

BOARD OF DIRECTORS MEETING
Lower Umpqua Hospital District (LUHD)
Wednesday, January 28, 2026, 7:30 a.m.
Main Conference Room or
Via Teams audio conference call
Dial: 1-323-694-9833
Audio conference ID: 124 229 680#



MINUTES

Those board members in attendance include Ron Kreskey, Chair (virtually), Cheryl Young, Vice Chair Leon Bridge, Treasurer, Brenda Fraley, Secretary, and Sheri Aasen, Director.

Others in attendance include Stephanie Miller, John Chivers, Melissa Cribbins, Hospital attorney, Dr. Jason Sargent, Mary Chambers, Jennifer Green, Deanna Prater, Kaley Sweet, Holly Tavernier, Jen Anderson.

Those employees and members of the public joining by phone include Tonya Galliher UFCW 555 representative, Rhi Manicke, and other staff member.

- I. **CALL TO ORDER & INTRODUCTIONS**
Board Vice Chair Young called the meeting to order at 7:30 am.
- II. **VISITOR'S AGENDA** – Citizens desiring to address the Board regarding hospital matters about which they are concerned may do so at this time. It is requested that items be limited to those not listed on the agenda and that time be limited to five minutes. Board Members may request that an item brought up at this time be placed on next month's agenda for further discussion.
No visitors.
- III. **CONSENT AGENDA** – Approve the following:
 - A. Board of Directors Meeting Agenda January 28, 2026
 - B. Board of Directors Meeting Minutes December 10, 2025
 - C. Board of Directors Meeting Minutes January 20, 2026
 - D. Resolution 26-01 Authorization to set aside for February 2026 expenditures
 - E. Committee Minutes
 1. CQC Consent Agenda – January 8, 2026
 2. CQC Consent Agenda – December 10, 2025
 3. Grievance Committee Minutes, October 28, 2025
 4. Financial Advisory Committee Minutes – November 25, 2025
 5. Planning Committee Minutes – August 20, 2025
 6. Medical Staff Recommendations

After discussion, Board member Bridge moved to approve the Consent Agenda. Board member Aasen seconded the motion. Motion passed (5-0) with the following vote: Kreskey – Yes, Young – Yes, Bridge – Yes, Fraley – Yes, Aasen – Yes.
- IV. **SPECIAL REPORT** – 2025 Infection Control, Employee Health & Safety Report (Deanna Prater)
- V. **REPORTS & PRESENTATIONS**
 - A. Quality/Risk Report – presented by Jennifer Green
 1. See report.
 - B. Compliance Report – Renae Mefferd
 1. See report.
 - C. Nursing Services Report – Jennifer Green

1. See report.
- D. Medical Staff – Dr. Jason Sargent
 1. See report.
 2. Sargent and Dotson will attend autism diagnosis training next week.
- E. Public Relations/Foundation – Kaley Sweet
 1. See reports.
- F. Human Resources – Holly Tavernier
 1. See report.
 2. General Surgeon site visit will be on Feb 27.
- G. Ancillary Services – Jen Anderson
 1. See report.
- H. Finance Report & Financials – John Chivers
 1. See report.
 2. Employee Retention Tax Credit(ERTC) – still awaiting this payment
- I. Administrator Report – John Chivers
 1. See report.

VI. NEW BUSINESS

A. Capital Request

1. Hot Water Tanks

After discussion, Board member Kreskey moved to approve as presented capital request for new hot water tanks in the amount of \$121,245.00. Board member Aasen seconded the motion. Motion passed (5-0) with the following vote: Kreskey – Yes, Young – Yes, Bridge – Yes, Fraley – Yes, Aasen – Yes.

2. MRI building architect fees

After discussion, Board member Bridge moved to approve as presented capital request for MRI building architect fees in the amount of \$58,000.00 as presented. Board member Kreskey seconded the motion. Motion passed (5-0) with the following vote: Kreskey – Yes, Young – Yes, Bridge – Yes, Fraley – Yes, Aasen – Yes.

B. Policy

1. New - ADMB_0300 - Competency and Training Requirements

After discussion, Board member Aasen moved to approve as presented Policy ADMB_0300 Competency and Training Requirements. Board member Bridge seconded the motion. Motion passed (5-0) with the following vote: Kreskey – Yes, Young – Yes, Bridge – Yes, Fraley – Yes, Aasen – Yes.

2. Revision - Policy *ADMB_1010 – Ongoing Professional Practice Evaluation(OPPE) Forms*

After discussion, Board member Kreskey moved to approve as presented and modified [patient days not days] Policy ADMB_1010 OPPE Forms. Board member Aasen seconded the motion. Motion passed (5-0) with the following vote: Kreskey – Yes, Young – Yes, Bridge – Yes, Fraley – Yes, Aasen – Yes.

C. Next Board Meeting –Wednesday February 25, 2026, 7:30am

Board Vice Chair Young closed the regular session at 8:29 am and called the Executive Session to order.

VII. EXECUTIVE SESSION

192.660. (1) ORS 192.610 to 192.690 do not prevent the governing body of a public body from holding executive session during a regular, special, or emergency meeting, after the presiding officer has identified the authorization under ORS 192.610 to 192.690 for holding the executive session.

(2) The governing body of a public body may hold an executive session:

(e) To conduct deliberations with persons designated by the governing body to negotiate real property transactions.

VIII. RETURN TO REGULAR SESSION AND POSSIBLE ACTION BY THE BOARD

Board Vice Chair Young adjourned the Executive Session and called the regular session back into order at 8:34 am.

Board Chair Ron Kreskey did not rejoin the regular session.

No further Board action was required.

IX. ADJOURNMENT

Board Vice Chair Young requested a motion to adjourn the board meeting. Aasen moved to adjourn the meeting; Bridge seconded. Motion passed (4-0) with the following vote: Young – Yes, Bridge – Yes, Fraley – Yes, Aasen – Yes.

Board Vice Chair Young declared the meeting adjourned at 8:35 am.

APPROVED THIS 25th day of February 2026



Ronald Kreskey, Chair



Brenda Fraley, Secretary



Director of Quality/Risk Management Update

LUHD Board of Directors January 28, 2026

Regulatory Update

- DNV survey NC-1 Objective Evidence of Corrective Action Plan (CAP) accepted 01/12/2026

Incident / Unusual Occurrence Reports

November 2025

38 incidents; 0 reported anonymous

Meditech Classifications:

- 19 Medication events
- 4 Equipment
- 3 Non-patient Medication events
- 2 Lab
- 2 Admission/ Transfer/ Discharge
- 2 Treatment & Therapies
- 2 Safety/ Security
- 1 Radiology
- 1 Behavior
- 1 Employee Incident
- 1 Property

December 2025

42 incidents 1 reported anonymous 2%

Meditech Classifications:

- 24 Medication events
- 4 Admission/ Transfer/ Discharge
- 3 Behavior
- 3 Fall
- 2 Radiology
- 2 Nutrition & Dietary
- 1 Equipment
- 1 Treatment & Therapies
- 1 Blood Incident
- 1 Vascular Access & Infusion

Grievances - Grievance Committee last met on October 28, 2025.

