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## **BOARD OF DIRECTORS MEETING**

Lower Umpqua Hospital District (LUHD)

Wednesday, April 26, 2023, 7:30 a.m.

Main Conference Room or

Via Conference Call, dial ext. 1320 from inside the district or

Dial 541-271-2110 from outside the district with PIN code: 132900

### **MINUTES**

Those board members in attendance include Ron Kreskey, president, Leon Bridge, secretary, Karen Bedard, Cheryl Young, Tamara Szalewski (by phone).

Others in attendance include Mary Chambers, Holly Tavernier, Richard Boggess, Dr. Jason Sargent, John Chivers, Stephanie Miller, Julia Floyd, Olivia Alley; Tonya Galliher UFCW 555 representative, Stephen Miller, hospital attorney.

Those employees and members of the public joining by phone include Jennifer Green, Alison Green, Sheri Aasen. Note: due to PIN code challenges a few participants were able to join late and may not have been identified.

#### **I. CALL TO ORDER & INTRODUCTIONS**

- Board president Ron Kreskey called the meeting to order at 7:35 am.

#### **II. VISITOR'S AGENDA – No visitors in attendance.**

#### **III. CONSENT AGENDA**

- A. Approval of the April 26, 2023, meeting Agenda.
- B. Approval of the Board of Directors meeting minutes dated March 22, 2023, (attached)
- C. Approval of April 2023 expenditures and Resolution 23-04 authorization to set aside for May 2023 expenditures (attached)
- D. Approval of the March 1, 2023, Comprehensive Quality Council minutes (attached)
- E. Approval of the February 21, 2023, Grievance Committee minutes (attached)
- F. Approval of the February 16, 2023, P&T Committee minutes (attached)
- G. Approval of Schedule 1 Radiology credentialing list (attached)
- H. Approval of Stop Bang Protocol PCS 1902 (attached)
- I. Approval of IV Piggyback Infusion Flush Protocol -Adult – PCS 0901 (attached)
- J. Approval of Ethics Committee-Consultation policy – ADM 0501 (attached)

- Karen Bedard moved to approve the Consent Agenda including a correction to the March 22, 2023 Minutes (meeting start time was 7:30am). Cheryl Young seconded the motion and it passed unanimously (5-0).

#### IV. REPORTS & PRESENTATIONS

- A. Quality/Risk Report – Julia Floyd (hand deliver)
  1. See report.
  2. Question: Confirming that no grievance responses were appealed? No, there have been no appeals. Along with our response we provide a copy of the appeals process. The state has not notified us of any appeals.
- B. Nursing Services Report – Jennifer Green (attached)
  1. See report.
  2. Question: how was the turn-out on April 17<sup>th</sup> Substance Abuse Disorder on the Coast community event? Per Dr. Sargent, there was somewhat more than first event including teachers and students. Jeannie Savage, CEO of Trillium, also attended.
- C. Recruitment Update – Sheri Aasen (attached)
  1. See report.
  2. Hunter Ambrose recruiting dashboard will be updated today.
- D. Medical Staff – Dr. Jason Sargent
  1. At Med Staff we discussed updating the bylaws and recruiting volunteers for this project.
  2. HIV Alliance information from Substance Abuse Disorder on the Coast is at Dunes.
  3. Provider transition: the bulk of Dr. Nichol's patients transitioned to Dr. Coe and Chris Dotson.
  4. Sports physicals will be completed at school this summer. While usually done on registration day, we will need to set our own date due to a sporting event conflict and need to advertise well this year. 60-80 kids usually participate.
- E. Finance Committee – Lee Bridge
  1. Nothing to add.
- F. Planning Committee – Tamara Szalewski
  1. Nothing more to add.
- G. Finance – Richard Boggess (attached)
  1. See report.
  2. Please note the finance reports have been updated since Finance Committee Meeting.
  3. Volumes are the dilemma, and they are off in several areas.
  4. Cost report: we are setting up payable on balance sheet.
  5. Balance sheet: March saw the 2<sup>nd</sup> highest month of cash collections.
  6. Productivity: declined due to low volume.
  7. Question: what is driving the low volume in the clinics? Please see page 2, Dunes Visits, where departed providers have budgets but no production.

8. Budget process update: we've met with all managers and have reviewed department requests; our first pass/review is complete; we identified 4 issues requiring follow-up; our budget committee meeting is May 16<sup>th</sup>.
9. Question: what are we anticipating for growth? Volume will need to grow above current year projects. Depending upon service line and department, the amounts could range from 2%-15%.

H. Administration – John Chivers (attached)

1. See report.
2. Orthopedics: we have been contacted by a surgeon who is interested in practicing here; we are continuing this conversation.
3. Trees: Core samples indicate trees are rotting from inside. We could not keep 18' section to carve in place. Instead, we will request bids at chainsaw festival to carve a lighthouse using another felled section. Comment about a new carving: a cement slab makes the best carving platform and budget for recurring maintenance.
4. Reedsport Service Area Report – the information in this report will help us determine what areas to target to regain market share. Comment – the local school board might be interested in the service area report.
5. Question: How are the economics of our area impacting service needs? Service rates have returned to pre-pandemic levels. We have filled gaps: nearly stabilize providers in Dunes, and we'll get a new orthopedic surgeon in place. Same day clinic (SDC) has stabilized and is consistently open; incoming patients need this dependability as SDC is the appropriate resource, not the ED. SDC also handles overflow for Dunes. Our new providers are still ramping up to full patient loads at Dunes. The patient perspective: why are appointments or follow-ups scheduled so far out? The limiting factor is how many "new patient appointments" a provider can take. Newly transitioned patients require the same time as a brand-new patient since providers are getting to know them; capacity will increase, and timelines will continue to improve as the volume of initial appointments are completed and flip to shorter follow-up appointments. Providers are dedicated to taking the time needed to understand their patient's needs, and it simply takes time. In the short-term provider and patient perspectives will vary.
6. Question: What would the impact be on LUH due to Medicaid removing over 1 million beneficiaries from its roles? Hard to say what the impact will be at this time; the state is extending a grace period so that people can re-apply; our ability to direct patients to Medicare has been curtailed.

V. NEW BUSINESS

A. Budget Committee – Appointment of three members is needed today.

1. Request for reappointment: Steve Lund

- Karen Bedard moved to approve this reappointment to the budget committee. Cheryl Young seconded the motion and it passed unanimously (5-0).

2. Request for appointment of new applicants: Michelle Fraley and Jenée Anderson.

- Cheryl Young moved to approve these appointments to the budget committee. Karen Bedard seconded the motion and it passed unanimously (5-0).

3. Reminder: Budget Committee Meeting date: Tues May 16, 12 pm

B. Hospital week is May 8<sup>th</sup>: Need board servers for breakfast, 7:30-9:30am; Karen Bedard and Cheryl Young volunteered to help serve at the Monday breakfast. Employee lunch is on Tuesday – Taco Tuesday.

VI. ADJOURNMENT

- Ron Kreskey adjourned the board meeting at 8:30 am.

APPROVED THIS 24<sup>TH</sup> day of MAY 2023

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Ronald Kreskey, President

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Leon Bridge, Secretary