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# AGENDA

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## LOWER UMPQUA HOSPITAL DISTRICT

### **BUDGET COMMITTEE MEETING**

#### **FISCAL YEAR 2026-2027**

May 12, 2026, 12:00 pm

Main Conference Room or

Via Teams audio conference call

Dial: 1-323-694-9833

Phone conference ID: 597 431 887#

- I. Call to Order
- II. Appoint Budget Committee Chairperson and Secretary
- III. Appoint Budget Officer
- IV. Review Budget Timeline
- V. Approval of Prior Year Budget Committee Meeting Minutes
- VI. 2026-27 Budget Presentation by Budget Officer
- VII. Discussion/Questions
- VIII. Motion to Approve Budget or Set Date of Next Meeting
- IX. Adjourn



# COMMITTEE INFORMATION



# BUDGET COMMITTEE MEMBERS

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## Board of Directors:

Ron Kreskey, Chair

Cheryl Young, Vice Chair

Leon Bridge, Treasurer

Brenda Fraley, Secretary

Sheri Aasen, Director

## Members of the Community:

Michelle Petrofes, MD

Linda Stine

Steve Lund

Jenée Anderson

Michelle Fraley



## LOWER UMPQUA HOSPITAL DISTRICT Budget Calendar Fiscal Year 2026 - 2027

DUE DATE			TASK	ASSIGNED
Fri	1/16/2026	X	Distribute Budget Committee Save the Date	Exec. Assist.
Fri	1/16/2026	X	Capital Budget & OPEX Instructions and Forms to managers.	CFO
Thur	1/22/2026	X	Complete Volume Projections	Admin Team
Mon	2/16/2026	X	Start Budget Meetings With Managers	CFO / Managers
Fri	2/27/2026	X	Capital Budget Request & Minor Equipment Deadline	Managers
Fri	3/13/2026	X	Complete Budget Meetings with Managers	CFO / Managers
Mon	3/16/2026	X	Capital Requests to Admin Team for scoring	Exec. Assist.
Wed	3/25/2026	N/A	If needed: Discuss at Board Meeting - Re-appoint/Appoint New Budget Committee Members	Board
Thur	3/26/2026	X	Finalize Capital Prioritization	Admin Team
Fri	4/17/2026	X	Compile Budget Documents	CFO
Mon	4/20/2026	X	Review Budget Files	CEO
Tue	4/21/2026	X	Publication date: Notice of Budget Committee Meeting (Accepting Public Comment)	Exec. Assist.
Tue	4/28/2026	X	Post on website: Notice of Budget Committee Meeting	Exec. Assist.
Fri	5/8/2026		Budget Documents available	Exec. Assist.
Tue	5/12/2026		<b>Budget Committee Meeting - Main Conference Room - 12:00 PM</b>	
Wed	5/13/2026		<i>Post notice for Second Budget Committee Meeting (if needed)</i>	Exec. Assist.
Fri	5/15/2026		<i>Budget Revisions Completed - if Needed</i>	CFO
Tue	5/19/2026		<i>Second Budget Committee Meeting (if needed)</i>	CFO /Committee
Tue	6/9/2026		Publication date: Notice of Budget Hearing	Exec. Assist.
Wed	6/24/2026		<b>Combined Budget Hearing &amp; Board Meeting - Main Conference Room - 7:30 AM</b>	Board
Tue	6/30/2026		All Documents to County	CFO

LOWER UMPQUA HOSPITAL DISTRICT  
**BUDGET COMMITTEE MEETING**  
**FISCAL YEAR 2025-2026**  
May 20, 2025, 12:00 P.M.  
Main Conference Room or Via Teams

MINUTES

**Budget Committee Meeting attendees:**

- Governing Board of Directors members: Ron Kreskey, Leon Bridge, Cheryl Young, and Brenda Fraley.
  - Virtual: Karen Bedard, Board Secretary.
- Community Budget Committee members: Michelle Fraley, Jenee Anderson, Michelle Petrofes, MD, Linda Stine, \*\*Steve Lund arrived at 12:21pm.
- Staff: Ken Landau, CFO, Stephanie Miller, Executive Assistant, Mary Chambers, Controller, John Chivers, CEO, Holly Tavernier, CHRO, Jennifer Green, CNO, Jen Anderson CASO, and Sierra Stone, Director of Radiology.

**I. Call to Order**

- Board Chair, Ron Kreskey called the meeting to order at 12:03 pm and welcomed everyone. All members introduced themselves. A quorum of nine committee members was confirmed (\*\*and was later a quorum of ten committee members after the arrival of Steve Lund as noted).

**II. Appoint Budget Committee Chairperson and Secretary**

**Motion:** After discussion, Bedard moved to appoint Michelle Fraley to serve as Budget Committee Chairperson and appoint Stephanie Miller to serve as Budget Committee Secretary. Bridge seconded the motion. Motion passed (9-0) with the following vote: Kreskey – Yes, Young – Yes, Bridge – Yes, B. Fraley – Yes, Bedard – Yes, M. Fraley – Yes, Anderson – Yes, Petrofes – Yes, Stine – Yes.

**II. Appoint Budget Officer**

**Motion:** After discussion, Young moved to appoint Ken Landau, CFO, to serve as Budget Officer. Bridge seconded the motion. Motion passed (9-0) with the following vote: Kreskey – Yes, Young – Yes, Bridge – Yes, B. Fraley – Yes, Bedard – Yes, M. Fraley – Yes, Anderson – Yes, Petrofes – Yes, Stine – Yes.

**IV. Review Budget Calendar**

- Budget Committee Chairperson M. Fraley reviewed the budget calendar and the possibility of holding a second meeting, if needed. If a second budget committee meeting is needed, it would be scheduled for no later than May 27th to meet the deadlines for the June 25<sup>th</sup> Budget Hearing and Board of Directors Meeting. The

budget must be adopted no later than June 30<sup>th</sup>.

## **V. Approval of prior year Budget Committee Meeting Minutes, May 14, 2024**

**Motion:** After discussion, Kreskey moved to approve the minutes as presented. Young seconded the motion. Motion passed (9-0) with the following vote: Kreskey – Yes, Young – Yes, Bridge – Yes, B. Fraley – Yes, Bedard – Yes, M. Fraley – Yes, Anderson – Yes, Petrofes – Yes, Stine – Yes.

## **VI. Budget – A best estimate with information currently available.**

### **A. Deliver Budget Message for the 2025-26 Proposed Budget**

The budget message was read to the committee by Budget Officer Ken Landau, CFO, allowing for comments and questions along the way. Discussion regarding the District's tax rate: LUHD has a permanent rate tax of \$3.9729 per \$1000 of assessed value of all taxable property within the District. The only ways for the District's tax receipts to increase are for 1.) property values to increase, or 2.) the voters to approve a higher tax rate in a qualifying election.

\*\*Budget committee member Steve Lund arrived at 12:21pm

#### 1. Historical

- a. Anniversary of two District milestones occurred in 2024: 1.) Formation of the District and 2.) Opening of the hospital.
- b. Financial history and calendar: comparison of annual operating losses, revenues and resulting net gain/loss.

#### 2. Current Year 2024-2025

##### a. Impact drivers:

- i. Hospital Average daily census up by 36%
- ii. Dunes Family Healthcare visits increase by 21%= 2700 visits
- iii. Ancillary departments growth: lab, Xray, MRI, ultrasound
- iv. Services restarted:
  1. Orthopedic joint surgery
  2. 3D mammography service
- v. Other positives
  1. Ambulance service – newly included in Medicare cost reimbursement
  2. Medicare Advantage recoup of underpayments = \$200K
  3. 3D Mammography donation and grants from LUHF, JA Mogan Foundation, Estate of Dorothy Denman = \$300K
  4. Together these contributed to bottom line of \$850K

#### 3. Budget Assumptions

##### a. Statistical

- i. Units of service – overview of five years of service; 2026 average daily census = 8 ; surgery increased to 645 procedures including: ortho growth, cataracts, and pain management services. Ancillary service volume is tied to primary care visits; mammography up to 500; PT = 7951; DFHC up 13% including addition of Dr. Serrano and PCP improved efficiency; contemplating Saturday clinic hours not included in these figures.
- b. Full Time Equivalent = Labor (number of hours considered full time)
  - i. Department – changes in ER = CNAs, Radiology = mammo tech; PT = one therapist; some staff are on leave and will return in new FY; Materials Management = add ; plant ops = change due to retirement; concurrent training in BioMed, so double staffed this year; Med Records = change in-house coding instead of outsourced to a vendor; DFHC = addition of PT provider Dr. Serrano; total increase of 8 FTEs and this includes contract labor.
  - ii. Other assumptions - Charge increases = 3%; materials and services increased 4% due to inflation and increases due to volume. Dietary costs increased by 10%.

#### 4. Operating Budget

##### a. Revenue

- i. Commercial insurance = 12% of total patient revenue. This is the only area where we make a profit; Medicare also deducts 2% as a sequestration cost; growth 10.5% = \$77,816,379. When we have a good year, Medicare pays us less. Question – why is self-pay higher? why the jump? To account for possible Medicaid reduction, we added a buffer.
- ii. Provider Tax – money shuffle; legislators want to eliminate this tax
- iii. Gross patient revenue by department
  - 1. ED
  - 2. SWB, DFHC, ACU, RMC, Hospitalist; these feed our ancillary services; Question about swing bed – clarify comment: we are not expecting an increase in volume, we decreased the rate; why reduce rate; yes per Chargemaster review for self-pay purposes; regardless of our rate we only collect a fixed amount from Medicare; this is why labor distributed to SWB which helps with our Medicare cost basis reimbursement. By lowering our swing bed rate it became comparable to the Medicare rate; we did this to e fair.
  - 3. Other operating revenue – retail pharmacy increased by 60% in the past year; only pharmacy in the area; volume has leveled off; maintaining; nursing home is Aidan; occupancy is maximized and cannot grow; pay per patient per day (PPPD).

iv. Operating expenses

1. Wages – union contract, exempt employee increases; FTE and contract labor decreased, and we hired/have FTEs.
2. Benefits - in line with wages.
3. Minor equipment (under \$5K in costs) - IT needs: computer replacements and memory.
4. Education – low usage in current year, offset to new fiscal year  
Question – where are legal fees? Under purchased services; Professional Fees = doctors and hospitalists

v. Operating loss, etc.

1. Taxes and offsets – in line with long term patterns; grant income and underpayment collections (which may not repeat); we do not budget for grants; taxes current year = our property tax levy from community property owners; approximately \$150K increase.
  - a. Community Benefit = \$6.4M; this is a huge return on the investment of property taxes; subsidized \$5.8M; charity care = \$401K; other = \$209 including dispatch services, sports physicals, school resource officer, and the family resource center.
  - b. Question – Lund recently saw a presentation about the Urban Renewal District Agency and asked if we knew that the expanded UR District includes LUHD and expressed concern because the tax base is frozen. CEO said that LUHD did formally respond and asked NOT to expand the URD boundary because we are forgoing tax revenue. CEO has a table of forecast of forgone revenue.

5. Projected Balance Sheet

- a. Current assets – ERTC receivable of \$3.3M will get us closer to 65 days cash on hand; we are currently at 35 days COH. Net patient accounts = 41.5% since paid less from Medicare/Medicaid because the more efficient we are, the less we are paid as a percentage.
- b. Non-current assets: third party settlements = (\$760M)
- c. Liabilities: Umpqua Bank loan - \$692M remaining principle; GASB Debt = software and equipment leases of greater than one year; this is a more informative method of reporting liabilities; fund balance \$194K; current Ops = \$13.7M.

6. Debt Service

- a. Bank loan covenant = minimum ratio of 1.75; we are now at 2.73, which is well above the required threshold.
- b. Cash = \$873K total for reserve and capital budget; reserve = \$300K to set aside for future or current emergent needs; allowed = \$573K, plan to release funds throughout the year for capital purchases.

## 7. Capital Requests

- a. 37 items requested
- b. Totaling \$2.5M
- c. All important; prioritized based on urgency of need.
- d. Top 20 needs: Of note – ultrasound machine [cannot perform pain mgmt. without it]; Facilities needs for our aging facilities; budget only covers top 5 items; will seek grants for other items; #7 is the transfer switch from main line to emergency generator; question about phone system – why low priority; when prioritizing patient and staff safety comes first; items that are regulatory must be done first; we are reserving – see 6.b - \$300K; we earmark as opposed to segregating into bank accounts; could we go to the URD for funds for our parking lot and sewer line replacement; Aidan is also paying \$100K for sewer line replacement/repair. Status of new ambulance? Need to plan for this very soon.

## 8. Forms

- a. LB-1 – Budget Hearing - State requires this format; consolidation of elements discussed today, prior year and current year.
- b. LB-50 – Property Tax Levy - State requires this format; asking for full amount of permanent tax rate levy.

## 9. Unknowns

- a. Practitioner loss
- b. Legislative changes – Medicaid reductions
- c. Pandemic
- d. Catastrophic damages – failed sewer line, exploding transformer
- e. Competitive factors

## **VIII. Supporting schedules**

- A. Volume - Budget Units of Service
- B. Revenue by Department
- C. Other Operating Revenue
- D. Expense Total by Department
- E. Expense – Human capital (Work FTEs by Department)
  - a. Employees
  - b. Contract Labor
- F. 2025-26 Capital Budget Requests

## **IX. Questions**

- A. Central Supply reflects increases due to increases in orthopedics and other surgeries.
- B. Medicare Advantage changes: enforcement of laws - federal government is suing United Healthcare (Medicare Advantage) for fraud (denials, etc.) and are taking action to ensure we are paid properly.

- C. New retail pharmacy location: when will it have a drive through? Status – we obtained bids and received grants; now back to contractors for final bids then we will move forward. Drive through is a potential Phase II add on.

## **X. Budget and Tax Levy Approvals**

### **Motion to Approve Budget:**

After discussion, Bedard moved that the Budget Committee of the Lower Umpqua Hospital District approve the Budget for the 2025-2026 Fiscal Year ending June 30, 2026, in the amount of \$60,799,278. Bridge seconded the motion. Motion passed (10-0) with the following vote: Kreskey – Yes, Young – Yes, Bridge – Yes, B. Fraley – Yes, Bedard – Yes, M. Fraley – Yes, Anderson – Yes, Petrofes – Yes, Stine – Yes, Lund – Yes.

### **Motion to Approve Property Tax Levy:**

After discussion, Bridge moved that the Budget Committee of the Lower Umpqua Hospital District approve the Property Taxes for the 2025-2026 Fiscal Year ending June 30, 2026, at the rate of \$3.9729 per \$1,000 assessed value for the permanent rate tax levy. Petrofes seconded the motion. Motion passed (10-0) with the following vote: Kreskey – Yes, Young – Yes, Bridge – Yes, B. Fraley – Yes, Bedard – Yes, M. Fraley – Yes, Anderson – Yes, Petrofes – Yes, Stine – Yes, Lund – Yes.

## **X. Adjourn**

Board Chair Kreskey requested a motion to adjourn the budget committee meeting. Bridge moved to adjourn the meeting. Young seconded the motion. Motion passed (10-0) with the following vote: Kreskey – Yes, Young – Yes, Bridge – Yes, B. Fraley – Yes, Bedard – Yes, M. Fraley – Yes, Anderson – Yes, Petrofes – Yes, Stine – Yes, Lund – Yes.

