0	\$0	\$0	
CT SCAN	\$2,979	\$5,106	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$440	\$546	\$325	\$0	\$1,200	\$925	State of Oregon \$325 , DEA \$600
PHARMACY	\$1,355	\$3,851	\$4,358	\$4,016	\$11,547	\$925	State of Oregon \$325 , DEA \$600
ANESTHESIOLOGY	\$6,932	\$2,311	\$0	\$0	\$0	\$0	
PHYSICAL THERAPY	\$4,777	\$1,091	\$0	\$0	\$0	\$0	
OCCUPATIONAL THERAPY	\$7,685	\$5,393	\$0	\$0	\$0	\$110	Brett's athletic training license
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0	
DIETARY	\$4,278	\$2,159	\$964	\$8,033	\$0	\$1,200	Dale's Cert (\$1,200). Douglas County?
HOUSEKEEPING	\$2,039	\$2,837	\$0	\$0	\$0	\$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	
MATERIALS MANAGEMENT	\$0	\$0	\$344	\$0	\$0	\$0	
CENTRAL SUPPLY	\$8,568	\$11,796	\$0	\$0	\$0	\$0	
INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$0	\$0	
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0	

	\$557,122	\$532,191	\$53,789	\$45,687	\$59,773	\$57,030	
TAX AND LICENSES	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
PLANT OPERATIONS	\$2,559	\$425	\$835	\$0	\$564	\$730	Dept of Consumer Svs, DMV
PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0	
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	
COMMUNITY OUTREACH	\$157	\$12	\$0	\$0	\$0	\$0	
							3M Health Info - Ends June 2022. Will
MEDICAL RECORDS	\$22,588	\$21,464	\$21,871	\$22,090	\$29,771	\$30,506	renew
COVID	\$0	\$0	\$0	\$0	\$0	\$0	
WALK IN CLINIC	\$5,912	\$3,310	\$180	\$0	\$0	\$0	
RMC	\$4,227	\$4,841	\$635	\$0	\$0	\$0	
DUNES	\$9,454	\$12,023	\$280	\$0	\$0	\$5,000	TBD
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$384	\$44	\$0	\$0	\$0	\$0	
PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0	
FINANCE	\$0	\$0	\$7,500	\$0	\$0	\$0	
HUMAN RESOURCES	\$83	\$21	\$300	\$0	\$0	\$0	
FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$3,024	\$2,723	\$5,052	\$3,514	\$4,985	\$5,000	OHA - \$3,500 , CMS (Swing) \$650
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0	
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0	
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
RMC-WOMEN'S HEALTH							

	\$49,253	\$43,135	\$30,482	\$30,893	\$31,950	\$40,200	
ADVERTISING	2019	2020	2021	2022 BUDGET	2022 PROJ	2023 BUDGET	
DUDUC DELATIONS	\$43.626	\$39,092	\$26,376	\$27,379	\$28,000	\$40,200	Meadows (\$2,100 X 12), KDUN \$2,500 - Promotional - Epuerto \$3,000, Google \$2,000, KDUN \$2,500, Dept Brochures - \$5,000 Educational (This is advertising)
PUBLIC RELATIONS	\$45,020	333,032	\$20,570	221,313	\$20,000	J-10,200	(This is develosing)