November - Zero Grievances

December - 3 Grievances

- 1 Care concern
- 1 Complaint about provider
- 1 Complaint about staff member

Respectfully submitted,

Julia Floyd BSN, RN, CPHQ, RHCNOC
Director of Quality/Risk Management



Compliance Program Update

LUHD Board Meeting

January 28, 2026

Compliance and Ethics *Currently in progress*

- Ongoing...
 - Participating in 340B Compliance Committee.
 - Issue: PACU titrates or administers medications in a short period of time in the recovery phase. Each time a drug is administered it drops a charge for a new vial, even though the medication administration is used from the original vial that was pulled.
 - Temporary stop gap in place (pharmacy will manually remove extra charges reconciling with the Omnicell)
 - Preferred resolution being considered is building a location of PACU which would allow charging on “pull” of medication from Omnicell (Meditech ticket was entered for further investigation of this)
- Updates...
 - Training of the passive EHR surveillance system was delayed because of a configuration issue with the data (due to no fault of our own). The issue looks to have been resolved at this time and we are moving forward.

Reports of potential non-compliance received since last reporting period (12/10/2025)

- 0 reports received by third party vendor (anonymous hotline or website)n-person reported directly to compliance officer

Respectfully submitted,

Renae Mefferd, RN
Compliance Officer



CNO UPDATE

LUHD Board of Directors January 28, 2026

Nursing:

New Hires

- Lia Martin RN On Call ACU / ICU 12/29/2025
- Zonia Martinez-Rodriguez RN (was PRN) -now Full-time NOC 1/1/2026
- Joanne Echano RN On Call ACU/OPN 1/8/2026
- Hailee Outlaw CNA On Call 2/16/2026

Offers pending for 2 additional RNs; (1) Full-time NOC & (1) Full-time DAYS

Current Openings

- On Full-time RN NOC
- One Full time CNA ED

Respiratory Therapy:

- One Full-time RT position with offer pending.

Process Improvement/Updates:

1. Emergency Operations:

- **Southwestern Oregon Hospital Preparedness Organization (SWOHPO)**
 - January 28th, 2026
 - Region 3/5 Medical Response Surge Exercise. LUHD will be participating.
 - This will count as one of our 2 EOP exercises required annually.
 - Scenario: Ice Storm event with added element of cybersecurity issues for hospital partners.
- **Simulation Event: Pediatric Cold-Water Drowning**
 - March 4th - Afternoon will be hands-on learning skills
 - March 5th - Morning will be the Simulation event; will run through simulation twice.

2. Preop Process Improvement

- Focus for 2026 will be:
 - Anesthesia approval workflow
 - PCP Risk Assessment clearance
 - Development of Preop clinic
 - Data collection for cancelations less than 24-hour notice to analyze for process improvement opportunities.
- Team will reconvene in January with focus on Total Joint education and workflow processes.

Respectfully submitted,

Jennifer Green, BSN RN RHCNOC, Chief Nursing Officer



Lower Umpqua
Hospital District
600 Ranch Road
Reedsport, OR 97467
541-271-2171

January 28, 2026

LUHD BOARD OF DIRECTORS: MEDICAL STAFF REPORT

LUHD medical staff reviewed and approved a large consent agenda consisting of reviewing committee meeting minutes, approving LUHD medication formulary changes, surgical order sets, pharmacy protocols and policies, and outpatient nursing orders.

Ongoing Professional Practice Evaluation Scorecards or “OPPE” was updated to reflect more accurate and attainable metrics through Meditech EMR.

Recredentialing was completed for a large portion of medical staff providers at LUHD.

Specific procedural privileging was granted to Julie Dekker-Flint, CRNA, to advance her goals of starting a more comprehensive pain management program at LUHD in 2026.

LUHD medical staff and DFHC are excited to have hired Shynar Johnson, PA, who has accepted at position at DFHC.

Regards,

Jason Sargent, DO

Chief of Staff: Lower Umpqua Hospital

Medical Director: Dunes Family Health Care



CONTACT DETAILS

Public Relations

Lower Umpqua Hospital District

public_relations@luhonline.com

(541) 271 6336

MARKETING & COMMUNICATIONS

BOARD OF DIRECTORS

January 28, 2026

- **TOAST OF THE SOUTH COAST**
 - LUHD Awarded Gold: Hospital, Emergency Department, Pharmacy, and Physical Therapy, Silver: Medical Facility, and Orthopedic Services
- **DIGITAL ADVERTISING**
 - Bi-Coastal Media
 - Continuing Social, Display and Audio Advertising featuring Dr. Shank and General Surgery
 - KMTR/KCBY-16
 - Updating and increasing current ads to include Retail Pharmacy footage.
 - Participated in another edition of The Morning Brew
 - Social Media Channels
 - Continue updating with District news and current events
- **PRINT ADVERTISING**
 - Gold Printing - Business Card Redesign
 - Partners in Care - Winter Edition Delivered
 - General Surgery Mailer - Draft
 - Oregon Coast Mailer, Everything Umpqua (Quarterly), Chamber of Commerce Annual Calendar
- **CURRENT MARKETING CAMPAIGNS**
 - Rehabilitation Services - Dynamic Ad Creation - Provider Videos & Updated Images
 - General Surgery - Dr. Shank
- **WEBSITE UPDATE**
 - New Developer Webpage - Epuerto provided a link to a newly updated website. Not currently live and still under construction while content and navigation is finalized.
 - Updates to current site continue - OPN Order Sets, Employment Page Redesign, News Blog
- **COMMUNITY OUTREACH & EVENTS**
 - Retail Pharmacy Grand Opening! Details and Photos in December District Newsletter
- **FAMILY RESOURCE CENTER**
 - 120 Services provided for 62 individuals in January
 - \$160 Sunrise Tokens distributed
 - Moose Lodge Donation provided gas cards, laundry gift cards, Ace Hardware, CB Cab
 - Energy Assistance and Housing make up the majority of assistance requests

600 RANCH ROAD, REEDSPORT OR 97467

WWW.LOWERUMPQUAHOSPITAL.ORG

Lower Umpqua Hospital



LOWER UMPQUA HOSPITAL FOUNDATION

BOARD OF DIRECTORS

January 28, 2026

- **ANNUAL MEETING**
 - January 14, 2026
- **OFFICER NOMINATION & ELECTION**
 - Updated Board Manuals for Directors
- **ANNUAL REPORT**
 - Currently in Progress - Review of 2025 Foundation Events and Project Updates
- **GRANTS**
 - Final reports for 3D Mammography Grants have been successfully submitted to the JA Mogan Foundation and the Oregon Community Foundation. Project Completed.
 - Final reports for Retail Pharmacy - In Progress (Due July 2026 but will submit early)
 - Submitted Grant Request to OCF "Imaging for Impact: LUHD Radiology Initiative" (1/16) requesting funds for DEXA and X-ray.
- **PROJECT UPDATE**
 - Fun Outdoor Fitness - City presented updated quotes for stationary park equipment.
 - DEXA - LUH Board Directors passed a motion designating funds for DEXA.
- **SCHOLARSHIP COMMITTEE**
 - Submitted Local Scholarship Update to RCCS - Applications out to students Feb. 1
 - Nursing Scholarship - 3 Applicants scheduled for interviews
 - Planning to post application online and promote on LUHD Website
- **EVENTS COMMITTEE**
 - Putt for Pink 2026 - Saturday, August 8th Reedsport Golf Course
 - Dunes Family Health Care Reception - Spring
 - Reedsport 5K Salmon Run & Walk - Saturday, September 12th

Next Meeting is April 8th at 11:30am @ LUH Business Office Conference Room



CHIEF HUMAN RESOURCES OFFICER REPORT

Board of Directors January 28, 2026

Employee Hiring & Recruitment:

December/January: (As of 1/23/2026):

- 4) RN, Per-Diem – Acute Care
- Tray Aide, Temporary – Dietary
- Admitting Clerk, Full-Time – Admitting
- Sonographer, Full-Time – Radiology
- CNA, Full-Time – Acute Care
- Pharmacist, Full-Time – Pharmacy
- Referrals Coordinator, Full-Time - DFHC

We currently have these positions open on our job board, website and Indeed (no per-diem positions are listed below):

- CNA – Full-Time, Days – Acute Care
- RN – Full-Time, Nights – Acute Care
- PAR III – Full-Time – Patient Accounts
- Radiology Tech (X-Ray/CT/MRI) – Full-Time – Radiology
- Respiratory Therapist – Full-Time – Respiratory
- Scrub Tech – Full-Time – Surgical Services
- Physical Therapist – Full-Time – Rehabilitation
- Physical Therapy Assistant – Full-Time - Rehabilitation

Provider Recruitment:

- We had a site visit with Shynar Johnson, PA-C, and there was an overwhelmingly positive response to her interview and time spent with staff and providers. We sent her an offer of employment, she accepted, and has a target start time of mid-March. We are so excited to have Shynar join us!