Ron Kreskey Chair of the Board of Directors adjourned the meeting at 1:35 pm.



# BUDGET DOCUMENT

## **BUDGET MESSAGE:**

### **HISTORICAL:**

The district has always experienced operating losses in fulfilling its mission to provide access to much-needed services to the citizens of our community. Historically, the generous tax support provided by the community offsets operating losses and a modest positive bottom line or net gain is shown. A positive bottom line is required to meet our debt obligations, purchase replacement and new equipment and to have the funds needed to invest in growing new services.

Operating losses from 2003 to 2020 averaged \$1.7 million per year and tax revenue averaged \$1.8 million per year. From 2021 to 2024 operating losses ballooned to an average of \$4.9 million related to the COVID Pandemic. Thankfully, most of these losses were offset by various Pandemic relief programs.

Urgent focus and strategic planning helped reduce the operating losses from \$5.4 million in 2022 to \$4.7 million in 2023; to \$3.8 million in 2024; to \$1.3 million in 2025. 2025 marked the first year since 2019 where we made a positive total margin after excluding any grants or other non-operating revenue besides taxes.

**CURRENT YEAR:** The 2026 fiscal year has been successful in building on the improvements made from 2023 through 2025. Gross charges are projected to increase by \$8.4 million (11.7%) over last year – and that is without a charge increase meaning the increase is completely due to volume increases. Net revenue is up 10.4% and total operating revenue is up 11.4%. Operating expenses are only up 7.6% which all results in a projected operating surplus of \$169,000 – the first operating surplus since at least prior to 2002. After non-operating income and expenses consisting of primarily tax revenue, we are projecting a total margin of \$3 million (6.3%). The positive current year is a testament to the strategic work the district has put in place to rebound from the pandemic and other challenges.

### **2026-27 BUDGET:**

The 2026-27 Budget intends to continue and build on the success of 2024-25 year.

Some of the highlights of this plan include:

- **Swing Bed Program:** This program allows Critical Access Hospitals to transition patients from Acute Care to Skilled Nursing or rehabilitation care and remain at the Hospital or be transferred here for recovery. We saw a drop in this service line during the current fiscal year (from 1,616 patient days to 1,377 patient days).

This was offset by an increase in Acute patient days (628 to 947). We expect Swing Bed days to return to the 1,600 level while only seeing a modest drop in Acute days (to 900).

- **Surgery Program:** We have budgeted an increase of 118 cases or 24%. This reflects expectation of bringing online Cataract Surgery and Pain Management procedures and continued growth in the Orthopedics program. The surgery program is a key driver for revenue growth in our 2026-27 budget.
- **Dunes Family Health Care:** Our primary care clinic is a driver to many of our outpatient services. We have budgeted an increase of 2,675 clinic visits or 17.6%. This reflects the addition a full-time Physician Associate (2,000 visits), and increased numbers of daily visits for our existing practitioners. We have had positive results in improving practitioner efficiency with the addition of virtual scribes.
- **Rehab, Radiology, Lab, Respiratory Therapy:** Volume in these departments typically correlate to the change in the above listed programs and have been increased accordingly.
- **Retail Pharmacy:** We have experienced incredible growth in the program over the past four years. We are projecting that this growth will level out during the 2026-27 budget year.

#### **OTHER BUDGET ASSUMPTIONS:**

**CHARGES:** Hospitals maintain an internal list of prices for every service or item (called the chargemaster). Last year we had a chargemaster review performed which looks at prices charged per service. Price adjustments and formularies are being reviewed to ensure they are reasonable in relation to regional competitors. For purposes of the 2026-27 budget, we did not increase our charges. The price transparency act focuses on making healthcare pricing more accessible to patients. Hence the Chargemaster is provided on our website. Charges are somewhat distorted as most patients are more concerned about out-of-pocket costs which will vary according to insurance plans.

**DEDUCTIONS FROM REVENUE:** "Deductions from Revenue" represent the difference between what we charge for services and what we are paid. As a Critical Access Hospital, we are paid for services on a cost-plus 1% basis for most services by both Medicare and Medicaid. Together, these two programs account for about 75% of our total charge volume. Since 2013, Medicare has imposed a 2% sequester (or reduction in payments) so we are actually paid about 99% of our actual cost. Most professional fees are paid from fee schedules except the Dunes Rural Health Clinic which is paid on a modified cost per visit basis regardless of complexity. As we become more efficient

our overall cost per encounter decreases, and Medicare/Medicaid cost payment is reduced accordingly. However, overall efficiency improves bottom line due to commercial insurance contracts who typically pay on a fixed percentage of charges.

Claim denials and short pays are common strategies among insurance companies. We are working to limit these with new processes and legal and legislative assistance to reduce these tactics.

## **OTHER OPERATING INCOME**

These amounts are income from operations not directly related to patient care. These include revenue from Retail Pharmacy, Cafeteria, and Nursing Home rent and services provided to Aidan Nursing Home. The Retail Pharmacy has been providing approximately 200 prescriptions per day since moving into its new location.

## **EXPENDITURES**

- **SALARIES, WAGES & BENEFITS**

**Labor Unions:** Other than exempt managers and providers, most employees are included in one of two unions: Teamsters (registered nurses) and the United Food and Commercial Workers Union (UFCW). The current Teamster agreement is valid through May 31, 2028. The UFCW agreement is valid through June 30, 2027. The 2026-27 financial impacts of both agreements (6% and 4% respectively) have been factored into the budget.

**Exempt Employees:** Rates and contracts are determined utilizing various factors including performance review and annual market analysis. The budget uses contracted wage amounts when applicable and an overall estimate for budget purposes (5%). These analyses are ongoing throughout the year.

**Full Time Equivalent (FTEs):** Worked FTEs for the current year are approximately 178 (including contract employees). An FTE increase of nine (to 187) has been budgeted based on our current position control system. The only actual position increases were in Physical Therapy, IT, and Radiology. The balance of the increase is due to the expectation that all current positions will be filled to their capacity.

- **Benefits** – Most benefits will increase in proportion to the increase in staff salaries and wages. Health insurance rates have been remarkably stable over the past few years. We have budgeted a 6% increase for this budget year.

- **OTHER OPERATING EXPENSES**

The amounts budgeted are primarily based on historical data. The actual expenditures in each category are reviewed in detail and decisions are made about which expenses will continue or end and what new expenditures are requested or required. Expenses that would be tied to patient volumes are increased based on the projected volumes. All categories of expenses are increased by anticipated inflationary factors that ranged from 3% to 6% in most cases.

## **NON-OPERATING INCOME**

These amounts include Grants and Donations, Interest Income and Tax Receipts. Overall, we have budgeted a 7.7% decrease in this section.

- **Grants and Donations:** While we anticipate receiving grants and donations during the fiscal year, we do not budget for them unless they have been irrevocably rewarded.
- **Interest Income:** Based on anticipated cash balances and interest rates.
- **Taxes:** The full permanent levy rate of \$3.9729 per \$1,000 assessed valuation is being requested which will result in net tax revenues of approximately \$2.6 million after allowing for the constitutional compression loss and discounts. This is approximately \$45,000 increase over current year. These funds from the community are returned several fold as illustrated in the District's Community Benefit Spending (see below).

**Community Benefit Spending:** Non-profit hospitals are required to engage in community benefit activities in return for their tax-exempt status. They report on these activities to the state annually. Community benefit generally is defined as programs, activities, or service lines that hospitals provide in response to identified community needs that incur a financial loss, and because of that loss would not likely be available in the community unless another government entity stepped up and provided it. Examples of community benefit spending include our financial assistance programs, subsidized health services for government programs that do not fully cover the cost of care such as Medicaid, public social assistance programs such as the Family Resource Center, County 911 dispatch, shared costs for a School Resource Officer and no cost

school sports physicals. Our community benefit spending over the past three years was: \$8.0 Million in 2023; \$6.5 million in 2024; and, \$5.6 million in 2025. Note, the amount has been reduced as we perform better financially. Still, the amount is very significant.

**CAPITAL AND RESERVES:** The proposed budget generates an operating loss of \$788,000. After taxes and other net non-operating income, we project a total surplus of close to \$2 million (4.0%).

This surplus will allow us to pay our annual debt service of \$245,628; generate enough cash to purchase new and replacement equipment of \$913,382 and hold an additional \$1,465,187 in reserve for future needs and contingencies (see OBBBA below). The plan is to purchase capital equipment somewhat evenly over the course of the year.

**LONG TERM DEBT:** The district has a loan from Umpqua Bank. The initial loan was \$3 million in 2014. Principal remaining at the end of this fiscal year is \$473,000. At the end of the budgeted fiscal year the remaining amount will be approximately \$227,000.

## UNKNOWNNS

A budget is a best estimate with the information that is currently available. Although we try to mitigate potential issues, a few of the unknowns that could affect the budget are as follows:

- Loss of Practitioner
- Legislative Changes – Includes concerns about Medicaid reductions.
- Pandemic
- Catastrophic damage/interruption (i.e., earthquakes, fires, cyber-attack)
- Competitive Factors.

## OBBBA:

I'm frequently asked what impact the passage of HB-1 — the One Big Beautiful Bill Act, or OBBBA — will have on Lower Umpqua Hospital District.

The most significant impact for us will come through **reductions in Medicaid payments**. These cuts will occur as stricter eligibility and enrollment rules take effect — including mandatory work requirements, delayed or eliminated enrollment easing, and new restrictions on how states finance their programs. In short, this means **more uninsured patients** will be coming to us for care.

For perspective, last year, Medicaid paid LUHD about **\$8 million** for patient services. Under OBBBA, the projected reductions to our hospital are as follows:

- **July 1, 2025 – June 30, 2027:**  
The state plans to reduce Medicaid spending by **\$490 million statewide**, with an estimated impact of **\$150,000** on LUHD (**\$75,000 per year**). I have factored this into the proposed 2026-27 budget.
- **July 1, 2027 – June 30, 2029:**  
The state anticipates a **\$4.38 billion** cut, which we estimate will cost LUHD about **\$1.3 million total** (**\$650,000 per year**).
- **July 1, 2029 – June 30, 2031:**  
Projected reductions of **\$6.85 billion statewide** will translate to about **\$2.04 million total** for LUHD (**just over \$1 million per year**), with those losses continuing into future years.

These reductions highlight the need to add to our reserves which was covered earlier. To help ease the impact of these reductions, each state may receive **\$200 million per year for five years** through the **Rural Health Transformation Program** — federal grant funds intended to support rural providers. However, how much of this funding LUHD will receive and what it can be used for remains unclear. What is clear is that these funds may not be used to offset Medicaid reductions or for construction.

## **BUDGET PROCESS:**

**Patient Volumes and Revenues:** The administrative team met on January 22 to project patient volumes for the budget year. We look at several years' worth of statistics; take into consideration trends and known changes (like the gain or loss of a provider or the recent or proposed addition of a new service line) and do our best to project the budget year volume. As time goes by and more information is learned, those numbers are adjusted right up until we are ready to finalize the budget. Projected volumes directly impact projected Gross Patient Revenues, Deductions from Revenue and Net Revenues. Deductions and Net Revenues are modeled off the projected revenue based on historical payment rates. Volume projections also impact the labor budget and non-labor expense items that are directly related to patient volumes. We have not modeled a charge increase into this year's proposed budget. The last charge increase was on July 1, 2024.

**Staffing and Non-Labor Budgets:** The CFO and Controller met individually with each line manager along with their administrative team member to develop their labor and non-labor budgets. These 23 meetings lasted anywhere from 30 minutes to two hours each. For labor budgets, we have a position control system. We look at historical hours and volumes and we work on agreeing on an hour(s) per unit of service target for the current budget year that fits within our position control. For non-labor budgets we look at details of expenditures for each expense category over the past 12 months and decide

which items will continue, which are impacted by volume changes, add any new items anticipated and eliminate items that have been discontinued. Once completed the managers are provided with a copy of their detailed budget and they are asked to review it and bring it back if there are concerns or questions. After that final review by the managers, the budget is 'locked down' (on April 10 this budget cycle).

**Other Operating Revenue:** Other Operating Revenue such as Retail Pharmacy, Cafeteria, and Nursing Home Support revenues are projected by the CFO based on historical trends and other known factors that may impact the amount.

**Non-Operating Gains/Losses:** This is where we budget our tax revenue, interest income and interest expense. Tax revenue is budgeted based on the value of the taxable property within the district as calculated by the County Assessor and as provided on the Table 4a form prepared by the county. Interest expense is based on loan amortization schedules

**Capital Budget:** Capital request forms and instructions were distributed to all managers on January 16. They were given until February 27 to submit their requests. Managers were instructed to submit a five-year capital plan (as required by CMS). They were asked to prioritize each requested item in the current budget year (2026-27) in order of preference. On March 26 the Administrative Team met to finalize capital prioritization. In all there were 26 requests totaling \$2.08 million. We set the capital budget target at \$1 million based on the results of our proposed operating budget and in the end, approved 12 items totaling \$913,382.