	\$46,901	\$26,206	\$25,222	\$48,850	\$29,465	\$50,700	
TRAVEL	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$487	\$0	\$1,128	\$0	\$0	\$0	
OP NURSING	\$0	\$335	\$3,667	\$5,523	\$886	\$0	Included in Education
SURGERY	\$552	\$337	\$45	\$0	\$457	\$0	
RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0	
ICU/CCU	\$1,458	\$0	\$0	\$0	\$0	\$0	
INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0	
HOSPITALIST	\$7,295	\$7,798	\$7,784	\$7,732	\$10,725	\$7,500	Mileage Paid
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	3
ACUTE	\$2,147	\$2,333	\$119	\$0	\$0	\$0	
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$107	\$0	\$246	\$0	\$0	\$0	
E/R	\$5,242	\$358	\$0	\$0	\$0	\$0	
AMBULANCE	\$1,320	(\$175)	\$170	\$0	\$0	\$0	
SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ЕСНО	\$0	\$0	\$0	\$0	, \$0	\$0	
LABORATORY	\$5,613	\$1,698	\$753	\$0	\$0	\$0	
BLOODBANK	\$0	\$0	\$0	\$0	\$ 0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$ 0	
RADIOLOGY DIAGNOSTIC	\$1,131	\$0	\$27	\$0	\$0	\$0	
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$ 0	
PHARMACY	\$0	\$484	\$0	\$0	\$0	\$0	
ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0	
PHYSICAL THERAPY	\$491	\$0	\$0	\$0	\$0	\$0	
OCCUPATIONAL THERAPY	\$6,271	\$0	\$0	\$0	\$0	\$0	
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$ 0	\$0	
DIETARY	\$317	\$1,045	\$0	\$0	\$0	\$0	
HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	, \$0	
BIO MED	\$0	\$0	\$0	\$0	\$0	\$0	
							SRP - Rooms \$1600 , Mileage (\$0.60 X
MATERIALS MANAGEMENT	\$882	\$407	\$0	\$0	\$0	\$2,200	250 X 4)
CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0	
INFORMATION TECHNOLOGY	\$1,330	\$3,148	\$0	\$22,542	\$0	\$0	

	\$46,901	\$26,206	\$25,222	\$48,850	\$29,465	\$50,700	
TRAVEL	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0	
PLANT OPERATIONS	\$1,100	\$1,200	\$800	\$4,016	\$0	\$0	Replaced by owning a vehicle
PATIENT ACCESS	\$0	\$112	\$0	\$0	\$0	\$0	
PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	
COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL RECORDS	\$128	(\$191)	\$0	\$0	\$0	\$0	
COVID	\$0	\$0	\$469	\$0	\$0	\$0	
WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0	
RMC	\$2,286	\$3,890	\$1,721	\$5,021	\$7,500	\$10,000	Amsden
							Coe's Relocation \$7,000 , Jaques
DUNES	\$1,862	\$345	\$4,121	\$4,016	\$3,000	\$26,000	\$3,000 , Nichol's car rental \$16,000
CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0	
GENERAL ACCOUNTING	\$1,760	\$2,070	\$3,897	\$0	\$5,396	\$1,000	\$500 ea Mary and Kathy
PATIENT ACCOUNTING	\$544	\$0	\$0	\$0	\$0	\$500	TBD
FINANCE	\$0	\$0	\$0	\$0	\$0	\$0	
HUMAN RESOURCES	\$2,275	\$1,078	\$0	\$0	\$1,500	\$500	
FOUNDATION	\$249	\$0	\$0	\$0	\$0	\$0	
ADMINISTRATION	\$1,570	(\$63)	\$275	\$0	\$0	\$0	
INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	
RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$3,000	ASHRM Conference
TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
PUBLIC RELATIONS	\$485	\$0	\$0	\$0	\$0	\$0	
DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0	
RMC-WOMEN'S HEALTH							

	\$51,094	\$34,335	\$40,691	\$35,445	\$16,224	\$82,890	
EDUCATION	2019	2020	<u>2021</u>	2022 BUDGET	2022 PROJ	2023 BUDGET	
NURSING ADMINISTRATION	\$1,500	\$0	\$0	\$0	\$0	\$7,500	\$3K, \$3K, \$1.5K including travel
OP NURSING	\$0	\$2,550	\$4,863	\$5,422	\$778	\$4,500	Per Teamsters
							Per Teamsters Contract, \$4,500, Scrub
SURGERY	\$2,914	\$70	\$0	\$0	\$0	\$8,100	Techs \$600 , \$3,000
RECOVERY	\$0	\$0	\$ 0	\$0	\$0	\$0	
ICU/CCU	\$1,363	\$93	\$ 0	\$0	\$750	\$0	
INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0	
HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0	
BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0	
ACUTE	\$2,777	\$931	\$5,667	\$0	\$0	\$12,600	Per Teamsters Negotiation
SWING BED	\$0	\$0	\$0	\$0	\$0	\$0	
RESPIRATORY THERAPY	\$703	\$1,531	\$335	\$0	\$747	\$1,040	2 ACLS \$570, PALS \$470 ,
E/R	\$7,520	\$2,602	\$406	\$0	\$654	\$0	
•							\$280 X 15 NRP , \$235 X 3 ACLS , \$285 X 3
AMBULANCE	\$602	\$1,526	\$1,300	\$1,607	\$1,600	\$4,200	PALS
SPEECH THERAPY	\$580	\$99	\$0	\$0	\$0	\$0	
OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0	
ECHO	\$0	\$0	\$0	\$0	\$0	\$0	
LABORATORY	\$0	\$262	\$0	\$0	\$0	\$0	
BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0	
EKG	\$0	\$0	\$0	\$0	\$0	\$0	
CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0	
RADIOLOGY DIAGNOSTIC	\$1,225	\$125	\$0	\$0	\$945	\$1,500	3*\$200 (ASRT)
ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0	
NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0	
CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0	
MRI	\$0	\$0	\$0	\$0	\$0	\$0	
RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0	
PHARMACY	\$276	\$0	\$0	\$0	\$0	\$0	
ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0	
							\$500 per FTE - Therapists only , \$1,500
PHYSICAL THERAPY	\$4,332	\$0	\$4,607	\$0		\$4,300	Pelvic Floor Training
OCCUPATIONAL THERAPY	\$300	\$1,760	\$750	\$0		\$1,000	2 X \$500
NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$400	