Employee Turnover:

- The annualized voluntary employee turnover rate for the quarter ended 12/31/2025 was 6.35%
- YTD (6 months) the annualized rate is 9.60%.

High School Program, External Meetings, Trainings:

- We just kicked off our Healthcare Careers class with three new students from RCCS. They are all juniors, two have interest in ultrasound and one has interest in pharmacy, we will see if they change their thoughts by the end of the program.

Board Appointment, Professional Involvement:

- I was recently selected to be a Board Member for the Special Districts Association of Oregon. I am excited and grateful for this opportunity and Board members of the District will be coming to our Hospital to learn more about our operations. I will be sworn in on February 5, 2026 at the Annual Conference in Seaside, Oregon, it is a four-year term.

Other:

- The HR department has been continuing to work on our changes in correlation with the Payroll Department – the changing from ADP to UKG project which comprises of a lot of meetings, testing, and details. We are integrating new HR modules now, including Hiring/Onboarding and Performance Management. I am excited for these pieces to be utilized.
- I continue to work on policy updates, unemployment hearings, legal matters, employee disciplinary actions, union issues, employee/provider/temporary staffing recruitment and retention.
- I remain involved in the VIRT, Workplace Environment Committee, Events Committee, Emergency Operations Committee, Comprehensive Quality Council, New Hire Orientation, Special Districts Association of Oregon, Douglas County SHRM, and am a Reedsport Rotary Club Board Member.

Respectfully Submitted,

Holly Tavernier
Chief Human Resources Officer



ANCILLARY SERVICES REPORT

Board of Directors January 28, 2026

- Information Technology
 - The new phone system build is underway. Training and system setup are currently being completed in collaboration with the IT team and the phone vendor. A soft rollout to one or two departments is planned to identify and resolve any issues ahead of full deployment. Full go-live is tentatively scheduled for early March.

- Radiology
 - We are pleased to welcome Cindy Laurent, our new ultrasound technologist, who started on January 20.

Respectfully submitted,

Jennifer Anderson, RHIT, MBA, CPC, CFPC
Chief Ancillary Services Officer

Board of Directors
Monthly Financial Report
Month Ending December 31, 2025



Operations:

We had another excellent month with Gross Charges coming in at \$6.83 million or 5.3% better than budget. Our expected collection rate was also better than budget (52.3% versus 49.63%). This led to net patient revenue of \$3.76 million (12.8% better than budget). Other operating revenue continues to run better than budget, primarily due to the Retail Pharmacy thus total operating revenue of \$4.17 million was 12.3% better than budget.

Total Operating Expenses of \$4.17 million exceeded budget by 7.6% but were in line with the better than budgeted revenue. The only expense line item of note was rental expense which exceeded budget by \$25,100 or 65.3% due to two months of our MRI rental (\$24,000 per month) being charged to this month.

We had an operating surplus of \$1,822 compared to a budgeted loss of \$159,100. For the year we have an operating surplus of \$267,300 compared to a budgeted loss of \$954,400. We have a total surplus for the month of \$214,000 (budget \$69,100) and a total surplus for the year of \$1,708,700 (budget \$414,800). I set aside an additional \$100,000 for a potential 2025-26 Medicare Cost Report settlement this month bringing the total set aside year to date to \$350,000. Last year we ended up owing Medicare about \$415,000 on approximately a \$1.6 million total surplus.

Balance Sheet:

Cash (\$6,337,400) is up by \$1.38 million over last month due to over \$1.96 million in tax receipts. Without the tax receipts we would have been down \$579,000. We had a very high cash disbursement month for the following non-reoccurring reasons: Each December, staff are allowed to cash out a portion of their Paid Time Off bank. This amounted to about \$255,000. As reported last month, we missed a payment to our Emergency Department physician provider group last May. This \$195,000 payment was also made in December. Finally, we made an \$80,000 payment to the contractor working on our Retail Pharmacy remodel. The total of cash represents 51 days of cash on hand (target is 45 days).

Net Patient Accounts Receivable (\$5,773,600) are up by \$288,100. This represents about 62 days of revenue (target is 55 days). We continue to work on bringing this number down though concerted collections efforts.

'Other' Accounts Receivable (\$641,500) are down by \$94,000 net as follows: Aidan made an extra payment on account this month of \$45,000. When we sign-on new providers, we often offer sign-on 'loans' as opposed to bonuses. They are deemed loans because if the provider does not fulfill their sign-on commitments, they will be required to repay part or all

of the loan. Once all requirements are met, we 'forgive' the loan. We forgave about \$37,000 in loans this month. We also had an excellent Retail Pharmacy receivables collections month (collections exceeded new revenue by about \$69,000. Revenue was down due to the four day closure leading up to the grand re-opening).

Provider Tax (\$455,500) is up due to much more than budgeted revenue. It is a pass through and does not impact our bottom line. You may notice that the Provider Tax receivable and the Provider Tax payable do not match (usually they are exactly the same). The \$17,000 difference is due to a calendar year-end reconciliation payment which will be cleared up in February.

Total Current Assets (\$17,608,000) are up by \$4,400. Total Current Liabilities (\$3,853,100) are down by \$228,100. This resulted in a current ratio of 4.6 – up from 4.3 last month.

Construction in Progress (\$245,100) represents our Retail Pharmacy project and some capitalized architect costs related to our MRI project. The Pharmacy project costs of about \$230,000 will be reclassified to Property, Plant and Equipment in January.

Volumes:

Predominantly up over November with Rehab visits and RMC visits being the exceptions.

Cash Flow Analysis:

Shows the good tax collections and large cash disbursements that were the drivers of our \$1.38 million net cash increase.

Productivity:

Shows a nice rebound (100.3%) over November's 98.1% result (higher is better). It's not unusual to have decent results in December due to staff taking time off for the holidays. Productivity for the year is 99.1%.

Dashboard:

Lots of green this month reflecting all the things discussed here.