**DRAFT BUDGET  
2026-2027**

		2023	2024	2025	2026	2026	2027
		ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET
<b>REVENUE:</b>							
Gross Charges:	1	\$54,233,488	\$57,582,108	\$71,845,912	\$77,816,379	\$80,258,125	\$84,329,132
Deductions from Revenue (Excl PT):	2	\$25,632,084	\$26,036,980	\$34,691,272	\$39,193,404	\$39,806,825	\$41,997,712
Net Revenue before PT:	3	\$28,601,404	\$31,545,128	\$37,154,640	\$38,622,974	\$40,451,300	\$42,331,421
		52.7375%	54.7829%	51.7143%	49.6335%	50.4015%	50.1979%
<b>PROVIDER TAX (PT):</b>	4	\$895,585	\$1,000,231	\$1,034,660	\$1,306,684	\$1,713,010	\$1,800,000
		3.13%	3.17%	2.78%	3.38%	4.23%	4.25%
Net Revenue after Provider Tax:		\$29,496,989	\$32,545,359	\$38,189,300	\$39,929,658	\$42,164,311	\$44,131,421
<b>OTHER OPERATING REVENUE:</b>	5	\$2,884,742	\$3,984,259	\$4,735,508	\$4,600,349	\$5,637,407	\$5,467,350
<b>TOTAL OPERATING REVENUE:</b>	6	\$32,381,731	\$36,529,618	\$42,924,808	\$44,530,007	\$47,801,718	\$49,598,771
<b>OPERATING EXPENSES:</b>							
SALARIES AND WAGES	7	\$15,219,285	\$16,231,810	\$17,746,741	\$19,018,637	\$18,954,090	\$20,520,850
BENEFITS	8	\$5,244,062	\$5,673,784	\$6,266,778	\$6,638,768	\$6,523,173	\$7,005,106
SUPPLIES	9	\$3,697,412	\$4,904,746	\$6,203,723	\$6,909,197	\$7,298,684	\$7,755,207
PRO FEES	10	\$4,794,037	\$4,528,645	\$4,462,686	\$4,775,362	\$4,972,070	\$5,372,471
PURCHASED SERVICES	11	\$2,360,371	\$3,938,921	\$3,477,475	\$2,796,796	\$2,934,898	\$2,906,753
PROVIDER TAX	12	\$895,585	\$1,000,231	\$1,034,660	\$1,306,684	\$1,713,010	\$1,800,000
CONTRACT LABOR	13	\$1,524,084	\$1,236,173	\$1,661,792	\$1,205,010	\$1,859,499	\$1,480,947
DEPRECIATION	14	\$809,964	\$798,357	\$826,461	\$920,526	\$640,298	\$640,298
REPAIRS AND MAINT	15	\$350,411	\$395,899	\$493,465	\$486,570	\$497,089	\$529,396
GASB DEPRECIATION	16	\$646,609	\$638,749	\$489,526	\$468,177	\$435,391	\$413,261
RENTALS	17	\$185,464	\$184,144	\$412,674	\$465,086	\$505,201	\$507,525
INSURANCE	18	\$362,322	(\$72,862)	\$361,637	\$371,857	\$376,457	\$408,500
UTILITIES	19	\$391,249	\$341,400	\$330,181	\$336,150	\$357,628	\$420,487
MINOR EQUIP	20	\$232,517	\$149,566	\$154,007	\$277,931	\$167,451	\$187,216
DUES/SUBSCRIPTIONS	21	\$197,581	\$122,259	\$135,221	\$131,460	\$156,505	\$157,429
EDUCATION	22	\$64,557	\$81,418	\$47,958	\$124,050	\$88,596	\$135,500
GASB INTEREST	23	\$40,740	\$58,130	\$46,376	\$80,562	\$47,026	\$47,000
ADVERTISING	24	\$32,251	\$38,869	\$49,618	\$59,000	\$40,563	\$47,000
TRAVEL	25	\$74,578	\$41,164	\$36,193	\$39,500	\$32,847	\$26,000
LICENSES & TAXES	26	\$20,657	\$35,782	\$28,485	\$27,445	\$32,214	\$25,775
Total Operating Expenses:	27	\$37,143,735	\$40,327,186	\$44,265,658	\$46,438,767	\$47,632,691	\$50,386,721
<b>OPERATING INCOME / (LOSS):</b>	28	(\$4,762,004)	(\$3,797,567)	(\$1,340,850)	(\$1,908,760)	\$169,027	(\$787,950)
		-14.71%	-10.40%	-3.12%	-4.29%	0.35%	-1.59%
<b>NON-OPERATING INCOME (NET):</b>	29	\$2,684,492	\$6,563,897	\$3,618,764	\$2,738,325	\$2,859,271	\$2,771,849
<b>TOTAL MARGIN:</b>	30	(\$2,077,512)	\$2,766,330	\$2,277,915	\$829,565	\$3,028,298	\$1,983,899
TB	Proof:	(\$2,077,512)	\$2,766,330	\$2,277,915	\$829,565	\$3,028,298	\$1,983,899
		-6.42%	7.57%	5.31%	1.86%	6.34%	4.00%

## UTILIZATION OF SERVICES

	PROJECTED									BUDGETED	
	STATS										
<b>INPATIENT UNIT</b>											
<b>INPATIENT DAYS</b>											
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26*	2026-27	
<b>INPATIENT DAYS:</b>											
ICU	60200	134	121	74	81	66	72	51	21	15	15
MED/SURG:	60700	806	877	688	637	837	831	598	628	947	900
SWING:	60800	528	552	257	314	558	656	1,063	1,616	1,377	1,600
OBS:	66000	261	325	345	260	268	285	278	203	327	300
<b>TOTAL:</b>	<b>1,595</b>	<b>1,754</b>	<b>1,290</b>	<b>1,211</b>	<b>1,664</b>	<b>1,772</b>	<b>1,939</b>	<b>2,447</b>	<b>2,651</b>	<b>2,800</b>	
<i>MED/SURG:</i>		8.81%	-21.55%	-7.41%	31.40%	-0.72%	-28.04%	5.02%	50.80%	-4.96%	
<i>SWING:</i>		4.55%	-53.44%	22.18%	77.71%	17.56%	62.04%	52.02%	-14.79%	16.19%	
<i>OBS:</i>		24.52%	6.15%	-24.64%	3.08%	6.34%	-2.46%	-26.98%	61.08%	-8.26%	
<i>TOTAL:</i>		9.96%	-26.45%	-6.11%	37.38%	6.51%	9.41%	26.23%	8.32%	5.62%	
<b>OTHER CLINICAL SERVICES</b>											
<b>OUTPATIENT NURSING SERVICES</b>											
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26*	2026-27	
<b>OUTPATIENT NURSING SERVICES:</b>											
VISITS:	60050	1,180	1,506	0	0	1,738	1,671	1,562	1,174	1,361	1471
<i>VISITS:</i>		27.63%	-100.00%			-3.86%	-6.52%	-24.84%	15.93%	8.08%	
<b>EMERGENCY ROOM</b>											
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26*	2026-27	
<b>EMERGENCY ROOM:</b>											
TOTAL VISITS:	62300	3,755	4,065	3,963	3,641	4,324	4,928	4,965	4,904	5,241	5,150
<i>TOTAL VISITS:</i>		8.26%	-2.51%	-8.13%	18.76%	13.97%	0.75%	-1.23%	6.87%	-1.74%	
<b>AMBULANCE</b>											
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26*	2026-27	
<b>AMBULANCE:</b>											
NUMBER OF PATIENTS:	62400	971	1,067	1,056	1,204	1,166	1,216	1,225	1,282	1,321	1,300
<i>NUMBER OF PATIENTS:</i>		9.89%	-1.03%	14.02%	-3.16%	4.29%	0.74%	4.65%	3.04%	-1.59%	
<b>SURGICAL SERVICES</b>											
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26*	2026-27	
<b>SURGICAL SERVICES:</b>											
TOTAL CASES:	60100	570	605	458	561	631	663	539	472	493	611
<i>TOTAL CASES:</i>		6.14%	-24.30%	22.49%	12.48%	5.07%	-18.70%	-12.43%	4.45%	23.94%	
<b>LABORATORY SERVICES</b>											
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26*	2026-27	
<b>LABORATORY SERVICES:</b>											
BILLED TESTS:	70100	42,546	40,979	40,021	47,971	55,642	55,741	53,311	58,595	65,919	70,815
<i>BILLED TESTS:</i>		-3.82%	-2.39%	16.57%	13.79%	0.18%	-4.56%	9.02%	12.50%	7.43%	
<b>DIAGNOSTIC IMAGING</b>											
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26*	2026-27	
<b>DIAGNOSTIC IMAGING:</b>											
RADIOLOGY STUDIES*:	70410	4,760	4,585	4,684	4,881	4,601	4,546	4,122	4,954	5,428	5,910
ULTRASOUND STUDIES:	70420	951	1,128	1,019	869	608	608	602	719	921	985
MRI STUDIES:	70450	333	299	281	346	315	275	270	349	416	524
CT STUDIES:	70440	1,378	1,521	1,567	1,578	1,573	1,757	1,806	2,125	2,636	2,677
MAMMOGRAPHY STUDIES*:		79	157	323	375	427	211	48	257	549	600
DEXASCAN STUDIES*:		159	152	148	85	66	0	0	0	0	85
NUCLEAR MED STUDIES:	70430	64	100	63	37	42	34	11	9	0	0
ECHO STUDIES:	66200	186	207	159	140	48	0	0	0	0	0
<i>RADIOLOGY STUDIES:</i>		-3.68%	2.16%	4.21%	-5.74%	-1.20%	-9.33%	20.18%	9.57%	8.88%	
<i>ULTRASOUND STUDIES:</i>		18.61%	-9.66%	-14.72%	-30.03%	0.00%	-0.99%	19.44%	28.09%	6.95%	

## UTILIZATION OF SERVICES

									PROJECTED	BUDGETED	
									STATS		
MRI STUDIES:		-10.21%	-6.02%	23.13%	-8.96%	-12.70%	-1.82%	29.26%	19.20%	25.96%	
CT STUDIES:		10.38%	3.02%	0.70%	-0.32%	11.70%	2.79%	17.66%	24.05%	1.56%	
MAMMOGRAPHY STUDIES:		98.73%	105.73%	16.10%	13.87%	-50.59%	-77.25%	435.42%	113.62%	9.29%	
<b>RESPIRATORY THERAPY</b>											
		2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26*	2026-27
RESPIRATORY THERAPY:											
PROCEDURES:	61700	4,183	3,742	3,309	2,905	3,518	4,108	4,273	4,713	3,795	4,067
PROCEDURES:			-10.54%	-11.57%	-12.21%	21.10%	16.77%	4.02%	10.30%	-19.48%	7.17%
<b>REHABILITATION</b>											
		2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26*	2026-27
REHABILITATION											
TOTAL PT VISITS:	70910	6,320	6,437	5,859	5,661	5,890	5,278	6,739	6,577	6,004	6,088
TOTAL PT VISITS:			1.85%	-8.98%	-3.38%	4.05%	-10.39%	27.68%	-2.40%	-8.71%	1.40%
OCCUPATIONAL THERAPY											
TOTAL OT VISITS:	70920	1,808	1,728	1,905	2,339	2,034	2,111	2,255	2,195	2,116	2,324
TOTAL OT VISITS:			-4.42%	10.24%	22.78%	-13.04%	3.79%	6.82%	-2.66%	-3.60%	9.83%
SPEECH THERAPY VISITS:											
TOTAL ST VISITS:	65900	283	405	565	454	488	462	388	567	804	840
TOTAL ST VISITS:			43.11%	39.51%	-19.65%	7.49%	-5.33%	-16.02%	46.13%	41.80%	4.48%
<b>PHARMACY</b>											
		2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26*	2026-27
PHARMACY:											
HOSPITAL GROSS CHARGES:	70700	\$2,230,764	\$2,517,182	\$2,221,311	\$2,050,965	\$2,977,665	\$3,453,858	\$3,284,976	\$3,574,461	\$3,849,516	\$3,907,000
RETAIL CASH:	70600	\$1,531,885	\$1,485,304	\$1,549,358	\$1,402,870	\$1,530,778	\$2,086,003	\$3,297,864	\$4,006,144	\$4,542,387	\$4,550,000
HOSPITAL GROSS CHARGES:			12.84%	-11.75%	-7.67%	45.18%	15.99%	-4.89%	8.81%	7.70%	1.49%
RETAIL CASH:			-3.04%	4.31%	-9.45%	9.12%	36.27%	58.09%	21.48%	13.39%	0.17%
<b>CLINICS</b>											
		2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26*	2026-27
CLINICS:											
DUNES VISITS:	86000				11,417	10,194	9,193	12,038	14,634	15,200	17,875
RMC VISITS:	85000				3,122	3,704	3,068	2,003	2,149	2,553	2,590
DUNES VISITS:						-10.71%	-9.82%	30.95%	21.57%	3.87%	17.60%
RMC VISITS:						18.64%	-17.17%	-34.71%	7.29%	18.80%	1.45%

DEPT	GROSS CHARGES		DEDUCTIONS	NET
	2025-26 PROJECTED	2026-27 BUDGET	2026-27 DEDUCTIONS	2026-27 NET REVENUE
60050 OP NURSING	\$597,574	\$645,872	\$330,965	\$314,906
60100 SURGERY	\$3,524,928	\$4,368,623	\$2,213,459	\$2,155,164
60150 RECOVERY	\$180,282	\$223,433	\$111,374	\$112,059
60200 ICU/CCU	(\$47,014)	(\$47,014)	(\$18,535)	(\$28,479)
60500 HOSPITALIST	\$640,670	\$676,679	\$309,441	\$367,238
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0
60700 ACUTE	\$4,719,688	\$4,485,448	\$1,900,340	\$2,585,108
60800 SWING BED	\$3,566,098	\$4,143,614	\$1,644,267	\$2,499,347
61700 RESPIRATORY THERAPY	\$1,182,434	\$1,267,183	\$599,375	\$667,808
62300 E/R	\$12,690,412	\$12,470,067	\$6,507,009	\$5,963,058
62400 AMBULANCE	\$3,445,827	\$3,391,049	\$1,825,914	\$1,565,135
65900 SPEECH THERAPY	\$279,825	\$292,354	\$140,353	\$152,002
66000 OBSERVATION	\$1,013,601	\$929,909	\$474,443	\$455,466
66200 ECHO	\$1,865	\$1,865	\$1,066	\$799
70100 LABORATORY	\$8,802,204	\$9,455,916	\$4,755,542	\$4,700,374
70150 BLOODBANK	\$106,937	\$106,937	\$52,213	\$54,723
70310 EKG	\$760,910	\$815,446	\$420,635	\$394,812
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$2,854,405	\$3,107,873	\$1,587,902	\$1,519,971
70420 ULTRASOUND	\$998,960	\$1,068,378	\$551,847	\$516,531
70430 NUCLEAR MEDICINE	\$0	\$0	\$0	\$0
70440 CT SCAN	\$12,520,358	\$12,715,098	\$6,410,822	\$6,304,276
70450 MRI	\$1,448,637	\$1,824,725	\$918,282	\$906,443
70700 PHARMACY	\$3,775,146	\$3,831,520	\$1,852,684	\$1,978,836
70800 ANESTHESIOLOGY	\$1,317,798	\$1,633,214	\$819,265	\$813,949
70910 PHYSICAL THERAPY	\$1,994,636	\$2,022,542	\$1,002,373	\$1,020,169
70920 OCCUPATIONAL THERAPY	\$691,447	\$759,415	\$375,678	\$383,737
81000 NUTRITIONAL EDU	\$26,607	\$26,607	\$13,815	\$12,793
83050 CENTRAL SUPPLY	\$5,689,966	\$5,689,966	\$3,016,323	\$2,673,643
85000 RMC	\$2,271,437	\$2,304,357	\$1,557,554	\$746,803
86000 DUNES	\$5,202,487	\$6,118,057	\$2,623,308	\$3,494,749
	<b>\$80,258,125</b>	<b>\$84,329,132</b>	<b>\$41,997,712</b>	<b>\$42,331,421</b>
			49.8021%	50.1979%

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**OTHER OPERATING REVENUE:**

	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2026</b>	<b>2027</b>
	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>BUDGET</b>
OTHER OPERATING REVE OTHER REVENUE	\$47,268	\$106,281	\$81,168	\$30,000	\$500,000	\$350,000
OTHER OPERATING REVE CAFETERIA REVENUE	\$98,611	\$105,516	\$122,462	\$137,058	\$142,436	\$145,000
OTHER OPERATING REVE ULTRASOUND REIMB	\$0	\$0	\$0	\$0	\$0	\$0
OTHER OPERATING REVE PHARMACY RETAIL REV	\$2,406,867	\$3,300,407	\$3,973,808	\$3,900,000	\$4,368,730	\$4,350,000
OTHER OPERATING REVE MEDICAL RECORDS	\$3,545	\$4,385	\$5,398	\$4,473	\$5,662	\$5,500
OTHER OPERATING REVE NURSING HOME REVENUE	\$293,401	\$405,440	\$524,172	\$510,021	\$584,426	\$590,000
OTHER OPERATING REVE FRC EXPENSE RECOVERY	\$2,438	\$5,965	\$4,475	\$6,722	\$13,138	\$5,000
OTHER OPERATING REVE FIRST AID RECOVERY	\$500	\$1,043	\$145	\$75	\$218	\$100
OTHER OPERATING REVE OFFICE RENT INCOME	\$26,139	\$9,676	\$11,500	\$12,000	\$13,638	\$12,250
OTHER OPERATING REVE PARAMED REVENUE	\$5,973	\$2,392	(\$74)	\$0	\$4,908	\$4,400
LUH OTHER OPERATING REVE VENDOR REBA	\$0	\$43,154	\$12,454	\$0	\$4,251	\$5,100
	<b>\$2,884,742</b>	<b>\$3,984,259</b>	<b>\$4,735,508</b>	<b>\$4,600,349</b>	<b>\$5,637,407</b>	<b>\$5,467,350</b>