<u>EDUCATION</u> <u>2019</u> <u>2020</u> <u>2021</u> <u>2022 BUDGET</u> <u>2022 PROJ</u> <u>2023 BUDGET</u>	
DIETARY \$1,379 \$749 \$162 \$0 \$480 \$250 Serve Safe-Food Handlers Card	
HOUSEKEEPING \$0 \$0 \$0 \$0 \$0	
BIO MED \$0 \$0 \$0 \$0 \$0	
MATERIALS MANAGEMENT \$0 \$0 \$0 \$0 \$0	
CENTRAL SUPPLY \$325 \$0 \$0 \$0 \$0	
INFORMATION TECHNOLOGY \$0 \$0 \$0 \$301 \$0 \$0	
CLINICAL INFORMATICS \$0 \$0 \$0 \$0 \$0	
PLANT OPERATIONS \$0 \$0 \$0 \$0 \$0	
PATIENT ACCESS \$0 \$0 \$0 \$0 \$0	
PRE SERVICE \$0 \$0 \$0 \$0 \$0	
COMMUNITY OUTREACH \$0 \$0 \$0 \$0 \$0	
MEDICAL RECORDS \$1,436 \$0 \$0 \$0 \$0	
COVID \$0 \$0 \$0 \$0 \$1,000 TBD	
WALK IN CLINIC \$3,660 \$2,000 \$0 \$0 \$0	
\$5,000 Shank , \$2,000 Lawson , \$	3,000
RMC \$12,483 \$5,826 \$15,243 \$20,082 \$870 \$10,000 Jany	
Sarget \$3,500 , Newsome \$3,500	
DUNES \$6,561 \$7,971 \$6,913 \$8,033 \$5,000 \$14,000 Carman \$3,500 , Coe \$3,500	•
CARE COORDINATOR/UR \$0 \$0 \$0 \$0 \$0	
GENERAL ACCOUNTING \$569 \$297 \$445 \$0 \$1,000 \$500 ea Mary and Kathy	
PATIENT ACCOUNTING \$0 \$0 \$0 \$1,000 TBD	
FINANCE \$0 \$0 \$0 \$0 \$0	
HUMAN RESOURCES \$321 \$420 \$0 \$0 \$3,000 \$3,000	
FOUNDATION \$0 \$0 \$0 \$0 \$0	
ADMINISTRATION \$270 \$5,523 \$0 \$0 \$1,500	
INFECTION CONTROL/EMPL HEALTH \$0 \$0 \$0 \$0 \$3,000 APIC	
MEDICAL STAFF SERVICES \$0 \$0 \$0 \$0 \$0	
RISK MANAGEMENT/QUALITY \$0 \$0 \$0 \$0 \$0	
TELEMEDICINE \$0 \$0 \$0 \$0 \$0	
PUBLIC RELATIONS \$0 \$0 \$0 \$0 \$0	
DO.CO. CRF GRANT 2610 \$0 \$0 \$0 \$0 \$0	
HRSA RHCCTM GRANT 1172 \$0 \$0 \$0 \$0 \$0	
HRSA RHCVC 21-142 GRANT \$0 \$0 \$0 \$0 \$0	
HRSA SHIP ARPA GRANT \$0 \$0 \$0 \$0 \$0	
RMC-WOMEN'S HEALTH \$3,000	