LUHD
 UNAUDITED OPERATING STATEMENT
 Through 6 Periods Ended December 31, 2025

	CURR MO BUDGET	2025 DEC	CM VAR-\$	CM VAR-%	2024 DEC	YTD BUDGET	YTD ACTUAL	YTD VAR-\$	YTD VAR-%	YTD LY
Revenue										
Patient Revenue										
Gross Charges	\$6,484,698	\$6,827,954	\$343,256	5.3%	\$5,760,414	\$38,908,190	\$40,458,890	\$1,550,701	4.0%	34,446,082
Deductions	(\$3,266,117)	(\$3,256,439)	\$9,678	-0.3%	(\$2,835,711)	(\$19,596,702)	(\$20,067,002)	(\$470,300)	2.4%	(16,751,856)
Net Patient Revenue	\$3,218,581 49.63%	\$3,571,515 52.31%	\$352,934	11.0%	\$2,924,703 50.77%	\$19,311,488 49.63%	\$20,391,888 50.40%	\$1,080,401	5.6%	17,694,226 51.37%
Provider Tax	\$108,890	\$183,522	\$74,632	68.5%	\$104,018	\$653,342	\$863,545	\$210,203	32.2%	601,778
Net After Provider Tax	\$3,327,472 51.31%	\$3,755,037 55.00%	\$427,565	12.8%	\$3,028,721 52.58%	\$19,964,830 51.31%	\$21,255,433 52.54%	\$1,290,604	6.5%	18,296,004 53.11%
Non-Patient Revenue										
Misc Revenue	\$58,362	\$69,464	\$11,102	19.0%	\$58,849	\$350,175	\$821,632	\$471,458	134.6%	351,697
Retail Pharmacy	\$325,000	\$343,131	\$18,131	5.6%	\$362,142	\$1,950,000	\$2,202,319	\$252,319	12.9%	1,988,612
Other Recoveries										
Total Non-Patient Revenue	\$383,362	\$412,595	\$29,233	7.6%	\$420,991	\$2,300,175	\$3,023,951	\$723,777	31.5%	2,340,309
Total Revenue	\$3,710,834	\$4,167,632	\$456,798	12.3%	\$3,449,712	\$22,265,004	\$24,279,384	\$2,014,380	9.0%	20,636,313
Operating Expenses										
Payroll	\$1,584,886	\$1,632,140	\$47,254	3.0%	\$1,463,251	\$9,509,319	\$9,554,937	\$45,619	0.5%	8,877,623
Supplies	\$575,766	\$661,382	\$85,616	14.9%	\$485,171	\$3,454,599	\$3,679,337	\$224,739	6.5%	3,093,886
Benefits	\$553,231	\$562,065	\$8,834	1.6%	\$520,864	\$3,319,384	\$3,288,394	(\$30,990)	-0.9%	3,075,202
Professional Fees	\$397,947	\$431,453	\$33,506	8.4%	\$409,430	\$2,387,681	\$2,506,469	\$118,788	5.0%	2,433,683
Purchased Services	\$233,066	\$235,658	\$2,592	1.1%	\$245,335	\$1,398,398	\$1,479,510	\$81,112	5.8%	1,312,525
Contract Labor	\$100,418	\$149,088	\$48,671	48.5%	\$144,777	\$602,505	\$937,391	\$334,886	55.6%	723,983
Provider Tax	\$108,890	\$183,522	\$74,632	68.5%	\$104,018	\$653,342	\$863,545	\$210,203	32.2%	601,778
Depreciation	\$76,711	\$50,597	(\$26,114)	-34.0%	\$66,978	\$460,263	\$322,782	(\$137,481)	-29.9%	406,517
Rentals & Leases	\$38,757	\$64,080	\$25,323	65.3%	\$33,312	\$232,543	\$254,677	\$22,134	9.5%	188,561
Repairs & Maintenance	\$40,548	\$43,313	\$2,766	6.8%	\$36,842	\$243,285	\$250,587	\$7,302	3.0%	233,389
GASB Depreciation	\$39,015	\$38,266	(\$749)	-1.9%	\$35,120	\$234,089	\$219,486	(\$14,603)	-6.2%	224,212
Insurance	\$30,988	\$29,336	(\$1,652)	-5.3%	\$28,193	\$185,929	\$189,776	\$3,848	2.1%	178,597
Utilities	\$28,013	\$44,877	\$16,865	60.2%	\$28,897	\$168,075	\$180,283	\$12,208	7.3%	151,196
Minor Equipment	\$23,161	\$10,497	(\$12,664)	-54.7%	\$9,355	\$138,966	\$84,414	(\$54,552)	-39.3%	51,062

LUHD
 UNAUDITED OPERATING STATEMENT
 Through 6 Periods Ended December 31, 2025

	CURR MO	2025	CM	CM	2024	YTD	YTD	YTD	YTD	YTD
	BUDGET	DEC	VAR-\$	VAR-%	DEC	BUDGET	ACTUAL	VAR-\$	VAR-%	LY
Dues and Subscriptions	\$10,955	\$12,486	\$1,531	14.0%	\$13,163	\$65,730	\$78,896	\$13,166	20.0%	71,785
Education/Training	\$10,338	\$8,871	(\$1,467)	-14.2%	\$2,359	\$62,025	\$44,663	(\$17,362)	-28.0%	19,010
GASB Interest Expense	\$6,714	\$2,267	(\$4,447)	-66.2%	\$4,488	\$40,281	\$23,706	(\$16,575)	-41.1%	36,688
Advertising	\$4,917	\$2,281	(\$2,636)	-53.6%	\$3,694	\$29,500	\$20,448	(\$9,052)	-30.7%	30,870
Travel	\$3,292	\$1,449	(\$1,843)	-56.0%	\$1,535	\$19,750	\$16,558	(\$3,192)	-16.2%	16,850
Licenses & Fees	\$2,287	\$2,182	(\$105)	-4.6%	\$1,711	\$13,723	\$16,241	\$2,519	18.4%	12,678
Total Operating Expenses	\$3,869,897	\$4,165,810	\$295,913	7.6%	\$3,638,493	\$23,219,384	\$24,012,100	\$792,716	3.4%	21,740,095
Income / (Loss) from Operations	(\$159,063)	\$1,822	\$160,885	-101.1%	(\$188,781)	(\$954,380)	\$267,284	\$1,221,664	-128.0%	(1,103,782)
Operating Margin:	-4.3%	0.0%			-5.5%	-4.3%	1.1%			-5.3%
Non-Operating Revenue / (Expense)										
Interest	(\$1,917)	(\$1,341)	\$576	-30.0%	(\$1,913)	(\$11,500)	(\$8,775)	\$2,725	-23.7%	(12,530)
Sale of Assets	\$0	(\$37,104)	(\$37,104)	NA	\$0	\$0	(\$41,432)	(\$41,432)	NA	8,657
Donations	\$174	\$0	(\$174)	-100.0%	\$0	\$1,045	\$1,178	\$133	12.7%	1,698
Grants	\$0	\$542	\$542	NA	\$40,881	\$0	\$65,630	\$65,630	NA	50,884
Interest Income	\$13,000	\$33,154	\$20,154	155.0%	\$35,151	\$78,000	\$123,169	\$45,169	57.9%	73,724
Taxes	\$216,936	\$216,936	(\$0)	0.0%	\$203,893	\$1,301,617	\$1,301,616	(\$1)	0.0%	1,223,931
Total Non-Op Inc / (Exp)	\$228,194	\$212,187	(\$16,007)	-7.0%	\$278,012	\$1,369,163	\$1,441,386	\$72,224	5.3%	1,346,364
Net Surplus / Deficit	\$69,130	\$214,009	\$144,879	209.6%	\$89,231	\$414,783	\$1,708,670	\$1,293,888	311.9%	242,582
Total Margin:	1.9%	5.1%			2.6%	1.9%	7.0%			1.2%
2025 MEDICARE PAYABLE ADJUSTMENTS		\$100,000					\$350,000			
2025 MEDICAID PAYABLE ADJUSTMENTS		\$0					\$0			
SURPLUS/DEFICIT PRIOR TO ADJUSTMENTS		\$314,009					\$2,058,670			