**SALARIES**

	\$15,219,285	\$16,231,810	\$17,746,741	\$19,018,637	\$18,954,090	\$20,520,850
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
60000 NURSING ADMINISTRATION	\$498,943	\$391,646	\$408,912	\$441,779	\$427,940	\$463,506
60050 OP NURSING	\$187,750	\$218,520	\$222,438	\$222,838	\$245,378	\$251,763
60100 SURGERY	\$705,839	\$728,073	\$749,544	\$778,723	\$739,156	\$784,814
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$69,486	\$77,824	\$31,685	\$33,844	\$7,865	\$0
60250 INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
60500 HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$1,160,107	\$1,741,248	\$2,191,453	\$1,028,302	\$2,055,375	\$2,055,248
60800 SWING BED	\$0	\$0	\$0	\$816,846	\$0	\$0
61700 RESPIRATORY THERAPY	\$307,757	\$337,340	\$303,617	\$292,640	\$346,658	\$400,138
62300 E/R	\$1,068,574	\$1,364,170	\$1,541,012	\$1,318,599	\$1,662,649	\$1,652,883
62400 AMBULANCE	\$926,864	\$760,954	\$767,328	\$1,100,051	\$1,040,169	\$1,069,753
65900 SPEECH THERAPY	\$0	\$0	\$98,081	\$136,103	\$123,848	\$146,110
66000 OBSERVATION	\$0	\$0	\$0	\$193,265	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$684,915	\$703,522	\$728,003	\$790,007	\$711,913	\$829,534
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$56,392	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$341,948	\$259,395	\$269,357	\$428,030	\$356,006	\$412,910
70420 ULTRASOUND	\$55,128	\$63,881	\$126,501	\$128,317	\$68,646	\$118,896
70430 NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
70440 CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0
70450 MRI	\$0	\$0	\$0	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$317,432	\$436,177	\$497,866	\$508,727	\$483,914	\$718,908
70700 PHARMACY	\$481,789	\$506,443	\$550,174	\$621,494	\$541,171	\$586,542
70800 ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
70910 PHYSICAL THERAPY	\$516,303	\$632,982	\$642,005	\$776,157	\$667,844	\$801,955
70920 OCCUPATIONAL THERAPY	\$153,877	\$195,032	\$179,243	\$226,708	\$178,227	\$220,682
81000 NUTRITIONAL EDU	\$76,718	\$81,765	\$47,005	\$60,763	\$43,135	\$48,798
81100 DIETARY	\$348,138	\$376,019	\$485,447	\$503,213	\$505,692	\$528,030
82000 HOUSEKEEPING	\$294,609	\$289,878	\$342,892	\$408,770	\$323,281	\$377,466
82100 BIO MED	\$51,290	\$51,660	\$48,726	\$92,028	\$48,598	\$55,505
83000 MATERIALS MANAGEMENT	\$190,245	\$171,323	\$193,188	\$251,850	\$190,435	\$235,341
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$337,306	\$336,281	\$349,564	\$376,948	\$369,427	\$434,531
83200 CLINICAL INFORMATICS	\$274,342	\$270,458	\$277,301	\$289,145	\$290,123	\$304,984
83500 PLANT OPERATIONS	\$299,914	\$361,072	\$403,398	\$371,855	\$387,369	\$340,688
83900 PATIENT ACCESS	\$504,296	\$442,896	\$439,064	\$472,639	\$520,952	\$580,696
84000 PRE SERVICE	\$149,759	\$141,548	\$141,866	\$170,646	\$149,726	\$172,835
84100 COMMUNITY OUTREACH	\$16,599	\$28,036	\$45,945	\$50,362	\$47,473	\$53,494
84400 MEDICAL RECORDS	\$229,680	\$194,949	\$225,710	\$246,546	\$270,169	\$306,856
84500 COVID	\$181	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$1,267,516	\$1,061,059	\$1,153,776	\$1,391,645	\$1,400,777	\$1,539,651
85100 RMC-WOMEN'S HEALTH	\$335,466	\$103,701	\$0	\$0	\$0	\$0
86000 DUNES	\$1,460,973	\$1,758,690	\$2,024,208	\$2,090,264	\$2,215,613	\$2,522,316
87000 CARE COORDINATOR/UR	\$108,383	\$112,184	\$128,774	\$124,660	\$120,379	\$129,761
90000 GENERAL ACCOUNTING	\$318,637	\$475,488	\$458,626	\$498,500	\$434,476	\$513,396
91000 PATIENT ACCOUNTING	\$523,492	\$605,241	\$716,385	\$740,097	\$720,009	\$794,353

**SALARIES**

	\$15,219,285	\$16,231,810	\$17,746,741	\$19,018,637	\$18,954,090	\$20,520,850 7 2027 BUDGET \$\$\$
	2023	2024	2025	2026 BUDGET	2026 PROJECTED	
93000 FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
94000 HUMAN RESOURCES	\$183,423	\$206,955	\$215,061	\$221,392	\$213,644	\$241,118
94200 FOUNDATION	\$42,821	\$35,000	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$334,801	\$291,419	\$292,663	\$305,710	\$588,327	\$325,728
95050 INFECTION CONTROL/EMPL HEALTH	\$128,741	\$136,214	\$152,585	\$147,968	\$151,955	\$165,461
95100 MEDICAL STAFF SERVICES	\$60,383	\$57,708	\$41,384	\$52,462	\$53,048	\$58,172
95150 RISK MANAGEMENT/QUALITY	\$136,569	\$142,741	\$152,691	\$149,144	\$160,086	\$168,751
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$58,462	\$82,317	\$103,262	\$103,206	\$92,637	\$109,276
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$9,830	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

**BENEFITS**

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\$5,244,062 \$5,673,784 \$6,266,778 \$6,638,768 \$6,523,173 **\$7,005,106**

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	2023	2024	2025	2026 BUDGET	2026 PROJECTED	2027 BUDGET \$\$\$	NOTES
63310 660 FICA/MCR	\$1,085,053	\$1,292,577	\$1,277,943	\$1,207,627	\$1,311,247	\$1,395,418	6.80% of gross payroll
66100 660 RETIREMENT	\$558,451	\$613,096	\$726,072	\$777,535	\$793,284	\$898,813	4.38% of gross payroll
66150 660 UNEMPLOYMENT	\$31,845	\$27,662	\$12,393	\$19,003	\$23,408	\$22,573	0.11% of gross payroll
66200 660 INSURANCE-(HEALTH INS)	\$3,425,129	\$3,592,585	\$4,069,378	\$4,417,536	\$4,168,504	\$4,440,000	6.5% Increase
66250 660 INSURANCE-(LIFE/DISAB)	\$76,748	\$48,599	\$51,050	\$54,090	\$52,134	\$61,563	0.30% of gross payroll
66300 660 PAID LEAVE OREGON	\$0	\$34,768	\$55,241	\$53,950	\$66,864	\$61,563	0.30% of gross payroll
66350 660 WORKERS COMPENSATION	\$66,837	\$64,497	\$74,701	\$109,027	\$107,732	\$125,177	0.61% of gross payroll

SUPPLIES

	\$3,697,412	\$4,904,746	\$6,203,723	\$6,909,197	\$7,298,684	\$7,755,207
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
60000 NURSING ADMINISTRATION	\$2,050	\$1,461	\$442	\$750	\$1,469	\$850
60050 OP NURSING	\$1,698	\$15	\$33	\$0	\$20	\$0
60100 SURGERY	\$177,635	\$209,359	\$119,415	\$169,934	\$115,340	\$100,339
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$42,887	\$68,748	\$86,231	\$0	\$101,894	\$102,000
60500 HOSPITALIST	\$1,329	\$1,550	\$1,701	\$1,500	\$1,585	\$1,600
60600 BEHAVIORAL HEALTH	\$150	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$124,962	\$137,754	\$150,564	\$156,988	\$157,153	\$162,185
60800 SWING BED	\$104	\$0	\$105	\$500	\$405	\$0
61700 RESPIRATORY THERAPY	\$35,607	\$37,732	\$47,116	\$54,255	\$38,719	\$42,643
62300 E/R	\$80,456	\$83,065	\$87,647	\$89,574	\$86,624	\$77,165
62400 AMBULANCE	\$32,493	\$35,127	\$32,964	\$34,480	\$38,454	\$40,488
65900 SPEECH THERAPY	\$198	\$175	\$466	\$700	\$271	\$470
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$361,989	\$355,603	\$384,840	\$413,453	\$405,945	\$447,540
70150 BLOODBANK	\$81,834	\$79,551	\$63,177	\$80,000	\$71,562	\$80,000
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$24,810	\$32,361	\$38,888	\$37,272	\$48,973	\$47,569
70420 ULTRASOUND	\$522	\$200	\$227	\$1,000	\$308	\$250
70430 NUCLEAR MEDICINE	\$19,473	\$5,266	\$4,468	\$8,186	\$504	\$0
70440 CT SCAN	\$421	\$180	\$0	\$0	\$0	\$0
70450 MRI	\$0	\$0	\$4,000	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$1,385,578	\$2,305,396	\$2,715,317	\$2,825,339	\$2,965,055	\$3,169,184
70700 PHARMACY	\$627,248	\$622,832	\$707,928	\$748,643	\$886,183	\$914,867
70800 ANESTHESIOLOGY	\$5,012	\$1,810	\$1,561	\$2,082	\$2,016	\$1,750
70910 PHYSICAL THERAPY	\$6,213	\$8,569	\$7,558	\$7,950	\$8,837	\$8,098
70920 OCCUPATIONAL THERAPY	\$4,455	\$10,969	\$7,310	\$9,100	\$8,116	\$9,679
81000 NUTRITIONAL EDU	\$48	\$136	(\$2)	\$0	\$483	\$50
81100 DIETARY	\$240,670	\$253,135	\$319,163	\$333,223	\$355,666	\$377,381
82000 HOUSEKEEPING	\$31,227	\$30,351	\$39,668	\$39,500	\$35,714	\$40,400
82100 BIO MED	\$77	\$68	\$1,005	\$125	\$207	\$800
83000 MATERIALS MANAGEMENT	\$15,734	\$18,781	\$19,345	\$20,200	\$19,774	\$21,000
83050 CENTRAL SUPPLY	\$148,841	\$303,230	\$1,057,832	\$1,498,704	\$1,540,207	\$1,640,761
83100 INFORMATION TECHNOLOGY	\$1,251	\$108	\$295	\$250	\$173	\$550
83200 CLINICAL INFORMATICS	\$35	\$13	\$83	\$200	\$30	\$200
83500 PLANT OPERATIONS	\$13,127	\$9,037	\$7,270	\$7,200	\$4,249	\$8,850
83900 PATIENT ACCESS	\$4,737	\$4,683	\$4,581	\$4,950	\$4,835	\$4,900
84000 PRE SERVICE	\$0	\$759	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$3,215	\$6,296	\$7,286	\$7,200	\$8,307	\$6,600
84400 MEDICAL RECORDS	\$2,284	\$1,323	\$629	\$2,400	\$1,257	\$1,500
84500 COVID	\$6,478	(\$89)	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$37	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$26,951	\$30,521	\$61,850	\$81,264	\$57,338	\$83,800
85100 RMC-WOMEN'S HEALTH	\$30,763	(\$2,174)	\$2,601	\$0	\$0	\$0
86000 DUNES	\$107,948	\$196,007	\$171,107	\$202,999	\$253,276	\$231,154
87000 CARE COORDINATOR/UR	\$0	\$0	\$120	\$400	\$0	\$150
90000 GENERAL ACCOUNTING	\$2,000	\$1,968	\$1,803	\$2,300	\$1,301	\$1,800
91000 PATIENT ACCOUNTING	\$7,435	\$5,656	\$6,383	\$6,675	\$8,525	\$9,700

SUPPLIES

	\$3,697,412	\$4,904,746	\$6,203,723	\$6,909,197	\$7,298,684	\$7,755,207
				2026	2026	9
	2023	2024	2025	BUDGET	PROJECTED	2027 BUDGET
						\$\$\$
93000 FINANCE	\$2,798	\$1,367	(\$390)	\$0	\$0	\$60,000
94000 HUMAN RESOURCES	\$12,502	\$11,460	\$19,553	\$32,800	\$17,491	\$27,010
94200 FOUNDATION	\$94	\$90	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$14,658	\$16,278	\$10,792	\$17,000	\$27,228	\$20,200
95050 INFECTION CONTROL/EMPL HEALTH	\$600	\$7,750	\$6,996	\$8,000	\$5,623	\$7,725
95100 MEDICAL STAFF SERVICES	\$45	\$918	\$1,059	\$0	\$1,958	\$2,000
95150 RISK MANAGEMENT/QUALITY	\$175	\$55	\$50	\$0	\$282	\$0
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$892	\$1,625	\$974	\$2,100	\$1,761	\$2,000
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$3,441	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$2,222	(\$531)	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$3,816	\$824	\$0	\$13,566	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$2,224	\$1,635	\$1,420	\$0	\$0	\$0

PRO FEES

	\$4,794,037	\$4,528,645	\$4,462,686	\$4,775,362	\$4,972,070	\$5,372,471
				2026	2026	10
	2023	2024	2025	BUDGET	PROJECTED	2027 BUDGET
						\$\$\$
60000 NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0
60050 OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
60100 SURGERY	\$147	\$0	\$257	\$0	\$1,638	\$0
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
60500 HOSPITALIST	\$1,005,628	\$747,541	\$574,903	\$788,400	\$788,400	\$818,692
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$23,405	\$0	\$2,315	\$0	\$10,156	\$0
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$11,814	\$116	\$564	\$0	\$1,169	\$0
62300 E/R	\$1,786,971	\$1,835,120	\$2,092,416	\$2,214,410	\$2,307,058	\$2,503,340
62400 AMBULANCE	\$12,000	\$10,000	\$12,140	\$12,000	\$1,984	\$12,000
65900 SPEECH THERAPY	\$0	\$0	\$42	\$0	\$0	\$0
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$18,463	\$19,229	\$24,912	\$18,000	\$52,253	\$18,000
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$4,650	\$2,100	\$450	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$140,279	\$87,807	\$133,717	\$98,709	\$161,270	\$175,552
70420 ULTRASOUND	\$58,586	\$44,723	\$49,142	\$47,324	\$63,327	\$69,628
70430 NUCLEAR MEDICINE	\$2,395	\$986	\$721	\$1,433	\$0	\$0
70440 CT SCAN	\$229,122	\$273,509	\$304,652	\$310,284	\$385,984	\$381,893
70450 MRI	\$40,502	\$48,665	\$51,126	\$50,201	\$65,502	\$82,506
70600 RETAIL PHARMACY	\$0	\$28	\$1,330	\$0	\$14,658	\$0
70700 PHARMACY	\$898	\$0	\$327	\$0	\$23,723	\$0
70800 ANESTHESIOLOGY	\$618,628	\$819,350	\$812,700	\$775,000	\$767,257	\$766,500
70910 PHYSICAL THERAPY	\$17,019	\$5,500	\$200	\$0	\$355	\$0
70920 OCCUPATIONAL THERAPY	\$149	\$0	\$0	\$0	\$0	\$0
81000 NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
81100 DIETARY	\$1,159	\$0	\$674	\$0	\$1,292	\$0
82000 HOUSEKEEPING	\$427	\$0	\$224	\$0	\$132	\$0
82100 BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
83000 MATERIALS MANAGEMENT	\$337	\$0	\$269	\$0	\$0	\$0
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
83200 CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
83500 PLANT OPERATIONS	\$28	\$0	\$0	\$0	\$0	\$0
83900 PATIENT ACCESS	\$69	\$0	\$951	\$0	\$2,253	\$0
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$28	\$0	\$0	\$0	\$212	\$0
84400 MEDICAL RECORDS	\$0	\$0	\$0	\$0	\$0	\$0
84500 COVID	\$10,802	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$905	\$45,067	\$22,957	\$139,600	\$38,087	\$178,360
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$512,512	\$180,034	\$35,935	\$20,000	\$32,370	\$24,000
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
90000 GENERAL ACCOUNTING	\$116,818	\$117,075	\$101,126	\$95,000	\$107,632	\$97,000
91000 PATIENT ACCOUNTING	\$464	\$0	\$120	\$0	\$1,072	\$0