LOWER UMPQUA HOSPITAL CAPITAL BUDGET

FOR THE FISCAL YEAR ENDING: 06/30/2023

Budgeted Net Income:	2022-23 \$209,928	2021-22 (\$1,097,976)
Add: Interest Expense Add: Depreciation	\$51,191 \$1,026,125	\$57,000 \$836,729
Less: Debt Principal and Interest Payments	(\$406,435)	(\$292,000)
TOTAL AVAILABLE FOR CAPITAL EXPENDITURES:	\$880,809	(\$496,247)
Add: Equipment Financing	\$0	\$250,000
Less: Reserves	(\$250,000)	·
PROPOSED CAPITAL BUDGET ALLOWED:	\$630,809	(\$246,247)
SPENDING PLAN (To Follow Later in Document):	\$630,809	

			TENTATIVE		REQUI	ESTED			
Dept. # Department Name	Description	New or Replacement	Tentatively Approved		Priority	Budget Request 2023	Training Costs 2023	Annual Expense 2023	
60100	Surgery	Power equipment for orthopedic surgeries (refurbished) Vendor Didage Quote attached	R	\$21,125	3	1	\$21,125		
60100	Surgery	Laparoscopic tower and cameras-see quote from Stryker	R	\$75,000	3	2	\$75,000		
60700	Acute Care	Badge access doors to Med. Room in ED and on the floor	Ň	\$7,694	2	1	\$7,694		
60700	Acute Care	Telemetry Packs, for ED and ICU monitors/bio med est at \$280,000	R			2	\$266,500		
60700	O/P Nursing	Infusion Chairs (Critical 1, Ideal 2, Nice 3)	N	\$5,087	1	3	\$15,261		
60700	Acute Care	Verathon Bladder Scanner 10 with stand	R	\$10,776	2	4	\$10,776		\$815
60700	Emergency Department	Sonosite Portable Ultra Sound	R	\$23,695		5	\$76,615		1
60700	Acute Care	20 each Stryker Bed Side Tables, Tru-fit with slide out table & vanity	R			6	\$11,311		
60700	O/P Nursing	Rolo Screens	N			7	\$17,932		
60700	Emergency Department	TonoPen Measures intraocular pressure	N			8	\$16,561		
70100	Lab	Stand up full size freezer (CLIA Issue:)	R	\$10,000	1_	1	\$10,000		
70100	Lab	Refrigerator-increases lab refrigerator's from 2 to 3	N	\$13,500	1	2	\$13,500		
70100	Lab	UA Microscope to replace old microscope purchased in 2001 (New quote: 5/2/2022-\$4,800)	R			3	\$10,000		
70100	Lab	UA Analyzer- phasing out old system	R			4	\$16,500		\$12,000
70700	Pharmacy	Omnicell -LEASE quote for 2020- construction may be needed (\$ not in request) -Qty 1	R	\$83,817	1	1	\$83,817		
70700	Pharmacy	Omnicell - Nursing LEASE quote for 2020- construction may be needed (\$ not in request) - Qty 2	R			2	\$147,885		
70910	Rehabilitation	SciFit Pro Series 2 Total and Upper Body Exerciser: Cardiovascular	R	\$5,902	1	1	\$5,902		
83100	Information Tech	Upgrade multi-user door access to badge & pin code	R			1	\$35,853		
83100	Information Tech	Phone Server hardware replacement	R			2	\$35,000		
83500	Plant Operations	Replace Materials Entry Door	R	\$35,000	2	1	\$35,000		
83500	Plant Operations	Update Electrical On Old Montgomery Elevators	R			2	\$119,400		
83500	Plant Operations	New Building To House Biohazard, Biomed & Hospital Equipment	N			3	\$80,000		
83500	Plant Operations	Remove danger of trees bordering LUHD and Ranch Road	N			4	\$28,000		
83500	Plant Operations	2 HVAC Units for RMC- Replaces the two oldest units	R			6	\$35,000		
85000	RMC	UltraSound Machine	N	\$23,695	1	1	\$23,695		
85000	RMC	EKG Machine	R	\$5,425	2	2	\$5,425		
	Administration	Facility Master Plan to include design programming & concept evaluation	N	\$85,000	2	1	\$85,000		
95000	Administration	HIM Space Renovation for Clinical Use	N	\$225,093	4	2	\$300,000		