LUHD
BALANCE SHEET - ASSETS
Unaudited
December 31, 2025

	2025	2025	2024	<u>CHANGE FM</u>	<u>CHANGE FM</u>
	NOV	DEC	DEC	<u>Prior Month</u>	<u>Prior Year</u>
Assets					
Current Assets					
Cash, Unrestricted excl YTD Tax Receipts	\$4,762,630	\$4,183,284	\$1,088,401	(\$579,346)	\$3,094,883
Cash, Unrestricted from Tax Receipts YTD	\$194,279	\$2,154,137	\$2,226,368	\$1,959,858	(\$72,231)
Total Cash, Unrestricted	\$4,956,909	\$6,337,421	\$3,314,769	\$1,380,512	\$3,022,652
Patient Accounts Receivable	\$13,006,175	\$13,597,943	\$11,764,250	\$591,768	\$1,833,693
Less Allowance	(\$7,520,634)	(\$7,824,346)	(\$6,830,263)	(\$303,712)	(\$994,083)
Net Patient Accounts	\$5,485,541	\$5,773,597	\$4,933,987	\$288,056	\$839,610
	42.18%	42.46%	41.94%		
Other A/R					
A/R Other	\$735,846	\$641,527	\$609,657	(\$94,319)	\$31,870
Edward Hulton (Net)	\$93,645	\$93,645	\$93,645	\$0	\$0
A/R Taxes	\$1,338,510	(\$404,412)	(\$672,222)	(\$1,742,922)	\$267,810
Total Other A/R	\$2,168,001	\$330,760	\$31,080	(\$1,837,241)	\$299,680
Inventory	\$644,390	\$626,476	\$627,479	(\$17,914)	(\$1,003)
Provider Tax	\$272,000	\$455,522	\$302,018	\$183,522	\$153,504
Prepaid Expenses	\$314,584	\$313,217	\$319,982	(\$1,367)	(\$6,765)
ERTC Receivable	\$3,770,975	\$3,770,975	\$3,304,089	\$0	\$466,886
Total Current Assets	\$17,612,400	\$17,607,968	\$12,833,404	(\$4,432)	\$4,774,564
Fixed and Non-Current Assets					
Property, Plant & Equip	\$18,106,543	\$18,053,939	\$17,590,670	(\$52,604)	\$463,269
Construction in Progress	\$154,820	\$245,138	\$0	\$90,318	\$245,138
Less Accumulated Depr	(\$14,629,197)	(\$14,679,794)	(\$13,913,040)	(\$50,597)	(\$766,754)
GASB assets	\$2,131,530	\$2,126,999	\$2,264,102	(\$4,531)	(\$137,103)
Less GASB Accumulated Depr	(\$1,189,247)	(\$1,091,625)	(\$1,297,996)	\$97,622	\$206,371
Net P, P & E	\$4,574,449	\$4,654,657	\$4,643,736	\$80,208	\$10,921
Other Non-Current Assets					
Restricted Cash	\$591,283	\$606,443	\$408,602	\$15,160	\$197,841
Third-Party Settlements	(\$917,740)	(\$1,017,740)	(\$36,000)	(\$100,000)	(\$981,740)
Total Non-Current Assets	(\$326,457)	(\$411,297)	\$372,602	(\$84,840)	(\$783,899)
Total Fixed and Non-Current Assets	\$4,247,992	\$4,243,360	\$5,016,338	(\$4,632)	(\$772,978)
Total Assets	\$21,860,392	\$21,851,328	\$17,849,742	(\$9,064)	\$4,001,586

LUHD
BALANCE SHEET - LIABILITIES AND FUND BALANCE
Unaudited
December 31, 2025

	2025	2025	2024	CHANGE FM Prior	CHANGE FM
	NOV	DEC	DEC	Month	Prior Year
Liabilities & Fund Balance					
Current Liabilities					
Accounts Payable	\$1,166,369	\$939,462	\$970,214	(\$226,907)	(\$30,752)
Accrued Liabilities	\$34,342	\$32,980	\$37,599	(\$1,362)	(\$4,619)
Douglas County	\$93,645	\$93,645	\$93,645	\$0	\$0
Line of Credit	\$0			\$0	\$0
Accrued Interest (GASB)	\$0		\$0	\$0	\$0
Refunds Payable	\$269,306	\$262,955	\$235,531	(\$6,351)	\$27,424
Accrued Payroll	\$2,063,059	\$1,903,102	\$1,629,828	(\$159,957)	\$273,274
Medicare Advance Pmt	\$0			\$0	\$0
SBA PPP Loan	\$0		\$0	\$0	\$0
Deferred Revenue: Misc Small Grants	\$182,501	\$182,501	\$37,521	\$0	\$144,980
Provider Tax	\$272,000	\$438,477	\$302,018	\$166,477	\$136,459
Total Current Liabilities	\$4,081,222	\$3,853,122	\$3,306,356	(\$228,100)	\$546,766
Long-Term Liabilities					
Total Commercial Debt	\$613,182	\$593,256	829,294	(\$19,926)	(\$236,038)
Total GASB Debt	\$882,635	\$907,588	810,732	\$24,953	\$96,856
Total Debt	\$1,495,817	\$1,500,844	\$1,640,026	\$5,027	(\$139,182)
Other Liabilities					
Tail	\$0	\$0	\$0	\$0	\$0
Total Liabilities	\$5,577,039	\$5,353,966	\$4,946,382	(\$223,073)	\$407,584
Fund Balance					
Fund Balance	\$14,788,692	\$14,788,692	\$12,660,777	\$0	\$2,127,915
Current Operations	\$1,494,661	\$1,708,670	\$242,583	\$214,009	\$1,466,087
Total Fund Balance	\$16,283,353	\$16,497,362	\$12,903,360	\$214,009	\$3,594,002
Total Liabilities & Fund Balance	\$21,860,392	\$21,851,328	\$17,849,742	(\$9,064)	\$4,001,586