**PRO FEES**

	\$4,794,037	\$4,528,645	\$4,462,686	\$4,775,362	\$4,972,070	\$5,372,471
						10
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
93000 FINANCE	\$115,491	\$110,367	\$127,447	\$90,000	\$62,422	\$65,000
94000 HUMAN RESOURCES	\$0	\$0	\$805	\$25,000	\$0	\$110,000
94200 FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$64,030	\$178,255	\$98,061	\$90,000	\$81,863	\$70,000
95050 INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
95100 MEDICAL STAFF SERVICES	\$0	\$22	\$0	\$0	\$0	\$0
95150 RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$311	\$0	\$0	\$0	\$0	\$0
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$3,150	\$12,203	\$0	\$0	\$0

**PURCHASED SERVICES**

	\$2,360,371	\$3,938,921	\$3,477,475	\$2,796,796	\$2,934,898	\$2,906,753
				2026	2026	11
	2023	2024	2025	BUDGET	PROJECTED	2027 BUDGET
						\$\$\$
60000 NURSING ADMINISTRATION	\$26	\$49	\$0	\$0	\$0	\$0
60050 OP NURSING	\$0	\$0	\$0	\$0	\$20	\$0
60100 SURGERY	\$401	\$221,170	\$256,686	\$9,740	\$206	\$6,740
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$100	\$0	\$1,705	\$0	\$3,419	\$3,500
60500 HOSPITALIST	\$52	\$32,445	\$11,500	\$12,000	\$10,910	\$12,000
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$7,614	\$309,806	\$402,245	\$8,300	\$8,896	\$8,708
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$191	\$2,454	\$1,545	\$0	\$857	\$0
62300 E/R	\$101,162	\$91,001	\$86,984	\$95,000	\$107,255	\$97,460
62400 AMBULANCE	\$869	\$81	\$587	\$500	\$427	\$200
65900 SPEECH THERAPY	\$60,598	\$64,872	\$54	\$0	\$0	\$0
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$491,970	\$441,259	\$435,519	\$471,065	\$617,001	\$536,845
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$13,618	\$38,885	\$32,352	\$34,000	\$26,215	\$34,190
70420 ULTRASOUND	\$0	\$54	\$0	\$0	\$0	\$0
70430 NUCLEAR MEDICINE	\$238	\$247	\$105	\$0	\$0	\$0
70440 CT SCAN	\$0	\$0	\$0	\$0	\$4,948	\$2,500
70450 MRI	(\$16,695)	\$7,302	\$13,050	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$236,803	\$218,762	\$62,700	\$68,000	\$82,114	\$40,100
70700 PHARMACY	\$60,137	\$100,236	\$118,668	\$128,800	\$131,055	\$143,560
70800 ANESTHESIOLOGY	\$138	\$196	\$381	\$0	\$3,783	\$4,572
70910 PHYSICAL THERAPY	\$161	\$10,864	\$121	\$0	\$0	\$100
70920 OCCUPATIONAL THERAPY	\$57	\$0	\$80	\$0	\$0	\$0
81000 NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
81100 DIETARY	\$3,309	\$3,836	\$7,127	\$11,340	\$12,610	\$10,844
82000 HOUSEKEEPING	\$141,691	\$142,786	\$131,964	\$130,000	\$142,389	\$145,000
82100 BIO MED	\$2,280	\$2,280	\$2,370	\$2,400	\$1,984	\$2,400
83000 MATERIALS MANAGEMENT	\$161	\$20,439	\$427	\$0	\$4,934	\$3,600
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$9,849	\$49,115	\$63,843	\$70,300	\$54,866	\$55,331
83200 CLINICAL INFORMATICS	\$641,257	\$634,245	\$715,243	\$741,103	\$727,568	\$772,459
83500 PLANT OPERATIONS	\$277,546	\$272,326	\$333,779	\$302,000	\$267,760	\$300,000
83900 PATIENT ACCESS	\$116	\$327	\$133	\$0	\$105	\$0
84000 PRE SERVICE	\$0	\$26	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$80	\$39	\$28	\$0	\$179	\$360
84400 MEDICAL RECORDS	\$27,776	\$443,881	\$375,276	\$281,200	\$289,774	\$258,800
84500 COVID	\$0	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$5,061	\$4,614	\$3,844	\$5,700	\$8,774	\$49,500
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$11,823	\$6,782	\$41,068	\$126,500	\$102,427	\$96,024
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
90000 GENERAL ACCOUNTING	\$27,401	\$82	\$28	\$5,000	\$251	\$0
91000 PATIENT ACCOUNTING	\$137,240	\$113,330	\$146,923	\$121,092	\$165,114	\$174,420

**PURCHASED SERVICES**

	\$2,360,371	\$3,938,921	\$3,477,475	\$2,796,796	\$2,934,898	\$2,906,753
				<b>2026</b>	2026	<b>11</b>
	<u>2023</u>	<u>2024</u>	<u>2025</u>	<b>BUDGET</b>	<i>PROJECTED</i>	<b>2027 BUDGET</b>
						<b>\$\$\$</b>
93000 FINANCE	\$33,831	\$34,450	\$32,616	\$35,000	\$35,866	\$36,000
94000 HUMAN RESOURCES	\$67,892	\$73,842	\$79,939	\$49,056	\$76,006	\$50,140
94200 FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$4,518	\$585,389	\$78,584	\$27,000	\$4,395	\$7,500
95050 INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
95100 MEDICAL STAFF SERVICES	\$1,978	\$2,198	\$1,026	\$2,500	\$1,267	\$1,500
95150 RISK MANAGEMENT/QUALITY	\$3,082	\$3,162	\$27,939	\$28,400	\$37,009	\$26,200
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$3,262	\$650	\$10,589	\$30,800	\$4,513	\$26,200
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$5,400	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$2,781	\$41	\$450	\$0	\$0	\$0

PROVIDER TAX

X

\$895,585 \$1,000,231 \$1,034,660 \$1,306,684 \$1,713,010 **\$1,800,000**

12

2026

2026

2027 BUDGET

2023

2024

2025

BUDGET

PROJECTED

\$\$\$

HRS

NOTES

90000 975 PROVIDER TAX

\$895,585

\$1,000,231

\$1,034,660

**\$1,306,684**

\$1,713,010

**\$1,800,000**

(\$1,800,000)

Verify matches budgeted income

**CONTRACT LABOR**

	\$1,524,084	\$1,236,173	\$1,661,792	\$1,205,010	\$1,859,499	\$1,480,947
						13
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
60000 NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0
60050 OP NURSING	\$43,240	\$0	\$0	\$0	\$0	\$0
60100 SURGERY	\$0	\$0	\$3,230	\$0	\$120,154	\$159,120
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$22,954	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
60500 HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$625,085	\$188,702	\$6,606	\$0	\$0	\$0
60800 SWING BED	\$0	\$246,322	\$460,362	\$415,260	\$595,100	\$595,125
61700 RESPIRATORY THERAPY	\$188,846	\$123,368	\$138,974	\$114,000	\$93,819	\$50,000
62300 E/R	\$22,300	\$0	\$0	\$0	\$0	\$0
62400 AMBULANCE	\$204	\$0	\$0	\$0	\$0	\$0
65900 SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$0	\$0	\$31,142	\$0	\$126,777	\$0
70150 BLOODBANK	\$0	\$0	\$1,860	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$72,000	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$388,035	\$581,511	\$766,895	\$462,500	\$604,909	\$585,102
70420 ULTRASOUND	\$16,400	\$82,950	\$0	\$0	\$0	\$0
70430 NUCLEAR MEDICINE	\$26,250	\$11,250	\$8,250	\$0	\$2,976	\$0
70440 CT SCAN	\$15,800	\$0	\$0	\$0	\$0	\$0
70450 MRI	\$0	\$0	\$0	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$0	\$0	\$74,959	\$141,250	\$228,090	\$0
70700 PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0
70800 ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
70910 PHYSICAL THERAPY	\$30,534	\$0	\$132,251	\$0	\$87,674	\$91,600
70920 OCCUPATIONAL THERAPY	\$30,119	\$0	\$0	\$0	\$0	\$0
81000 NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
81100 DIETARY	\$0	\$2,071	\$8,364	\$0	\$0	\$0
82000 HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0
82100 BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
83000 MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$0	\$0
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
83200 CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
83500 PLANT OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0
83900 PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0
84400 MEDICAL RECORDS	\$114,318	\$0	\$0	\$0	\$0	\$0
84500 COVID	\$0	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$0	\$0	\$0	\$0	\$0	\$0

**CONTRACT LABOR**

	\$1,524,084	\$1,236,173	\$1,661,792	\$1,205,010	\$1,859,499	\$1,480,947
						13
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$0	\$0	\$28,899	\$0	\$0	\$0
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
90000 GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0
91000 PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0
93000 FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
94000 HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0
94200 FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0
95050 INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
95100 MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
95150 RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

DEPRECIATION

X

	\$809,964	\$798,357	\$826,461	\$920,526	\$640,298	\$640,298
						14
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
80100 800 DEPR - LAND IMPROVEMENTS	\$27,439	\$29,039	\$21,165	\$21,165	\$19,451	\$19,451
80200 800 DEPR - BUILDING	\$148,257	\$132,630	\$133,197	\$133,197	\$132,111	\$132,111
80300 800 DEPR - FIXED EQUIPMENT	\$24,994	\$24,994	\$26,004	\$24,266	\$18,218	\$18,218
80400 800 DEPR - MAJOR MOVABLE	\$549,390	\$547,114	\$583,482	\$679,285	\$408,416	\$408,416
80500 800 DEPR - MINOR MOVABLE	\$59,885	\$64,580	\$62,613	\$62,613	\$62,103	\$62,103

HRS

NOTES


**REPAIRS AND MAINTENANCE**

	\$350,411	\$395,899	\$493,465	\$486,570	\$497,089	\$529,396
				2026	2026	15
	2023	2024	2025	BUDGET	PROJECTED	2027 BUDGET
						\$\$\$
60000 NURSING ADMINISTRATION	\$898	\$536	\$371	\$700	\$314	\$315
60050 OP NURSING	\$0	\$17	\$177	\$0	\$277	\$0
60100 SURGERY	\$51,247	\$69,863	\$81,435	\$85,000	\$98,743	\$86,250
60150 RECOVERY	\$0	\$0	\$9	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$3,948	\$2,832	\$5,518	\$0	\$3,314	\$3,750
60500 HOSPITALIST	\$286	\$267	\$46	\$0	\$0	\$0
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$10,355	\$6,052	\$15,687	\$10,000	\$28,897	\$15,000
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$10,957	\$10,043	\$10,579	\$10,320	\$3,438	\$6,200
62300 E/R	\$4,044	\$3,961	\$16,453	\$5,000	\$12,991	\$15,000
62400 AMBULANCE	\$9,590	\$20,961	\$28,304	\$22,000	\$16,380	\$22,000
65900 SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$50,428	\$51,827	\$49,160	\$55,000	\$58,236	\$57,480
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$120	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$96,923	\$80,611	\$68,343	\$80,000	\$54,545	\$89,968
70420 ULTRASOUND	\$0	\$0	\$0	\$0	\$1,971	\$1,000
70430 NUCLEAR MEDICINE	\$0	\$0	\$0	\$12,000	\$0	\$0
70440 CT SCAN	\$0	\$67,034	\$68,522	\$70,000	\$79,695	\$69,192
70450 MRI	\$0	\$0	\$0	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$399	\$90	\$560	\$2,100	\$2,376	\$2,600
70700 PHARMACY	\$22,179	\$12,398	\$10,221	\$12,000	\$8,480	\$13,280
70800 ANESTHESIOLOGY	\$4,654	\$3,344	\$5,889	\$6,000	\$5,637	\$3,600
70910 PHYSICAL THERAPY	\$1,325	\$1,408	\$1,286	\$1,400	\$1,717	\$1,500
70920 OCCUPATIONAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
81000 NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
81100 DIETARY	\$1,102	\$3,504	\$4,626	\$3,500	\$18,055	\$13,000
82000 HOUSEKEEPING	\$268	\$18	\$987	\$0	\$734	\$1,000
82100 BIO MED	\$410	\$2,490	\$3,136	\$2,500	\$566	\$2,500
83000 MATERIALS MANAGEMENT	\$1,308	\$1,000	\$1,216	\$1,300	\$1,120	\$1,200
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$9,734	\$2,235	\$172	\$10,000	\$329	\$300
83200 CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
83500 PLANT OPERATIONS	\$47,456	\$31,190	\$97,572	\$75,000	\$74,666	\$100,000
83900 PATIENT ACCESS	\$2,264	\$1,788	\$2,035	\$2,300	\$2,084	\$2,500
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0
84400 MEDICAL RECORDS	\$1,037	\$1,142	\$437	\$1,000	\$516	\$545
84500 COVID	\$0	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$5,020	\$2,986	\$6,509	\$5,000	\$5,780	\$5,016

**REPAIRS AND MAINTENANCE**

	\$350,411	\$395,899	\$493,465	\$486,570	\$497,089	\$529,396
				<b>2026</b>	2026	<b>15</b>
	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>BUDGET</u>	<u>PROJECTED</u>	<b>2027 BUDGET</b>
						<b>\$\$\$</b>
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$5,923	\$10,436	\$6,326	\$6,600	\$6,736	\$6,600
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
90000 GENERAL ACCOUNTING	\$184	\$212	\$146	\$250	\$126	\$150
91000 PATIENT ACCOUNTING	\$3,860	\$3,244	\$3,880	\$3,500	\$4,928	\$5,500
93000 FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
94000 HUMAN RESOURCES	\$22	\$927	\$404	\$800	\$434	\$450
94200 FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$4,593	\$3,482	\$3,338	\$3,300	\$4,006	\$3,500
95050 INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
95100 MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
95150 RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