Lower Umpqua Hospital District Five Year Capital Budget FY 2022-2023 to FY 2026-2027

2022-23

Spending Plan:						
Quarter						
1	\$142,001					
2	\$143,895					
3	\$119,820					
4	\$225,093					
	\$630,809					

Lower Umpqua Hospital District Five Year Capital Budget FY 2022-2023 to FY 2026-2027

2023-24

				R	QUESTED	
				Budget	Training	Annual
			New or	Request	Costs	Expenses
<u>Dept. #</u>	Department Name	Description	Replacement	2024	2024	2024
60100	Surgery	Floor & molding repair in OR and surrounding area	R	\$12,000		
60100	Surgery	OR Bed (table) - add second bed (table) in order to run 2 OR's	N	\$50,000		
60700	O/P Nursing	Fluid Warming Cabinet	N	\$5,346		
60700	Emergency Department	3 each Stretchers with Radiology shelf	R	\$17,970		
60700	O/P Nursing	Moleculite Device	N	\$21,500		
61700	Respiratory	MGC-PFT & Body Box -Med Graphics quote is for a lease	N	\$77,091		
62400	EMS	EMS quarters and garage	R	\$1,500,000		
70100	Lab	Blood Analyzer	R	\$40,000		
70410	Radiology	Mammography Machine	R	\$300,000		\$25,000
70910	Rehabilitation	NuStep Recumbent Cross Trainer	B	\$6,790		
70910	Rehabilitation	NuStep Recumbent Cross Trainer 2 requests sent not clear if he needs one or two	R	\$6,790		
83100	Information Tech	Replace non-standard fire wall	R	\$23,000		
83500	Plant Operations	Replace Ohmeda Alarm System -monitors med. Gas, 02, boilers, refrigerator temps (2019 quote)	R-	\$5,835		
83500	Plant Operations	Replace one of the two HVAC Units In Nuclear Medicine.	R	\$8,000		
83500	Plant Operations	Exterior Painting of Dunes Family Health Care	R	\$20,000		
83500	Plant Operations	Replace Roof on Maintenance Shop	R	\$20,000		
83500	Plant Operations	Re-Roof Dunes Family Health Center	R	\$35,000		
				\$2,149,322	\$0	\$25,000

Lower Umpqua Hospital District Five Year Capital Budget FY 2022-2023 to FY 2026-2027

70		

			REC	REQUESTED	
			Budget	Training Annual	
		New or	Request	Costs Expenses	
Dept. # Department Name	Description	Replacement	2025	2025 2025	
60100 Surgery	Scope washer	R	\$50,000		
60100 Surgery	Sterrad- Johnson and Johnson	R	\$75,000		
60100 Surgery	Endoscopy tower and scopes- Olympus	R	\$90,000		
60700 ED, ICU, OPN, ACU	Stryker Transport Chairs	N	\$6,430		
61700 Respiratory	T1 Ventilator (Vent, G:PAP, CPAP, HI flow)	R	\$45,000		
62400 EMS	Fuel tanks for ambulances	N	\$30,000		
70100 Lab	Coag Analyzer	R	\$40,000		
70100 Lab	Micro Analyzer-to bring Micro back in house	N	\$80,000	\$35,000	
70100 Lab	Chemistry Analyzer	R	\$104,000	\$107,000	
70410 Radiology	Portable X-ray machine	R	\$135,000	\$5,000	
70410 Radiology	X-Ray Equipment	R	\$200,000	\$8,000	
70700 Pharmacy	Omnicell for Nursing & Anesthesia- No Quote included	R	\$160,000		
70910 Rehabilitation	Power platform parallel bars 7' version	N	\$5,745		
83500 Plant Operations	Repair Ceiling and Replace Light Flxtures in Lab	R	\$8,000		
83500 Plant Operations	Install Water Tank for Emergency Water Back-Up Source	N	\$40,000		
83500 Plant Operations	Replace Roof at Reedsport Medical Clinic	R	\$45,000		
83500 Plant Operations	Bullding Security, Automatic Lock Down, Panic Buttons	N	\$50,000		
86000 DFHC	Exam and Procedure room tables- total 3	R	\$6,000	\$18,000	
			\$1,170,175	\$0 \$173,000	