LOWER UMPQUA HOSPITAL

VOLUME STATISTICS

December-25	BUDGET	DEC 2025 ACTUAL	LAST MONTH	HISTORICAL AVE	DEC 2020	DEC 2021	DEC 2022	DEC 2023	DEC 2024	YTD BUDGET	YTD ACTUAL		
IP SERVICES													
PATIENT DAYS:													
MED/SURG:													
ACUTE:	79	81	2.5%	62	81	80	73	93	75	86	469	485	3.5%
ICU:	2	0	-100.0%	0	5	7	2	12	4	0	10	4	-60.3%
SWING:	149	141	-5.2%	142	87	35	79	88	98	133	883	745	-15.6%
O/P HOLD:	18	17	-3.3%	20	24	20	31	28	26	15	104	149	42.8%
TOTAL PATIENT DAYS:	247	239	-3.3%	224	197	142	185	221	203	234	1,466	1,383	-5.7%
SURGICAL SERVICES:													
CASES:	55	34	-37.9%	24	43	40	53	56	42	26	325	224	-31.1%
EMERGENCY SERVICES:													
ER VISITS:	427	428	0.2%	393	364	280	326	451	373	390	2,534	2,715	7.1%
AMBULANCE PATIENTS:	110	127	15.2%	115	96	88	86	108	106	91	654	733	12.0%
ANCILLARY SERVICES:													
LABORATORY TESTS:													
BILLED TESTS:	5,208	5,607	7.7%	4,855	4,340	3,629	4,179	4,987	4,216	4,691	30,909	33,726	9.1%
RADIOLOGY STUDIES:													
RADIOLOGY:	422	361	-14.4%	320	380	365	348	494	326	368	2,503	2,399	-4.2%
CT:	163	221	35.7%	213	130	114	98	153	133	154	966	1,318	36.4%
MRI:	28	49	72.2%	38	26	31	22	25	19	33	169	225	33.2%
NUCLEAR MED :	1	0	-100.0%	0	2	4	1	2	2	1	8	0	-100.0%
ULTRASOUND:	58	80	38.7%	63	47	61	0	93	21	60	342	431	25.9%
ECHO	0	0	0.0%	0	1	4	0	0	0	0	0	0	0.0%
	672	711	5.8%	634	586	579	469	767	501	616	3,989	4,373	9.6%
REHAB VISITS:													
PHYSICAL THERAPY:	675	478	-29.2%	440	457	511	477	356	453	490	4,008	2,914	-27.3%
OCCUPATIONAL THERAPY:	187	147	-21.5%	199	186	251	127	199	185	169	1,111	1,005	-9.5%
SPEECH THERAPY:	41	66	60.2%	75	33	40	28	36	25	37	244	403	64.8%
	904	691	-23.5%	714	677	802	632	591	663	696	5,364	4,322	-19.4%
PAYROLL DATA:													
WORKED HOURS (PAYROLL):	30,726	29,387	-4.4%	28,344	27,250	25,535	28,563	26,924	27,343	27,884	182,376	178,542	-2.1%
WORKED HOURS (REGISTRY):	961	1,380	43.6%	1,005	735	12	445	1,063	573	1,581	5,705	8,527	49.5%
	31,687	30,767	-2.9%	29,349	27,985	25,547	29,008	27,987	27,916	29,465	188,080	187,069	-0.5%
DUNES VISITS:													
Sargent - Phy - Employee	193	190	-1.3%	148	96	0	0	152	152	176	1,143	1,009	-11.7%
Irvine - Phy - Employee	139	165	18.8%	36	83	0	0	165	102	147	824	687	-16.6%
Coe - Phy - Employee	227	212	-6.8%	202	111	0	0	169	195	189	1,350	1,383	2.4%
Vanasche - ML - Employee	29	63	116.9%	120	12	0	0	0	59	0	172	404	134.3%
Dotson - ML - Employee	184	196	6.4%	156	92	0	0	88	194	180	1,093	1,168	6.9%
Berry - ML - Employee	179	179	0.1%	134	45	0	0	0	100	124	1,061	1,009	-4.9%
Bailey - LCSW - Employee	60	63	4.8%	64	25	0	0	126	0	0	357	419	17.4%
Danforth - PA-C - Employee	166	173	4.1%	0	19	0	0	97	0	0	986	1,301	31.9%
Jones - PA-C - Employee	153	0	-100.0%	0	0	0	0	0	0	0	907	128	-85.9%
Serrano - Phy - Employee	68	48	-29.4%	0	0	0	0	0	0	0	403	225	-44.2%
Mello - LCSW - Employee	0	18	0.0%	0	0	0	0	0	0	0	0	20	0.0%
VACANT - -	0	0	0.0%	0	0	0	0	0	0	0	0	0	0.0%
VACANT - -	0	0	0.0%	0	0	0	0	0	0	0	0	0	0.0%
	1,330	1,307	-1.7%	1,088	628	0	0	1,030	931	1,177	7,894	7,753	-1.8%

LOWER UMPQUA HOSPITAL

VOLUME STATISTICS

December-25	BUDGET	DEC 2025 ACTUAL		LAST MONTH	HISTORICAL AVE	DEC 2020	DEC 2021	DEC 2022	DEC 2023	DEC 2024	YTD BUDGET	YTD ACTUAL	
DUNES CHARGES:	\$473,809	\$407,209	-14.1%	\$391,888		\$277,070	\$153,426	\$282,104	\$360,669	\$395,073	\$2,812,286	\$2,624,066	-6.7%
RMC VISITS:													
Shank G - Phy - Employee	57	25	-55.9%	56	25	0	0	67	29	31	336	315	-6.3%
Saunders - Phy - Employee	47	49	3.6%	18	23	0	0	0	58	57	281	219	-22.0%
Ivanitsky - Phy - Employee	126	65	-48.3%	91	21	0	0	0	38	67	746	584	-21.7%
Abanulo - Phy - Contract	3	17	567.2%	16	0						15	108	614.1%
Decker-Flint - CRNA - Contract	31	0	-100.0%								181		-100.0%
VACANT - -	0		0.0%								0		0.0%
VACANT - -	0		0.0%								0		0.0%
VACANT - -	0		0.0%								0		0.0%
	232	156	-32.8%	181	110	0	0	248	148	155	1,378	1,226	-11.0%
RMC CHARGES:	\$250,927	\$145,468	-42.0%	\$117,111	\$159,886	\$175,264	\$178,869	\$158,662	\$131,483	\$155,152	\$1,489,375	\$1,150,222	-22.8%
HOSPITAL CHARGES:	\$5,884,326	\$6,275,277	6.6%	\$5,163,812	\$4,058,583	\$3,158,013	\$3,589,964	\$4,311,035	\$4,023,714	\$5,210,188	\$34,926,322	\$36,684,602	5.0%
TOTAL FACILITY CHARGES:	\$6,609,062	\$6,827,954	3.3%	\$5,672,811	\$4,512,138	\$3,610,347	\$3,922,260	\$4,751,801	\$4,515,866	\$5,760,414	\$39,227,983	\$40,458,891	3.1%

LOWER UMPQUA HOSPITAL

CASH FLOW ANALYSIS

FYE 06/30/2026:

	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	YTD	Monthly
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	2025-26	Ave
TOTAL A/R COLLECTIONS:	\$2,956,377	\$3,224,833	\$2,713,869	\$3,262,603	\$3,393,291	\$3,053,428	\$3,721,900	\$3,317,950	\$3,055,658	\$3,716,197	\$3,020,670	\$3,292,740	\$20,125,116	\$3,354,186
TAXES:	\$97,799	\$29,997	\$61,571	\$13,236	\$15,844	\$45,755	\$10,433	\$18,647	\$8,964	\$5,252	\$150,983	\$1,959,858	\$2,154,137	\$359,023
LOAN PROCEEDS*:													\$0	\$0
TRANSFERS (TO)/FROM RESTRICTED							(\$15,000)	(\$15,000)	(\$15,000)	(\$129,591)	(\$15,900)	(\$15,000)	(\$205,091)	(\$344,382)
RETAIL PHARMACY:	\$352,919	\$299,736	\$340,157	\$343,290	\$320,591	\$325,307	\$374,834	\$321,959	\$386,497	\$386,155	\$362,273	\$412,409	\$2,244,127	\$374,021
OTHER NON A/R:	\$883,786	\$381,889	\$479,723	\$165,556	\$117,269	\$492,547	\$194,807	\$156,265	\$186,842	\$676,495	\$431,259	\$158,223	\$1,803,891	\$300,649
TOTAL NON A/R CASH:	\$1,334,504	\$711,622	\$881,451	\$522,082	\$453,704	\$863,609	\$565,074	\$481,871	\$567,303	\$938,311	\$929,015	\$2,515,490	\$5,997,064	\$999,511
TOTAL COLLECTIONS:	\$4,290,881	\$3,936,455	\$3,595,320	\$3,784,685	\$3,846,995	\$3,917,037	\$4,286,974	\$3,799,821	\$3,622,961	\$4,654,509	\$3,949,685	\$5,808,230	\$26,122,181	\$4,353,697
TOTAL PAYMENTS:	\$3,752,666	\$3,838,119	\$3,615,074	\$3,576,040	\$3,709,598	\$3,816,440	\$3,950,172	\$3,811,090	\$3,783,744	\$3,936,978	\$4,253,262	\$4,427,718	\$24,162,964	\$4,027,161
NET CHANGE:	\$538,215	\$98,336	(\$19,754)	\$208,645	\$137,397	\$100,597	\$336,802	(\$11,269)	(\$160,783)	\$717,531	(\$303,577)	\$1,380,512	\$1,959,217	\$326,536
UNRESTRICTED CASH: BEG BAL	\$3,314,769	\$3,852,984	\$3,951,320	\$3,931,566	\$4,140,211	\$4,277,608	\$4,378,204	\$4,715,006	\$4,703,737	\$4,542,955	\$5,260,486	\$4,956,909	\$4,378,204	
UNRESTRICTED CASH: END BAL	\$3,852,984	\$3,951,320	\$3,931,566	\$4,140,211	\$4,277,608	\$4,378,204	\$4,715,006	\$4,703,737	\$4,542,955	\$5,260,486	\$4,956,909	\$6,337,421	\$6,337,421	
VERIFY:	\$3,852,984	\$3,951,320	\$3,931,566	\$4,140,211	\$4,277,608	\$4,378,204	\$4,715,006	\$4,703,737	\$4,542,955	\$5,260,486	\$4,956,909	\$6,337,421		
DAYS CASH ON HAND:	34.0	34.4	34.1	35.4	37.0	36.8	39.3	38.2	36.9	42.0	40.3	51.0		
A/R:														
TOTAL CHARGES:	\$6,233,931	\$6,078,295	\$5,899,480	\$6,303,146	\$6,830,857	\$6,054,122	\$7,172,601	\$6,918,471	\$6,483,687	\$7,383,365	\$5,672,811	\$6,827,954		
TOTAL A/R:	\$11,895,562	\$11,404,237	\$11,877,263	\$11,868,522	\$12,149,086	\$12,156,852	\$12,065,725	\$12,656,300	\$13,012,662	\$13,422,860	\$12,735,420	\$13,335,383		
DAYS O/S:	61.1	56.8	58.7	57.8	58.7	57.7	55.3	57.8	58.2	59.4	59.3	61.7		

LOWER UMPQUA HOSPITAL DISTRICT
PRODUCTIVITY REPORT

MONTH OF DECEMBER 2025

DATA IS VALID

Dept#	Department	Unit of Service	BUDGETED	ACTUAL	ACTUAL	BUD	ACT	VOL	BUDGET			
			Hrs / UOS	Hrs / UOS	PROD %				VOL	TOTAL FIXED	TOTAL EARNED	TOTAL ACTUAL HOURS
60050	OP NURSING	Visits	2.4018	2.4014	100.0%	111	131	118.3%	266	315	315	(0)
61700	RESPIRATORY THERAPY	Procedures	2.2033	1.2620	174.6%	337	471	139.9%	742	1,038	594	(443)
62400	AMBULANCE	Patients	20.1579	17.3864	115.9%	110	127	115.2%	2,222	2,560	2,208	(352)
70100	LABORATORY	Billed Tests	0.2518	0.1860	135.4%	5,208	5,607	107.7%	1,311	1,412	1,043	(369)
81000	NUTRITIONAL ED	Revenue	150.8333	50.6667	307.1%	1	1	100.0%	156	156	51	(105)
81100	DIETARY	Meals	1442.1667	1,526.3167	94.5%	1	1	100.0%	1,442	1,442	1,526	84
83000	MATERIALS MANAGEMENT	Adjusted Patient Days	600.7500	514.5000	116.8%	1	1	100.0%	601	601	515	(86)
83100	INFO TECH	Adjusted Patient Days	620.8333	462.6833	134.2%	1	1	100.0%	621	621	463	(158)
83200	CLINICAL INFORMATICS	Adjusted Patient Days	386.2500	402.0333	96.1%	1	1	100.0%	386	386	402	16
83900	ADMITTING	O/P Visits + Discharges	1518.4167	1,749.5333	86.8%	1	1	100.0%	1,518	1,518	1,750	231
84000	PRE SERVICE	O/P Visits + Discharges	601.5000	630.2000	95.4%	1	1	100.0%	602	602	630	29
84400	MEDICAL RECORDS	O/P Visits + Discharges	603.3333	647.0333	93.2%	1	1	100.0%	603	603	647	44
90000	GENERAL ACCOUNTING	Adjusted Patient Days	754.0833	665.7833	113.3%	1	1	100.0%	754	754	666	(88)
91000	PATIENT ACCOUNTING	O/P Visits + Discharges	1820.0000	1,519.3167	119.8%	1	1	100.0%	1,820	1,820	1,519	(301)
94000	HUMAN RESOURCES	Total Worked Hours	301.6667	302.6333	99.7%	1	1	100.0%	302	302	303	1
95000	ADMINISTRATION	Adjusted Patient Days	301.6667	379.5500	79.5%	1	1	100.0%	302	302	380	78
95100	MEDICAL STAFF SERVICES	Adjusted Patient Days	150.8333	159.1167	94.8%	1	1	100.0%	151	151	159	8
									13,798	14,581	13,169	(1,412)

ROLL-UPS

Dept#	Department	Unit of Service	BUDGETED	ACTUAL	ACTUAL	BUD	ACT	VOL	TOTAL FIXED	TOTAL EARNED	TOTAL ACTUAL HOURS	HOURS VS EARNED
60000	NURSING ADMINISTRATION	Staff RN Hours	462.1667	417.0333	110.8%	1	1	100.0%	462	462	417	(45)
87000	CARE COORDINATOR/UR	Adjusted Patient Days	173.3333	165.3333	104.8%	1	1	100.0%	173	173	165	(8)
95050	INFECTION CONTROL/EMPL HEALTH	Adjusted Patient Days	150.8333	153.3333	98.4%	1	1	100.0%	151	151	153	2
95150	RISK MANAGEMENT/QUALITY	Adjusted Patient Days	150.8333	123.3333	122.3%	1	1	100.0%	151	151	123	(28)
									937	937	859	(78)

60200	ICU/CCU	ICU/CCU Patient Days	37.5000	0.0000	0.0%	2	0	0.0%	64	0	0	0
60700	ACUTE	Acute Patient Days	18.4520	36.9683	49.9%	79	81	102.5%	1,457	1,495	2,994	1,500
60800	SWING BED	Swing Patient Days	7.2474	3.2216	225.0%	149	141	94.8%	1,078	1,022	454	(568)
66000	OBSERVATION	Equivalent Patient Days	7.2474	0.0000	0.0%	18	17	96.7%	127	123	0	(123)
62300	E/R	Visits	4.6540	4.3288	107.5%	427	428	100.2%	1,987	1,992	1,853	(139)
									4,714	4,632	5,301	670

60100	SURGERY	Cases	18.3876	28.1397	65.3%	55	34	62.1%	1,007	625	957	332
60150	RECOVERY	Cases	10.3716	0.0000	0.0%	16	13	83.6%	161	135	0	(135)
									1,168	760	957	197