**GASB DEPRECIATION**

	\$646,609	\$638,749	\$489,526	\$468,177	\$435,391	\$413,261
						16
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
60000 NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0
60050 OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
60100 SURGERY	\$0	\$22,224	\$24,796	\$24,830	\$24,594	\$14,507
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
60500 HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$0	\$18,057	\$20,630	\$21,303	\$21,029	\$13,776
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$0	\$0	\$1,407	\$0	\$16,741	\$16,879
62300 E/R	\$0	\$42,799	\$42,383	\$42,500	\$39,971	\$33,583
62400 AMBULANCE	\$0	\$0	\$0	\$0	\$0	\$0
65900 SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$0	\$18,849	\$12,129	\$12,145	\$12,030	\$12,130
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$0	\$49,589	\$44,767	\$47,912	\$39,618	\$39,943
70420 ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0
70430 NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
70440 CT SCAN	\$0	\$114,722	\$114,722	\$114,879	\$113,787	\$114,722
70450 MRI	\$0	\$192,747	\$16,062	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0
70700 PHARMACY	\$0	\$9,788	\$10,601	\$11,000	\$10,514	\$31,179
70800 ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
70910 PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
70920 OCCUPATIONAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
81000 NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
81100 DIETARY	\$0	\$0	\$0	\$0	\$0	\$0
82000 HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0
82100 BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
83000 MATERIALS MANAGEMENT	\$0	\$5,538	\$5,259	\$5,300	\$5,216	\$5,259
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$0	\$51,268	\$57,290	\$25,827	\$44,545	\$13,418
83200 CLINICAL INFORMATICS	\$0	\$34,083	\$42,134	\$62,476	\$35,998	\$53,649
83500 PLANT OPERATIONS	\$0	\$7,718	\$11,315	\$10,045	\$13,771	\$6,166
83900 PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0
84400 MEDICAL RECORDS	\$0	\$28,190	\$31,467	\$28,229	\$38,999	\$39,320
84500 COVID	\$0	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$0	\$0	\$0	\$0	\$0	\$0
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$0	\$0	\$0	\$0	\$0	\$0
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
90000 GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0
91000 PATIENT ACCOUNTING	\$0	\$43,174	\$38,957	\$43,000	\$0	\$0

**GASB DEPRECIATION**

	\$646,609	\$638,749	\$489,526	\$468,177	\$435,391	\$413,261
						<b>16</b>
				<b>2026</b>	2026	<b>2027 BUDGET</b>
	<u>2023</u>	<u>2024</u>	<u>2025</u>	<b>BUDGET</b>	<i>PROJECTED</i>	<b>\$\$\$</b>
93000 FINANCE	\$646,609	\$0	\$0	\$0	\$0	\$0
94000 HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0
94200 FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$0	\$0	\$15,608	\$18,730	\$18,577	\$18,730
95050 INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
95100 MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
95150 RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

RENTALS

	\$185,464	\$184,144	\$412,674	\$465,086	\$505,201	\$507,525
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
60000 NURSING ADMINISTRATION	\$707	\$707	\$648	\$750	\$701	\$750
60050 OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
60100 SURGERY	\$8,552	\$7,690	\$1,251	\$7,600	\$1,299	\$1,600
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$2,255	\$2,475	\$3,060	\$0	\$3,175	\$3,500
60500 HOSPITALIST	\$198	\$25,254	\$31,132	\$33,000	\$32,927	\$33,200
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$2,629	\$3,704	\$11,316	\$8,000	\$11,649	\$5,200
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$35,713	\$35,549	\$9,693	\$11,800	\$14,996	\$7,420
62300 E/R	\$6,312	\$6,151	\$6,791	\$7,200	\$3,996	\$1,800
62400 AMBULANCE	\$351	\$298	\$273	\$300	\$296	\$300
65900 SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$1,452	\$16,521	\$1,783	\$1,800	\$1,705	\$1,800
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$880	\$2,726	\$7,666	\$1,000	\$7,756	\$875
70420 ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0
70430 NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
70440 CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0
70450 MRI	\$3,306	\$0	\$261,272	\$288,000	\$323,945	\$300,000
70600 RETAIL PHARMACY	\$0	\$0	\$3,000	\$19,950	\$25,612	\$25,632
70700 PHARMACY	\$7,104	\$5,940	\$1,437	\$1,500	\$1,450	\$1,450
70800 ANESTHESIOLOGY	\$16,980	\$20,784	\$20,784	\$20,900	\$20,615	\$20,784
70910 PHYSICAL THERAPY	\$5,209	\$3,274	\$4,087	\$4,178	\$2,909	\$4,160
70920 OCCUPATIONAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
81000 NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
81100 DIETARY	\$1,433	\$1,348	\$1,706	\$1,811	\$1,476	\$1,752
82000 HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0
82100 BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
83000 MATERIALS MANAGEMENT	\$250	\$254	\$355	\$350	\$393	\$400
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$545	\$653	\$653	\$650	\$648	\$650
83200 CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
83500 PLANT OPERATIONS	\$1,420	\$11,338	\$15,805	\$16,114	\$15,371	\$16,236
83900 PATIENT ACCESS	\$5,173	\$4,490	\$3,280	\$5,000	\$3,223	\$3,200
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0
84400 MEDICAL RECORDS	\$1,509	\$1,484	\$1,360	\$1,500	\$1,472	\$1,500
84500 COVID	\$4,590	\$3,356	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$26,114	\$7,447	\$4,839	\$4,800	\$5,304	\$13,900
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$25,878	\$9,330	\$6,611	\$7,800	\$16,030	\$6,000
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
90000 GENERAL ACCOUNTING	\$398	\$1,987	\$385	\$350	\$75	\$456
91000 PATIENT ACCOUNTING	\$4,811	\$5,258	\$4,986	\$5,300	\$4,685	\$6,528

**RENTALS**

	\$185,464	\$184,144	\$412,674	\$465,086	\$505,201	\$507,525
				2026	2026	17
	2023	2024	2025	BUDGET	PROJECTED	2027 BUDGET
						\$\$\$
93000 FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
94000 HUMAN RESOURCES	\$638	\$432	\$432	\$432	\$428	\$432
94200 FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$21,056	\$5,694	\$8,068	\$15,000	\$3,062	\$48,000
95050 INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
95100 MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
95150 RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

93000		INSURANCE		X						
		2023	2024	2025	2026	2026	2026	2027 BUDGET		
					BUDGET	YTD	PROJECTED	\$\$\$	NOTES	
		\$362,322	(\$72,862)	\$361,637	\$371,857	\$189,776	\$376,457	\$408,500		
								18		
10.93000.66400	66400 500 INSURANCE (LIAB/PROP)	\$362,322	(\$72,862)	\$361,637	\$371,857	\$189,776	\$376,457	\$408,500	SDIS \$106,000; UMIA \$216,000; D&O \$41,000; Cyber \$45,500	

UTILITIES

	\$391,249	\$341,400	\$330,181	\$336,150	\$357,628	\$420,487
						19
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
60000 NURSING ADMINISTRATION	\$828	\$912	\$589	\$0	\$0	\$0
60050 OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
60100 SURGERY	\$478	\$388	\$458	\$0	\$0	\$0
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$4,398	\$2,469	\$6,275	\$0	\$7,314	\$7,500
60500 HOSPITALIST	\$2,492	\$2,469	\$716	\$3,000	\$0	\$0
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$1,722	\$1,777	\$2,622	\$2,000	\$873	\$0
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$1,748	\$1,900	\$1,309	\$800	\$118	\$0
62300 E/R	\$213	\$619	\$1,330	\$800	\$1,702	\$1,920
62400 AMBULANCE	\$29,384	\$25,610	\$23,376	\$27,000	\$31,386	\$27,810
65900 SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$885	\$1,002	\$601	\$0	\$0	\$0
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$771	\$357	\$630	\$0	\$807	\$0
70420 ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0
70430 NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
70440 CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0
70450 MRI	\$0	\$0	\$0	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$0	\$828	\$1,537	\$7,500	\$2,015	\$6,684
70700 PHARMACY	\$7,931	\$13,095	\$5,987	\$6,000	\$7,240	\$6,200
70800 ANESTHESIOLOGY	\$2,172	\$2,100	\$2,404	\$2,000	\$2,401	\$2,425
70910 PHYSICAL THERAPY	\$841	\$1,414	\$708	\$0	\$0	\$0
70920 OCCUPATIONAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
81000 NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
81100 DIETARY	\$92	\$20	\$11	\$0	\$0	\$0
82000 HOUSEKEEPING	\$439	\$419	\$530	\$0	\$74	\$0
82100 BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
83000 MATERIALS MANAGEMENT	\$19	\$18	\$11	\$0	\$0	\$0
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$2,425	\$2,942	\$1,584	\$1,200	\$1,190	\$1,300
83200 CLINICAL INFORMATICS	\$16	\$13	\$7	\$0	\$0	\$0
83500 PLANT OPERATIONS	\$263,819	\$220,389	\$221,307	\$220,000	\$243,461	\$260,000
83900 PATIENT ACCESS	\$188	\$94	\$10	\$0	\$0	\$0
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$72	\$67	\$77	\$0	\$0	\$0
84400 MEDICAL RECORDS	\$1,810	\$1,636	\$836	\$0	\$0	\$0
84500 COVID	\$853	\$364	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$18,573	\$14,922	\$12,390	\$15,850	\$11,254	\$12,400
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$15,867	\$15,599	\$12,834	\$15,000	\$10,216	\$11,200
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
90000 GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0
91000 PATIENT ACCOUNTING	\$8,078	\$8,498	\$8,305	\$8,000	\$7,891	\$8,800

UTILITIES

	\$391,249	\$341,400	\$330,181	\$336,150	\$357,628	\$420,487
						19
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
93000 FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
94000 HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0
94200 FOUNDATION	\$6	\$4	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$25,130	\$21,473	\$23,739	\$27,000	\$29,687	\$74,248
95050 INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
95100 MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
95150 RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

**MINOR EQUIPMENT**

	\$232,517	\$149,566	\$154,007	\$277,931	\$167,451	\$187,216
				2026	2026	20
	2023	2024	2025	BUDGET	PROJECTED	2027 BUDGET
						\$\$\$
60000 NURSING ADMINISTRATION	\$738	\$186	\$0	\$300	\$0	\$300
60050 OP NURSING	\$0	\$212	\$1,230	\$1,500	\$0	\$0
60100 SURGERY	\$8,034	\$18,516	\$7,501	\$13,500	\$24,307	\$14,000
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$11,640	\$12,314	\$11,908	\$0	\$18,974	\$10,000
60500 HOSPITALIST	\$108	\$261	\$0	\$0	\$692	\$350
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$3,723	\$6,846	\$11,843	\$20,100	\$17,525	\$18,400
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$1,226	\$1,286	\$1,823	\$4,000	\$1,351	\$2,000
62300 E/R	\$4,590	\$7,200	\$3,527	\$600	\$2,936	\$0
62400 AMBULANCE	\$8,417	\$6,107	\$5,020	\$23,150	\$11,411	\$23,950
65900 SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$4,900
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$12,305	\$5,557	\$1,476	\$7,900	\$724	\$7,900
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$455	\$5,545	\$2,748	\$8,800	\$67	\$5,000
70420 ULTRASOUND	\$0	\$695	\$0	\$0	\$0	\$0
70430 NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
70440 CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0
70450 MRI	\$0	\$0	\$0	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$4,695	\$4,568	\$512	\$1,900	\$5,636	\$4,250
70700 PHARMACY	\$6,676	\$2,396	\$441	\$8,025	\$3,339	\$2,000
70800 ANESTHESIOLOGY	\$2,236	\$1,825	\$0	\$2,000	\$0	\$2,000
70910 PHYSICAL THERAPY	\$12,482	\$9,473	\$5,989	\$14,800	\$2,079	\$8,505
70920 OCCUPATIONAL THERAPY	\$0	(\$54)	\$299	\$0	\$0	\$500
81000 NUTRITIONAL EDU	\$120	\$0	\$0	\$0	\$93	\$400
81100 DIETARY	\$7,661	\$9,873	\$10,708	\$6,100	\$11,288	\$9,800
82000 HOUSEKEEPING	\$3,022	\$390	\$0	\$300	\$2,546	\$0
82100 BIO MED	\$0	\$0	\$0	\$0	\$824	\$0
83000 MATERIALS MANAGEMENT	\$233	\$806	\$1,447	\$2,100	\$1,101	\$1,500
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$97,786	\$21,099	\$54,320	\$124,276	\$13,152	\$28,126
83200 CLINICAL INFORMATICS	\$269	\$0	\$0	\$600	\$0	\$500
83500 PLANT OPERATIONS	\$4,041	\$45	\$5,933	\$15,880	\$10,550	\$18,235
83900 PATIENT ACCESS	\$779	\$539	\$1,497	\$2,000	\$625	\$600
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$197	\$1,319	\$512	\$700	\$581	\$250
84400 MEDICAL RECORDS	\$252	\$187	\$0	\$1,200	\$1,157	\$500
84500 COVID	\$0	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$1,159	\$3,565	\$5,719	\$4,000	\$3,432	\$3,000

MINOR EQUIPMENT

	\$232,517	\$149,566	\$154,007	\$277,931	\$167,451	\$187,216
						20
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
85100 RMC-WOMEN'S HEALTH	\$185	\$0	\$919	\$0	\$0	\$0
86000 DUNES	\$3,701	\$9,519	\$10,093	\$8,000	\$12,395	\$8,000
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
90000 GENERAL ACCOUNTING	\$298	\$0	\$688	\$200	\$377	\$250
91000 PATIENT ACCOUNTING	\$847	\$440	\$440	\$500	\$1,978	\$3,500
93000 FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
94000 HUMAN RESOURCES	\$30	\$0	\$25	\$0	\$0	\$0
94200 FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$17,086	\$2,235	\$2,054	\$2,500	\$4,805	\$5,500
95050 INFECTION CONTROL/EMPL HEALTH	\$2,436	\$3,358	\$1,904	\$3,000	\$5,306	\$3,000
95100 MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
95150 RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$1,849	\$0	\$0	\$0	\$0	\$0
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$6,282	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$500	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$4,179	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$2,840	\$0	\$0	\$8,202	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$6,961	\$5,741	\$3,431	\$0	\$0	\$0

**DUES/SUBSCRIPTIONS**

	\$197,581	\$122,259	\$135,221	\$131,460	\$154,878	\$157,429
				2026	2026	21
	2023	2024	2025	BUDGET	PROJECTED	2027 BUDGET
						\$\$\$
60000 NURSING ADMINISTRATION	\$160	\$425	\$300	\$325	\$928	\$325
60050 OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
60100 SURGERY	\$381	\$225	\$0	\$0	\$0	\$0
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
60500 HOSPITALIST	\$14,478	\$15,820	\$14,655	\$16,000	\$14,319	\$16,000
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$3,227	\$2,767	\$2,767	\$4,200	\$0	\$0
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$1,503	\$2,512	\$1,801	\$2,400	\$1,808	\$0
62300 E/R	\$734	\$1,207	\$528	\$1,200	\$547	\$600
62400 AMBULANCE	\$168	\$499	\$205	\$500	\$1,010	\$500
65900 SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$0	\$500	\$0	\$0	\$0	\$0
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$320	\$211	\$607	\$0	\$2,022	\$0
70420 ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0
70430 NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
70440 CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0
70450 MRI	\$0	\$0	\$0	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$316	\$884	\$745	\$1,000	\$4,075	\$1,139
70700 PHARMACY	\$0	\$0	\$985	\$6,000	\$0	\$6,400
70800 ANESTHESIOLOGY	\$1,228	\$1,863	\$2,289	\$1,500	\$2,396	\$2,400
70910 PHYSICAL THERAPY	\$0	\$86	\$0	\$0	\$0	\$0
70920 OCCUPATIONAL THERAPY	\$47	\$65	\$0	\$0	\$0	\$0
81000 NUTRITIONAL EDU	\$239	\$420	\$414	\$415	\$506	\$500
81100 DIETARY	\$0	\$0	\$0	\$0	\$0	\$0
82000 HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0
82100 BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
83000 MATERIALS MANAGEMENT	\$0	\$179	\$329	\$0	\$355	\$325
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$10,652	\$4,600	\$2,977	\$8,500	\$2,432	\$6,100
83200 CLINICAL INFORMATICS	\$1,343	\$1,379	\$1,583	\$2,500	\$2,806	\$2,000
83500 PLANT OPERATIONS	\$797	\$80	\$100	\$800	\$198	\$100
83900 PATIENT ACCESS	\$0	\$0	\$0	\$0	\$891	\$500
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$60	\$0
84400 MEDICAL RECORDS	\$574	\$100	\$359	\$770	\$639	\$750
84500 COVID	\$0	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$5,761	\$955	\$2,575	\$2,250	\$0	\$0