60700 Acute Care

70430 Nuclear Medicine 70910 Rehabilitation

	2025-26		
			REQUESTED
			Budget Training Annual
		New or	Request Costs Expense
Dept. # Department Name	Description	Replacement	<u>2026</u> <u>2026</u> <u>2026</u>
60100 Surgery	Remodel OR 2 - LUH Maintenance	R	\$25,000
60700 ED, ICU, OPN, ACU	Bariatric Standing scale- Welch Allyn Tronix 5702	R	\$13,096
62400 EMS	New Ambulance with power load, cot system and stair chair	R	\$300,000
70100 Lab	CBC/Hematology Analyzer	R	\$80,000
70410 Radiology	DEXA Machine	R	\$40,000 \$4,000
70910 Rehabilitation	SciFit Treadmill -	R	\$8,247
83500 Plant Operations	Replace signs at 3 LUHD Buildings	R	\$50,000
83500 Plant Operations	Pipe Lining of Old Sewer Lines	R	\$120,000
			\$636,343 \$0 \$4,000
10 -	2026-27	a de agranda de la dispersiona	
			REQUESTED
			Budget Training Annual
		New or	Request Costs Expense
Dept. # Department Name	Description	Replacement	2027 2027 2027
60100 Surgery	Remodel Recovery Room	R	\$25,000
.		_	4.00.00

Hospital Beds with support surfaces (see Bio Med tab)

Nuclear Medicine Camera and System

Lymphedema Treatment Table

\$103,854

\$220,000

\$353,854

\$5,000

\$10,000

\$0 \$10,000

R

Sample Motion to Approve Budget:

I move that the Lower Umpqua Hospital District Budget Committee approve the Fiscal Year ending June 30, 2023 Budget as presented by the Budget Officer including net appropriations of \$37,182,016 and property taxes at the rate of \$3.9729 per \$1,000 assessed valuation.

RESOLUTION 22 - xx

Adopting the Budget

BE IT RESOLVED that the Board of Directors of the Lower Umpqua Hospital District, Douglas County, Oregon, hereby adopts the budget now on file at the Lower Umpqua Hospital for the fiscal year 2022-2023 in the sum of \$46,427,252.

Passed by the Board of Directors of the Lower Umpqua Hospital District this 22nd day of June, 2022 by the following vote:

	AYES:	NAYS:		
Chairperson:		_		
Secretary:		_		

RESOLUTION 22 - xx

Imposing and Categorizing Taxes - Combined

BE IT RESOLVED that the Board of Directors of the Lower Umpqua Hospital District, Douglas County, Oregon, hereby impose the taxes provided for in the adopted budget at the rate of \$3.9729 per \$1,000 of assessed valuation for operations, and that these taxes are hereby imposed and categorized for the tax year 2022 – 2023 upon the assessed value of all taxable property within the district.

General Fund:		General Government \$3.9729 per \$1,000	Excluded from Limitations -0-	;				
Passed by the Board of Directors of the Lower Umpqua Hospital District this 22nd day of June, 2022 by the following vote:								
	AYES:		NAYS:					
Chairperson:								
Secretary:								

RESOLUTION 22 - xx

Making Appropriations

BE IT RESOLVED that the Board of Directors of the Lower Umpqua Hospital District, Douglas County, Oregon, hereby appropriates amounts within the General Fund of Lower Umpqua Hospital for the fiscal year 2022-2023 as follows:

GENERAL F	UND:			
	Personal Services: Materials and Serveces: Capital Outlay: Total Debt Service:	\$20,880,974 15,263,798 630,809 406,435		
FUND	TOTAL:	\$37,182,016*		
*Note that the	total budget includes an unappro	priated ending fund balance of	of \$9,245,236 for a total	budget of \$46,427,252
Passed by the	Board of Directors of the Lower	Umpqua Hospital District this	s 22nd day of June, 202	2 by the following vote
	AYES:	NAYS:		
Chairperson:				
Secretary:				