LOWER UMPQUA HOSPITAL DISTRICT
PRODUCTIVITY REPORT

MONTH OF DECEMBER 2025

DATA IS VALID

Dept#	Department	Unit of Service	BUDGETED Hrs / UOS	ACTUAL Hrs / UOS	ACTUAL PROD %	BUD VOL	ACT VOL	VOL VAR	BUDGET			
									TOTAL FIXED	TOTAL EARNED	TOTAL ACTUAL HOURS	HOURS VAR VS EARNED
65900	SPEECH THERAPY	Visits	3.7320	2.0222	184.5%	41	66	160.2%	154	246	133	(113)
70910	PHYSICAL THERAPY	Visits	1.7750	2.2583	78.6%	675	478	70.8%	1,199	848	1,079	231
70920	OCCUPATIONAL THERAPY	Visits	1.6425	1.6586	99.0%	187	147	78.5%	307	241	244	2
					91.7%				1,660	1,336	1,457	121
66200	ECHO	Studies		0.0000	0.0%		0	100.0%	0	0	0	0
70410	RADIOLOGY DIAGNOSTIC	Studies (incl Mam & Dex)	2.0703	2.4706	83.8%	422	403	95.6%	873	834	996	161
70420	ULTRASOUND	Studies	2.6657	0.6971	382.4%	58	80	138.7%	154	213	56	(157)
70430	NUCLEAR MEDICINE	Studies		0.0000	0.0%		0	100.0%	0	0	6	6
70440	CT SCAN	Studies	0.0000	0.0000	0.0%	163	221	135.7%	0	0	0	0
					99.1%				1,027	1,048	1,057	10
70600	RETAIL PHARMACY	Cash	1219.0833	1,528.7969	79.7%	1	1	100.0%	1,219	1,219	1,529	310
70700	PHARMACY	Gross Charges	727.2500	650.1000	111.9%	1	1	100.0%	727	727	650	(77)
					89.3%				1,946	1,946	2,179	233
82000	HOUSEKEEPING	Adjusted Patient Days	1275.3333	1,230.9167	103.6%	1	1	100.0%	1,275	1,275	1,231	(44)
82100	BIO MED	Adjusted Patient Days	177.3333	151.9333	116.7%	1	1	100.0%	177	177	152	(25)
83500	PLANT OPERATIONS	Adjusted Patient Days	759.5000	684.7833	110.9%	1	1	100.0%	760	760	685	(75)
					107.0%				2,212	2,212	2,068	(145)
84100	COMMUNITY OUTREACH	Contacts	138.6667	140.0000	99.0%	1	1	100.0%	139	139	140	1
96000	PUBLIC RELATIONS	Adjusted Patient Days	150.8333	141.3333	106.7%	1	1	100.0%	151	151	141	(10)
					102.9%				290	290	281	(8)
85000	RMC MULTI-SPECIALTY CLINIC	Provider Visits	2.9409	5.3543	54.9%	263	156	59.4%	773	459	835	376
86000	DUNES RURAL HEALTH CLINIC	Provider Visits	2.0402	1.9920	102.4%	1,398	1,307	93.5%	2,852	2,666	2,604	(63)
					90.9%				3,625	3,125	3,439	314
HOSPITAL TOTALS					100.3%				31,377	30,867	30,767	(100)

DASHBOARD LEGEND

STABLE	At or above	98% of Target
CAUTIOUS	At or above	92% of Target
NEEDS ATTENTION	Below	92% of Target

FINANCIAL HEALTH INDICATORS	2025-26 BUDGET/TARGET	Dec-25	Nov-25	Oct-25	Sep-25	Aug-25	Jul-25
Patient Days	239	239	224	264	252	215	189
Average Daily Census	7.7	7.7	7.5	8.5	8.4	6.9	6.1
Operating Room Cases	53	34	24	39	39	39	49
ER Services	413	428	393	436	429	503	526
Clinic Visits (Dunes/RMC)	1,512	1,307	1,269	1,598	1,510	1,484	1,656
OP Visits (Excl ED & Clinics)	1,838	1,743	1,583	1,528	1,910	1,773	1,558
Operating Cash	\$5,576,523	\$6,337,421	\$4,956,909	\$5,260,486	\$4,542,955	\$4,703,737	\$4,715,006
Operating Cash Days	45	51	40	43	37	38	39
Days in AR	55	62	59	59	58	58	55
Current Ratio	3.9	4.6	4.3	4.7	4.4	4.7	4.8
Net Patient Revenue	\$3,218,581	\$3,571,515	\$3,015,071	\$3,846,280	\$2,967,263	\$3,430,194	\$3,561,577
Operating Expense	\$3,869,897	\$4,165,810	\$3,755,499	\$4,058,101	\$3,964,785	\$3,983,499	\$3,948,406
Hospital Gain/Loss	\$69,130	\$214,009	\$85,564	\$872,439	(\$32,473)	\$180,041	\$389,092
Productivity	100.0%	100.3%	98.1%	96.6%	97.8%	101.5%	100.6%



ADMINISTRATOR REPORT

Board of Directors January 28, 2026

Cataract Surgery: We finally got a step closer to making Cataract Surgery a reality at LUHD. We were finally able to get all the parties together on a Zoom call last Friday to work out many of the fine details. With any luck the first patients could be seen as early as March 2, and the first surgeries happen on April 6.

Dr. Bennett: We have agreed on terms in principle to bring Dr. Bennett to RMC on a full-time basis. I am drafting a contract and will have it reviewed by our attorney. We could have full-time podiatry services available for our community out of Reedsport Medical Clinic as soon as early May.

Dr. Abanulo: Dr. Abanulo reports that her monthly visits here take a toll on her family and personal life. She has offered to move to quarterly visits. We are scheduling a call with her to discuss if this will work for all of us, but we may need to end our current arrangement. If so, we want to leave the door open for an agreement at a future date that may work better for us all. We are grateful for the time Dr. Abanulo has been here. We continue our soft search for a full-time gynecologist.

Dr. Saunders/Dr. Seton: Dr. Saunders contract expires March 31, 2027, and he does not intend to renew it. We have started a search for a general surgeon to replace him. We have a conversation with a Dr. Seton from John Day, Oregon on Monday, January 26. Assuming it happens, I will give you an update at the board meeting.

Colton Danforth: Colton's contract expires in May. He has informed me he would like to sign a two-year extension. We will be meeting soon to iron out the details. Colton has been a great addition to our team, and I am glad he has decided to stay!

Nuclear Medicine: As you know, our Nuclear Medicine machine has been out of service since last May. It last broke down in March when we spent over \$24,000 on having it repaired only to have it break down again after just three studies. Every five years the program must be completely recertified and the time for that recertification is now. I do not feel that it is wise to put further funds into a machine that is almost 25 years old at this time. We have too many essential or profitable competing needs. My recommendation is to end our Nuclear Medicine program for now and decommission the unit. If at some future date, we decide to revive the program the best course would be to purchase a new or refurbished gamma camera.

Old Retail Pharmacy Space: After considerable conversation with my administrative team, we have decided that we really need to have our CFO here, in the main facility with the rest of us. As you know, space is at a premium, so I have decided to locate our new CFO in Holly's current office and move Holly to the old retail pharmacy. This should work much better for all concerned.

Dunes Family Expansion: We have engaged our architect firm to work on schematic plans for a future Dunes Family Medicine expansion. The firm has made a site visit and done some preliminary planning. We had a meeting with the stakeholders last Thursday to give feedback on the needs we would like to see addressed. The architects plan on having their preliminary results to us by February 12th. One of the reasons we are taking this on right now is that there is possibly funding for such a project available from the Rural Transformation funds that have been sent to each state from the OBBBA.

Executive Session: We will need an executive session today to discuss deliberations concerning a real property transaction.

Respectfully submitted,

John Chivers
Chief Executive Officer