**DUES/SUBSCRIPTIONS**

	\$197,581	\$122,259	\$135,221	\$131,460	\$154,878	\$157,429
				2026	2026	21
	2023	2024	2025	BUDGET	PROJECTED	2027 BUDGET
						\$\$\$
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$5,403	\$4,850	\$3,748	\$6,000	\$238	\$5,000
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$135	\$0	\$135
90000 GENERAL ACCOUNTING	\$683	\$350	\$450	\$500	\$0	\$500
91000 PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$360
93000 FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
94000 HUMAN RESOURCES	\$488	\$528	\$450	\$250	\$0	\$475
94200 FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$148,513	\$81,117	\$95,731	\$75,000	\$118,382	\$111,870
95050 INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$240	\$240	\$486	\$250
95100 MEDICAL STAFF SERVICES	\$335	\$470	\$505	\$300	\$0	\$500
95150 RISK MANAGEMENT/QUALITY	\$0	\$169	\$458	\$675	\$782	\$700
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$233	\$0	\$422	\$0	\$0	\$0
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

**EDUCATION**

	\$64,557	\$81,418	\$47,958	\$124,050	\$88,596	\$135,500
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
60000 NURSING ADMINISTRATION	\$1,493	\$2,186	\$1,934	\$7,000	\$2,818	\$5,000
60050 OP NURSING	\$0	\$0	\$0	\$2,400	\$0	\$2,400
60100 SURGERY	\$5,023	\$1,546	\$385	\$8,200	\$710	\$5,800
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
60500 HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$8,543	\$6,050	\$9,437	\$10,000	\$23,457	\$20,000
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$1,678	\$612	\$1,555	\$2,500	\$397	\$2,500
62300 E/R	\$1,310	\$6,205	\$0	\$0	\$0	\$0
62400 AMBULANCE	\$3,499	\$0	\$2,138	\$6,500	\$12,779	\$6,000
65900 SPEECH THERAPY	\$0	\$0	\$0	\$500	\$0	\$1,000
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$0	\$197	\$0	\$0	\$0	\$1,000
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$1,363	\$412	\$422	\$500	\$248	\$500
70420 ULTRASOUND	\$0	\$0	\$0	\$300	\$0	\$300
70430 NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
70440 CT SCAN	\$264	\$0	\$0	\$0	\$0	\$0
70450 MRI	\$0	\$0	\$0	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$121	\$768	\$0	\$0	\$0	\$0
70700 PHARMACY	\$7,198	\$4,569	\$2,291	\$5,000	\$368	\$5,000
70800 ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
70910 PHYSICAL THERAPY	\$5,911	\$5,851	\$4,156	\$8,000	\$1,976	\$5,700
70920 OCCUPATIONAL THERAPY	\$275	\$5,038	\$598	\$1,100	\$99	\$2,200
81000 NUTRITIONAL EDU	\$33	\$0	\$0	\$0	\$0	\$0
81100 DIETARY	\$434	\$512	\$160	\$600	\$0	\$1,000
82000 HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0
82100 BIO MED	\$0	\$816	\$465	\$700	\$784	\$400
83000 MATERIALS MANAGEMENT	\$0	\$197	\$0	\$0	\$0	\$0
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$0	\$394	\$0	\$0	\$0	\$0
83200 CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
83500 PLANT OPERATIONS	\$0	\$197	\$0	\$0	\$0	\$1,000
83900 PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0
84400 MEDICAL RECORDS	\$0	\$0	\$0	\$0	\$0	\$250
84500 COVID	\$0	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$7,094	\$14,537	\$3,395	\$19,000	\$6,120	\$23,000

**EDUCATION**

	\$64,557	\$81,418	\$47,958	\$124,050	\$88,596	\$135,500
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$9,556	\$9,104	\$13,305	\$21,000	\$8,809	\$24,000
87000 CARE COORDINATOR/UR	\$0	\$1,846	\$1,323	\$3,750	\$2,755	\$3,750
90000 GENERAL ACCOUNTING	\$175	\$394	\$0	\$500	\$0	\$500
91000 PATIENT ACCOUNTING	\$0	\$593	\$0	\$0	\$0	\$2,000
93000 FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
94000 HUMAN RESOURCES	\$3,859	\$3,024	\$2,699	\$17,300	\$21,216	\$13,000
94200 FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$857	\$8,586	\$474	\$1,500	\$2,976	\$1,500
95050 INFECTION CONTROL/EMPL HEALTH	\$1,640	\$690	\$1,302	\$2,500	(\$1,415)	\$2,500
95100 MEDICAL STAFF SERVICES	\$0	\$388	\$729	\$1,000	\$0	\$1,000
95150 RISK MANAGEMENT/QUALITY	\$4,230	\$1,364	\$1,189	\$4,200	\$4,500	\$3,000
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$0	\$197	\$0	\$0	\$0	\$1,200
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$4,649	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$497	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

**GASB INTEREST**

	\$40,740	\$58,130	\$46,376	\$80,562	\$47,026	\$47,000
						23
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
60000 NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0
60050 OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
60100 SURGERY	\$0	\$5,869	\$4,793	\$5,556	\$3,909	\$0
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
60500 HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$0	\$590	\$176	\$422	\$0	\$0
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$0	\$0	\$817	\$0	\$7,802	\$0
62300 E/R	\$0	\$2,241	\$1,160	\$900	\$2,617	\$0
62400 AMBULANCE	\$0	\$0	\$0	\$0	\$0	\$0
65900 SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$0	\$4,190	\$2,859	\$2,957	\$2,404	\$0
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$0	\$5,228	\$5,401	\$4,800	\$5,423	\$0
70420 ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0
70430 NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
70440 CT SCAN	\$0	\$8,260	\$6,237	\$7,317	\$4,636	\$0
70450 MRI	\$0	\$16,655	\$1,046	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0
70700 PHARMACY	\$0	\$5,300	\$9,110	\$11,000	\$7,484	\$0
70800 ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
70910 PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
70920 OCCUPATIONAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
81000 NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
81100 DIETARY	\$0	\$0	\$0	\$0	\$0	\$0
82000 HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0
82100 BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
83000 MATERIALS MANAGEMENT	\$0	\$326	\$1,072	\$1,025	\$351	\$0
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$0	\$4,017	\$4,829	\$36,938	\$2,557	\$0
83200 CLINICAL INFORMATICS	\$0	\$1,424	\$3,460	\$2,000	\$1,386	\$0
83500 PLANT OPERATIONS	\$0	\$0	\$2,667	\$1,372	\$4,838	\$0
83900 PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0
84400 MEDICAL RECORDS	\$0	\$1,149	\$0	\$1,150	\$0	\$0
84500 COVID	\$0	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$0	\$0	\$0	\$0	\$0	\$0
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$0	\$0	\$0	\$0	\$0	\$0
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
90000 GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0
91000 PATIENT ACCOUNTING	\$0	\$2,882	\$924	\$3,300	\$0	\$0

**GASB INTEREST**

	\$40,740	\$58,130	\$46,376	\$80,562	\$47,026	\$47,000
						23
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
93000 FINANCE	\$40,740	\$0	\$0	\$0	\$0	\$47,000
94000 HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0
94200 FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$0	\$0	\$1,825	\$1,825	\$3,620	\$0
95050 INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
95100 MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
95150 RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

**ADVERTISING**

	\$32,251	\$38,869	\$49,618	\$59,000	\$40,563	\$47,000
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
60000 NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0
60050 OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
60100 SURGERY	\$0	\$0	\$0	\$0	\$0	\$0
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
60500 HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$0	\$0	\$0	\$0	\$0	\$0
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
62300 E/R	\$0	\$0	\$0	\$0	\$0	\$0
62400 AMBULANCE	\$0	\$0	\$0	\$0	\$0	\$0
65900 SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$0	\$0	\$0	\$0	\$0	\$0
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$0	\$0	\$0	\$0	\$0	\$0
70420 ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0
70430 NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
70440 CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0
70450 MRI	\$0	\$0	\$0	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0
70700 PHARMACY	\$0	\$0	\$0	\$0	\$0	\$0
70800 ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
70910 PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
70920 OCCUPATIONAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
81000 NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
81100 DIETARY	\$0	\$0	\$0	\$0	\$0	\$0
82000 HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0
82100 BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
83000 MATERIALS MANAGEMENT	\$0	\$0	\$0	\$0	\$0	\$0
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
83200 CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
83500 PLANT OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0
83900 PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0
84400 MEDICAL RECORDS	\$0	\$0	\$0	\$0	\$0	\$0
84500 COVID	\$0	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$0	\$0	\$0	\$0	\$0	\$0

**ADVERTISING**

	\$32,251	\$38,869	\$49,618	\$59,000	\$40,563	\$47,000
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$0	\$0	\$0	\$0	\$235	\$0
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
90000 GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0
91000 PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0
93000 FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
94000 HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0
94200 FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$708	\$128	\$0	\$0	\$0	\$0
95050 INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
95100 MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
95150 RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$31,543	\$38,441	\$49,618	\$59,000	\$40,328	\$47,000
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$300	\$0	\$0	\$0	\$0

TRAVEL

	\$74,578	\$41,164	\$36,193	\$39,500	\$32,847	\$26,000
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
60000 NURSING ADMINISTRATION	\$1,950	\$0	\$723	\$0	\$0	\$0
60050 OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
60100 SURGERY	\$0	\$0	\$0	\$0	\$0	\$0
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
60500 HOSPITALIST	\$10,732	\$7,202	\$7,797	\$7,500	\$7,954	\$8,500
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$115	\$0	\$86	\$0	\$0	\$0
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
62300 E/R	\$225	\$0	\$0	\$0	\$0	\$0
62400 AMBULANCE	\$0	\$0	\$0	\$0	\$0	\$0
65900 SPEECH THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$5,900	\$2,886	\$1,617	\$3,000	\$0	\$0
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$0	\$0	\$372	\$500	\$0	\$500
70420 ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0
70430 NUCLEAR MEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
70440 CT SCAN	\$0	\$0	\$0	\$0	\$0	\$0
70450 MRI	\$0	\$0	\$0	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$0	\$0	\$1,451	\$0	\$31	\$0
70700 PHARMACY	\$0	\$1,000	\$558	\$0	\$0	\$0
70800 ANESTHESIOLOGY	\$15,521	\$18,928	\$11,903	\$15,000	\$8,668	\$5,000
70910 PHYSICAL THERAPY	\$0	\$0	\$0	\$0	\$0	\$0
70920 OCCUPATIONAL THERAPY	\$97	\$0	\$0	\$0	\$0	\$0
81000 NUTRITIONAL EDU	\$0	\$0	\$0	\$0	\$0	\$0
81100 DIETARY	\$626	\$0	\$462	\$700	\$0	\$0
82000 HOUSEKEEPING	\$860	\$887	\$921	\$1,000	\$933	\$1,000
82100 BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
83000 MATERIALS MANAGEMENT	\$1,626	\$265	\$787	\$1,200	\$1,763	\$1,000
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$0	\$0	\$0	\$0	\$1,046	\$500
83200 CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
83500 PLANT OPERATIONS	\$0	\$0	\$573	\$600	\$0	\$0
83900 PATIENT ACCESS	\$0	\$0	\$0	\$0	\$0	\$0
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0
84400 MEDICAL RECORDS	\$99	\$0	\$0	\$0	\$0	\$0
84500 COVID	\$0	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$119	\$0	\$0	\$0	\$0
85000 RMC	\$6,193	\$3,192	\$1,868	\$0	\$5,208	\$1,000

TRAVEL

	\$74,578	\$41,164	\$36,193	\$39,500	\$32,847	\$26,000
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$27,005	\$5,888	\$6,280	\$7,500	\$5,010	\$6,500
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
90000 GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0
91000 PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0
93000 FINANCE	\$0	\$0	\$0	\$0	\$0	\$0
94000 HUMAN RESOURCES	\$853	\$196	\$0	\$500	\$0	\$500
94200 FOUNDATION	\$19	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$1,151	\$601	\$794	\$2,000	\$2,233	\$1,500
95050 INFECTION CONTROL/EMPL HEALTH	(\$14)	\$0	\$0	\$0	\$0	\$0
95100 MEDICAL STAFF SERVICES	\$542	\$0	\$0	\$0	\$0	\$0
95150 RISK MANAGEMENT/QUALITY	\$1,064	\$0	\$0	\$0	\$0	\$0
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$14	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

TAX AND LICENSES

	\$20,657	\$35,782	\$28,485	\$27,445	\$32,214	\$25,775
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
60000 NURSING ADMINISTRATION	\$0	\$0	\$0	\$0	\$0	\$0
60050 OP NURSING	\$0	\$0	\$0	\$0	\$0	\$0
60100 SURGERY	\$0	\$0	\$1,189	\$1,200	\$0	\$0
60150 RECOVERY	\$0	\$0	\$0	\$0	\$0	\$0
60200 ICU/CCU	\$0	\$0	\$0	\$0	\$0	\$0
60250 INTERM CARE FACILITY	\$0	\$0	\$0	\$0	\$0	\$0
60500 HOSPITALIST	\$0	\$0	\$0	\$0	\$0	\$0
60600 BEHAVIORAL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
60700 ACUTE	\$3,000	\$0	\$0	\$0	\$0	\$0
60800 SWING BED	\$0	\$0	\$0	\$0	\$0	\$0
61700 RESPIRATORY THERAPY	\$549	\$544	\$643	\$650	\$1,041	\$650
62300 E/R	\$0	\$0	\$0	\$0	\$0	\$0
62400 AMBULANCE	\$1,225	\$4,275	\$1,525	\$1,225	\$0	\$1,225
65900 SPEECH THERAPY	\$0	\$0	\$0	\$250	\$0	\$0
66000 OBSERVATION	\$0	\$0	\$0	\$0	\$0	\$0
66200 ECHO	\$0	\$0	\$0	\$0	\$0	\$0
70100 LABORATORY	\$835	\$3,181	\$0	\$0	\$2,751	\$0
70150 BLOODBANK	\$0	\$0	\$0	\$0	\$0	\$0
70310 EKG	\$0	\$0	\$0	\$0	\$0	\$0
70320 CARDIAC STRESS	\$0	\$0	\$0	\$0	\$0	\$0
70410 RADIOLOGY DIAGNOSTIC	\$1,018	\$3,694	\$3,065	\$0	\$0	\$0
70420 ULTRASOUND	\$0	\$0	\$0	\$0	\$0	\$0
70430 NUCLEAR MEDICINE	\$1,781	\$1,781	\$1,781	\$1,800	\$0	\$0
70440 CT SCAN	\$0	\$5,900	\$0	\$6,000	\$0	\$5,000
70450 MRI	\$0	\$0	\$0	\$0	\$0	\$0
70600 RETAIL PHARMACY	\$325	\$1,034	\$1,538	\$1,700	\$119	\$325
70700 PHARMACY	\$1,104	\$5,047	\$6,957	\$650	\$6,972	\$750
70800 ANESTHESIOLOGY	\$0	\$0	\$0	\$0	\$0	\$0
70910 PHYSICAL THERAPY	\$0	\$1,302	\$0	\$1,750	\$0	\$0
70920 OCCUPATIONAL THERAPY	\$65	\$480	\$0	\$500	\$0	\$0
81000 NUTRITIONAL EDU	\$0	\$0	\$1,100	\$0	\$0	\$0
81100 DIETARY	\$2,303	\$2,303	\$2,303	\$2,500	\$1,289	\$3,950
82000 HOUSEKEEPING	\$0	\$0	\$0	\$0	\$0	\$0
82100 BIO MED	\$0	\$0	\$0	\$0	\$0	\$0
83000 MATERIALS MANAGEMENT	\$213	\$171	\$218	\$220	\$60	\$250
83050 CENTRAL SUPPLY	\$0	\$0	\$0	\$0	\$0	\$0
83100 INFORMATION TECHNOLOGY	\$1,414	\$0	\$0	\$0	\$0	\$0
83200 CLINICAL INFORMATICS	\$0	\$0	\$0	\$0	\$0	\$0
83500 PLANT OPERATIONS	\$1,053	\$314	\$618	\$1,000	\$0	\$625
83900 PATIENT ACCESS	\$34	\$14	\$0	\$0	\$0	\$0
84000 PRE SERVICE	\$0	\$0	\$0	\$0	\$0	\$0
84100 COMMUNITY OUTREACH	\$0	\$0	\$0	\$0	\$0	\$0
84400 MEDICAL RECORDS	\$0	\$0	\$0	\$0	\$0	\$0
84500 COVID	\$0	\$0	\$0	\$0	\$0	\$0
84800 WALK IN CLINIC	\$0	\$0	\$0	\$0	\$0	\$0
85000 RMC	\$2,756	\$0	\$248	\$0	\$1,984	\$2,000

**TAX AND LICENSES**

	\$20,657	\$35,782	\$28,485	\$27,445	\$32,214	\$25,775
				2026	2026	2027 BUDGET
	2023	2024	2025	BUDGET	PROJECTED	\$\$\$
85100 RMC-WOMEN'S HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
86000 DUNES	\$513	\$1,908	\$3,711	\$4,000	\$7,399	\$5,500
87000 CARE COORDINATOR/UR	\$0	\$0	\$0	\$0	\$0	\$0
90000 GENERAL ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0
91000 PATIENT ACCOUNTING	\$0	\$0	\$0	\$0	\$0	\$0
93000 FINANCE	\$0	\$0	\$564	\$0	\$681	\$0
94000 HUMAN RESOURCES	\$0	\$0	\$0	\$0	\$0	\$0
94200 FOUNDATION	\$0	\$0	\$0	\$0	\$0	\$0
95000 ADMINISTRATION	\$2,468	\$3,834	\$3,025	\$4,000	\$9,918	\$5,500
95050 INFECTION CONTROL/EMPL HEALTH	\$0	\$0	\$0	\$0	\$0	\$0
95100 MEDICAL STAFF SERVICES	\$0	\$0	\$0	\$0	\$0	\$0
95150 RISK MANAGEMENT/QUALITY	\$0	\$0	\$0	\$0	\$0	\$0
95200 TELEMEDICINE	\$0	\$0	\$0	\$0	\$0	\$0
96000 PUBLIC RELATIONS	\$0	\$0	\$0	\$0	\$0	\$0
97000 DO.CO. CRF GRANT 2610	\$0	\$0	\$0	\$0	\$0	\$0
97001 HRSA RHCCTM GRANT 1172	\$0	\$0	\$0	\$0	\$0	\$0
97002 HRSA RHCVC 21-142 GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97003 HRSA SHIP ARPA GRANT	\$0	\$0	\$0	\$0	\$0	\$0
97004 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97005 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97006 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97007 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97008 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97009 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0
97100 SMALL GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

**NON-OPERATING INCOME / (EXPENSE):**

	2023	2024	2025	2026	2026	2027
	ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET
INTEREST EXP	(\$35,890)	(\$28,628)	(\$23,019)	(\$23,000)	(\$17,408)	(\$14,000.00)
NON-OPERATING REVENU OTHER REVENUE	\$0	\$0	\$0	\$0	\$0	\$0
NON-OPERATING REVENU GAIN ON SALE- FIXED	\$0	(\$38,006)	\$14,256	\$0	(\$82,188)	\$0
NON-OPERATING REVENU GRANTS	\$226,566	\$4,028,267	\$390,189	\$0	\$111,034	\$0
NON-OPERATING REVENU UNRESTRICTED DONATIO	\$0	\$785	\$2,472	\$0	\$1,345	\$0
LUH NON-OPERATING REVENU RESTRICTED DONATIONS	\$0	\$4,269	\$0	\$0	\$992	\$0
NON-OPERATING REVENU INTEREST INCOME	\$112,688	\$141,115	\$624,186	\$156,000	\$244,327	\$156,000
NON-OPERATING REVENU OTHER COUNTY REVENUE	\$8,707	\$2,678	\$2,218	\$2,090	\$19,156	\$2,100
NON-OPERATING REVENU TAXES CURRENT YEAR	\$2,372,421	\$2,453,417	\$2,608,462	\$2,603,235	\$2,582,013	\$2,627,749
	\$2,684,492	\$6,563,897	\$3,618,764	\$2,738,325	\$2,859,271	\$2,771,849

# CAPITAL BUDGET REQUESTS

## FUNDS AVAILABLE CALUCULATION

Total Margin:	\$1,983,899
Depreciation:	<u>\$640,298</u>
Funds Available for Debt Service, Capital and Reserves:	\$2,624,197
Principal on Debt:	<u>(245,628)</u>
Available for Capital and Reserves:	\$2,378,569
Reserves:	<u>(\$1,465,187)</u>
Available for Capital:	\$913,382
Capital:	<u>(913,382)</u>
Balance:	<u><u>\$0</u></u>

**Lower Umpqua Hospital District  
Five Year Capital Budget  
FY 2026-27 to FY 2030-31**

(Links to Budget Master)  
**\$913,382**

2026-27			REQUESTED				
Dept. #	Department Name	Description	New or Replacement	Tentatively Approved	Dept Rated Priority	Budget Request	Admin Team
83500	Plant Operations	HVAC for Surgery	R	3/26/2026	1	\$310,000	9.40
60700	ACU	Swing Bed patients. (6 standard treatment recliners +3 Unity recliners	N	3/26/2026	1	\$39,666	8.60
70410	Radiology	New X-ray Room (complete replacement of equipment, hardware, and software)	R	3/26/2026	3	\$268,966	8.60
70910	Physical Therapy	Flooring for the Rehab gym	R	3/26/2026	1	\$6,988	8.00
70600	Retail Pharmacy	Retail Pharmacy Door Controllers and Panic Buttons	N	3/26/2026	1	\$20,200	7.20
62400	EMS	New replacement control panels in back of ambulance.	R	3/26/2026	2	\$10,250	6.80
70800	Anesthesia	Talis EHR Perioperative Software	N	3/26/2026	1	\$44,000	6.20
70700	IP Pharmacy	Renovation of Inpatient Pharmacy and Compounding Clean Room	R	3/26/2026	1	\$100,000	6.00
83100	Info Tech	Yearly district workstations replacement schedule - based on 3 to 5 year replacement cycle. 45PCs @ 1300.00 each.	R	3/26/2026	3	\$60,000	6.00
70700	IP Pharmacy	VFC Room Temp and Humidity Loggers for Medication Storage Areas	R	3/26/2026	2	\$5,500	5.80
81100	Dietary	Cooktop Suite with flat top and griddle	R	3/26/2026	2	\$27,812	5.80
83500	Plant Operations	EMS Door Opener	R	3/26/2026	4	\$20,000	4.40

# BUDGET FILING FORMS

**Notice of Property Tax and Certification of Intent to Impose a Tax, Fee, Assessment or Charge on Property**  
 To assessor of DOUGLAS County

**FORM OR-LB-50**  
**2026-2027**

Check here if this is an amended form.

• Be sure to read instructions in the Notice of Property Tax Levy Forms and Instruction booklet

The LOWER UMPQUA HOSPITAL DISTRICT has the responsibility and authority to place the following property tax, fee, charge or assessment on the tax roll of DOUGLAS County. The property tax, fee, charge or assessment is categorized as stated by this form.

600 RANCH ROAD REEDSPORT OR 97467 06/24/2026  
Mailing Address of District City State ZIP code Date  
JOHN CHIVERS CEO 541-271-2171 johnchivers@tutioninc.com  
Contact Person Title Daytime Telephone Contact Person E-Mail

**CERTIFICATION - You must check one box if your district is subject to Local Budget Law.**

- The tax rate or levy amounts certified in Part I are within the tax rate or levy amounts approved by the budget committee.  
 The tax rate or levy amounts certified in Part I were changed by the governing body and republished as required in ORS 294.456.

**PART I: TAXES TO BE IMPOSED**

		Subject to General Government Limits			
		Rate -or- Dollar Amount			
1.	Rate per \$1,000 or Total dollar amount levied (within permanent rate limit) . . . . .	1	3.9729		
2.	Local option operating tax . . . . .	2			
3.	Local option capital project tax . . . . .	3			
4.	City of Portland Levy for pension and disability obligations . . . . .	4			
5a.	Levy for bonded indebtedness from bonds approved by voters prior to October 6, 2001 . . . . .	5a.			Excluded from Measure 5 Limits Dollar Amount of Bond Levy
5b.	Levy for bonded indebtedness from bonds approved by voters on or after October 6, 2001 . . . . .	5b.			
5c.	Total levy for bonded indebtedness not subject to Measure 5 or Measure 50 (total of 5a + 5b) . . . . .	5c.		0	

**PART II: RATE LIMIT CERTIFICATION**

6.	Permanent rate limit in dollars and cents per \$1,000 . . . . .	6	3.9729
7.	Election date when your new district received voter approval for your permanent rate limit . . . . .	7	
8.	Estimated permanent rate limit for newly merged/consolidated district . . . . .	8	

**PART III: SCHEDULE OF LOCAL OPTION TAXES** - Enter all local option taxes on this schedule. If there are more than two taxes, attach a sheet showing the information for each.

Purpose (operating, capital project, or mixed)	Date voters approved local option ballot measure	First tax year levied	Final tax year to be levied	Tax amount -or- rate authorized per year by voters

**Part IV. SPECIAL ASSESSMENTS, FEES AND CHARGES\***

Description	ORS Authority**	Subject to General Government Limitation	Excluded from Measure 5 Limitation
1			
2			

\*If fees, charges, or assessments will be imposed on specific property within your district, you must attach a complete listing of properties, by assessor's account number, to which fees, charges, or assessments will be imposed. Show the fees, charges, or assessments uniformly imposed on the properties. If these amounts are not uniform, show the amount imposed on each property.

\*\*The ORS authority for putting these assessments on the roll must be completed if you have an entry in Part IV.

A public meeting of the LOWER UMPQUA HOSPITAL DISTRICT will be held on TUESDAY, MAY 12, 2026 at 12:00 NOON at 600 RANCH RD., REEDSPORT, OREGON. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2026 as approved by the LOWER UMPQUA HOSPITAL DISTRICT Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at 600 RANCH RD., REEDSPORT, OR 97467 - ADMINISTRATION OFFICE, between the hours of 9 a.m. and 4 p.m. or online at <https://www.lowerumpquahospital.org>. This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as the preceding year.

Contact: JOHN CHIVERS

Telephone: 541-271-6313

Email: [jchivers@luhonline.com](mailto:jchivers@luhonline.com)

FINANCIAL SUMMARY - RESOURCES			
TOTAL OF ALL FUNDS	Actual Amount 2024-2025	Adopted Budget This Year 2025-2026	Approved Budget Next Year 2026-2027
Beginning Fund Balance/Net Working Capital	12,660,777	13,507,946	14,788,692
Fees, Licenses, Permits, Fines, Assessments & Other Service Charges	42,924,808	44,530,007	49,598,771
Federal, State & all Other Grants, Gifts, Allocations & Donations			
Revenue from Bonds and Other Debt			
Interfund Transfers / Internal Service Reimbursements			
All Other Resources Except Current Year Property Taxes	1,010,302	158,090	144,100
Current Year Property Taxes Estimated to be Received	2,608,462	2,603,235	2,627,749
<b>Total Resources</b>	<b>59,204,350</b>	<b>60,799,278</b>	<b>67,159,312</b>

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION			
Personnel Services	25,675,310	26,364,962	29,006,903
Materials and Services	18,590,348	19,153,853	21,379,818
Capital Outlay	1,068,268	872,539	913,382
Debt Service	632,256	695,969	245,628
Interfund Transfers			
Contingencies			
Special Payments			
Unappropriated Ending Balance and Reserved for Future Expenditure	13,238,168	13,701,955	15,613,581
<b>Total Requirements</b>	<b>59,204,350</b>	<b>60,789,278</b>	<b>67,159,312</b>

FINANCIAL SUMMARY - REQUIREMENTS AND FULL-TIME EQUIVALENT EMPLOYEES (FTE) BY ORGANIZATIONAL UNIT OR PROGRAM *			
<b>HOSPITAL OPERATIONS</b>			
FTE	175	179	187
Not Allocated to Organizational Unit or Program			
FTE			
<b>Total Requirements</b>			
<b>Total FTE</b>	<b>175</b>	<b>179</b>	<b>187</b>

PROPERTY TAX LEVIES			
	Rate or Amount Imposed 2024-2025	Rate or Amount Imposed This Year 2025-2026	Rate or Amount Approved Next Year 2026-2027
Permanent Rate Levy (rate limit 3.9729 per \$1,000)	3.9729	3.9729	3.9729
Local Option Levy			
Levy For General Obligation Bonds			

STATEMENT OF INDEBTEDNESS		
LONG TERM DEBT	Estimated Debt Outstanding on July 1.	Estimated Debt Authorized, But Not Incurred on July 1
General Obligation Bonds		
Other Bonds		
Other Borrowings	\$473,256	\$1,000,000
<b>Total</b>	<b>\$473,256</b>	<b>\$1,000,000</b>

\* If more space is needed to complete any section of this form, insert lines (rows) on this sheet. You may delete blank lines.

*Draft until Approved by Budget Committee*

# BUDGET APPROVAL

# SAMPLE MOTIONS

## SAMPLE MOTION TO APPROVE BUDGET:

I move that the Budget Committee of the Lower Umpqua Hospital District approve as presented by the Budget Officer the Budget for the 2026-2027 Fiscal Year including net appropriations of \$67,159,312.

## SAMPLE MOTION TO APPROVE TAX LEVY:

I move that the Budget Committee of the Lower Umpqua Hospital District approve  
Property Taxes for the 2026-2027 fiscal year as presented by the Budget Officer at the rate of \$3.9729 per \$1,000 assessed valuation for the permanent rate tax levy.